



THE REGIONAL MUNICIPALITY OF NIAGARA
CORPORATE SERVICES COMMITTEE
AGENDA

CSC 4-2025

Wednesday, May 7, 2025

9:30 a.m.

Council Chamber - In Person and Electronic Meeting

Niagara Region Headquarters, Campbell West

1815 Sir Isaac Brock Way, Thorold, ON

To view live stream meeting proceedings visit: niagararegion.ca/government/council

Pages

1. CALL TO ORDER

2. LAND ACKNOWLEDGEMENT STATEMENT

3. DISCLOSURES OF PECUNIARY INTEREST

4. PRESENTATIONS

5. DELEGATIONS

6. ITEMS FOR CONSIDERATION

6.1 CSC-C 11-2025

Supporting Information for NG911 Stand Alone Backup Facility

To be distributed.

6.2 CSD 15-2025

Surplus and Disposal of Vacant Land, Regional Road 3 (Lakeshore Road), in the Township of Wainfleet

3 - 8

6.3 CSD 21-2025

Municipal Insurance Program Renewal Recommendations for 2025-2027

9 - 14

- 6.4 CSC-C 10-2025 15 - 25
Recommendations from the Joint Board of Management - Niagara Courts
meeting held on April 17, 2025

7. CONSENT ITEMS FOR INFORMATION

- 7.1 CSD 10-2025 26 - 57
Regional Development Charges Treasurer's Statement 2024

8. OTHER BUSINESS

9. CLOSED SESSION

- 9.1 Confidential HR 1-2025
A Matter of Labour Relations under s. 239(2)(d) of the Municipal Act,
2001 - ONA Homes Interest Arbitration Award
- 9.2 Confidential Appendix 2 to CSD 15-2025
A Matter of a Proposed or Pending Acquisition or Disposition of Land by
the Municipality under Section 239(2)(c) of the Municipal Act, 2001 -
Regional Road 3 (Lakeshore Road) in the Township of Wainfleet
- 9.3 Confidential Appendix 1 to CSD 21-2025
A Matter of Security of the Property of the Municipality pursuant to
Section 239(2)(a) of the Municipal Act, 2001- Update regarding Cyber
Coverage

10. BUSINESS ARISING FROM CLOSED SESSION ITEMS

11. NEXT MEETING

The next meeting will be held on Wednesday, June 11, 2025, at 9:30 a.m. in the
Council Chamber, Regional Headquarters.

12. ADJOURNMENT

If you require any accommodations for a disability in order to attend or participate in meetings or
events, please contact the Accessibility Advisor at 905-980-6000 ext. 3252 (office), 289-929-8376
(cellphone) or accessibility@niagararegion.ca (email).

Subject: Surplus and Disposal of Vacant Land, Regional Road 3 (Lakeshore Road), in the Township of Wainfleet

Report to: Corporate Services Committee

Report date: Wednesday, May 7, 2025

Recommendations

1. That the following lands **BE DECLARED** surplus to the needs of Niagara Region:
 - a) Part Lot 30, Concession 1, being Part 2 on 59R-18280; in the Township of Wainfleet consisting of approximately 0.22 acres (883.34 sq. m), as shown on the attached Appendix 1 (“Lands”);
2. That staff **BE AUTHORIZED** to proceed with the disposal and transfer of fee simple interest ownership of the Lands through an arms length transaction;
3. That delegated authority **BE AUTHORIZED** to the Deputy Chief Administrative Officer to negotiate the purchase of the subject lands, including the authority to accept an offer that is consistent with current market conditions and represents the most favorable terms for the Regional Municipality of Niagara;
4. That the Deputy Chief Administrative Officer **BE AUTHORIZED** to execute the Agreement of Purchase and Sale, which includes the authority to accept an offer greater or less than the appraised value, provide that the form of the agreement is satisfactory to the Director of Legal and Court Services; and
5. That, in accordance with Section 33 of the Disposal of Land By-law, the net sale proceeds of both transactions **BE TRANSFERRED** to the general capital levy reserve and in alignment with the strategy outlined in PDS 29-2023, be retained for reinvestment into housing to maximize opportunities to expand affordable and attainable housing in Niagara.

Key Facts

- The purpose of this report is to seek Council’s approval to declare the Lands surplus to the needs of Niagara Region and dispose of the Lands.
- In 1999, Niagara Region acquired the Lands for a future storm drain site including a tower to house a road weather information system for the purchase price of \$62,000.

However, the storm drain did not come to fruition and the road weather information system was relocated to a new site in 2023, and as such Niagara Region has no need for the Lands.

- Staff circulated notice of the potential disposal to Regional departments, boards and agencies for notification in accordance with the Region's Disposal of Land By-law and received no expressions of interest.
- Housing Services have reviewed the proposed disposition of Parcel A and concluded the lands are not suitable for the purpose of affordable housing development.
- The Appraisal Report is provided as Confidential Appendix 2 to this report.

Financial Considerations

The disposition of the Lands by Niagara Region will generate revenue. The costs associated with the disposal will be offset by the proceeds of sale, which are expected to be the appraised value, as set out in Confidential Appendix 2, or the negotiated purchase price. Costs will include property appraisal report (\$2,102 plus 13% HST) and real estate commission. The amount of the real estate commission will be calculated as a percentage of the sale price, not yet known. A real estate broker is to be retained through Niagara Region's procurement process to list the Lands on the local multiple listing system.

The net sale proceeds from surplus property disposals will be transferred to the general capital levy reserve and will be made available to maximize opportunities to expand affordable and attainable housing in Niagara as outlined in report PDS 29-2023, Housing-as-a-Priority Lens. In alignment with this report, all funds made available through this strategy from November 2023 to December 2026 will be summarized in our quarterly financial reporting.

Analysis

In 1999, the Lands were acquired by The Regional Municipality of Niagara for a future storm drain and a tower to house a road weather information system for \$62,000. While the installation of a storm drain did not come to fruition a road weather information system tower was erected on the site. In May 2024 Transportation Services relocated

the road weather information system tower. Niagara Region no longer has any use for the Lands.

The Lands are located along Lake Erie on the south side of Regional Road 3 (Lakeshore Road) in the Township of Wainfleet. Staff have been advised by the Township that the Lands are zoned Residential Lakeshore with a maximum lot coverage of 20% (RLS.C.20.) and that there is a special provision which establishes the following setbacks: minimum front yard of 10.7 m, minimum side yard of 4.6 m, minimum rear yard of 10.7 m, and minimum distance to high water mark of 10.7 m. Staff understand from the Township that permitted uses include a single detached dwelling, semi-detached dwelling, bed and breakfast, day care facility or group home. In addition, a secondary suite and home occupation are permitted as accessory to the primary use. Any structure built on the property can be no taller than 12 m in height. Any prospective purchasers would be advised to contact the Town to confirm applicable regulations pertaining to the use of the Lands.

Internal reviews by Regional departments have confirmed that the Lands are not required for municipal purposes. Additional circulation provided notice of the potential disposal to boards and agencies for notification in accordance with the Disposal of Land By-law and received no expressions of interest.

The Land Optimization Framework process is part of the Housing-as-a-Priority Lens endorsed by Council through Report PDS 29-2023 in November 2023 intended to maximize affordable and attainable housing opportunities in Niagara. Community Services informed Staff that the land does not fall within the optimal vicinity (1 km) of necessary services to support a housing development and concluded that the subject lands are not suitable for the purpose of affordable housing development.

An Appraisal Report was prepared by Antec Appraisal Group Inc. as of August 2, 2024, and the current market value estimated based on highest and best use. A copy of the Appraisal Report is appended to Report CSD 15-2025 as Confidential Appendix 2 to protect the negotiating position of the Region with respect to the disposal of the Lands.

Staff believe that the most appropriate method of sale is to retain a realtor in accordance with Niagara Region's Procurement By-law 02-2016 to list the Lands for sale on the local multiple listing service. This report recommends delegating authority to the Deputy Chief Administrative Officer to negotiate and finalize a purchase and sale

agreement. This includes accepting offers reflecting fair market value, even if they differ from the appraised value, to enable timely action based on current market conditions.

Alternatives Reviewed

Niagara Region could retain the Lands. This option would not generate any revenue and retaining ownership of lands that are not required for future municipal purposes would result in in Niagara Region incurring costs and liabilities associated with land ownership.

Relationship to Council Strategic Priorities

This report supports Niagara Region's Strategic priority for an *Equitable Region*, specifically Objective 3.2: Support growth and development post Bill 23 and Objective 3.3: Improve access to affordable and attainable housing. Disposal of the Lands will generate income which can be reinvested in affordable and attainable housing per Council endorsed Housing-as-a Priority Lens, and support growth and development in Niagara.

Other Pertinent Reports

- [PDS 29-2023 - Housing-as-a-Priority Lens](https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:knxdu-yx3mm&q=https://pub-niagararegion.escribemeetings.com/filestream.ashx%3FDocumentId%3D34122&sa=U&ved=2ahUKEwipx9_4x_GMAxX6F1kFHdsUL3YQFnoECAEQAg&usg=AOvVaw210FDXMCG-lxsHxPvxi3MH)

(https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:knxdu-yx3mm&q=https://pub-niagararegion.escribemeetings.com/filestream.ashx%3FDocumentId%3D34122&sa=U&ved=2ahUKEwipx9_4x_GMAxX6F1kFHdsUL3YQFnoECAEQAg&usg=AOvVaw210FDXMCG-lxsHxPvxi3MH)

Prepared by:

Alison Irlen, RWP
Real Estate Advisor
Strategic Initiatives

Recommended by:

Michelle Sergi, MCIP, RPP
Deputy Chief Administrative Officer
Office of the Deputy CAO

Submitted by:

Ron Tripp, P.Eng.
Chief Administrative Officer

This report was prepared in consultation with Susan White, Program Financial Specialist; Donna Gibbs, Director Legal Services and, Roman Ivanov, Legal Counsel; and reviewed by, Frank Fucile, Manager Real Estate; and Angela Stea, Director of Strategic Initiatives.

Appendices

Appendix 1 Aerial Illustration of the Lands



Appendix 2 Confidential - Appraisal Report

CSD 15-2025
APPENDIX 1 - AERIAL ILLUSTRATION OF THE LANDS



Niagara Region Lands
Area = 883.34 Sq. m

ILLUSTRATION SHOWING APPROXIMATE NIAGARA REGION LANDS
TOWNSHIP OF WAINFLEET

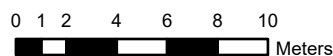
-  - DENOTES APPROXIMATE PARCEL FABRIC
-  - DENOTES APPROXIMATE NIAGARA REGION LANDS

DISCLAIMER

This map was compiled from various sources and is current as of 2025.
The Region of Niagara makes no representations or warranties whatsoever, either expressed or implied,
as to the accuracy, completeness, reliability, and currency or otherwise of the information shown on this map.
© 2025 Niagara Region and its suppliers. Projection is UTM, NAD 83, Zone 17. Air Photo (Spring 2023)

CAUTION:

- This is not a Plan of Survey
- The property limits have been compiled from office records and the shown measurements are approximate.
- The final extent of the Reference Plan will be established through field survey by an Ontario Land Surveyor.



Scale = 1:300m

Niagara  Region

Internal Use Only

Transportation Services
Surveys & Property Information
LS-24-093 Date: 2025-02-25

Subject: Municipal Insurance Program Renewal Recommendations for 2025-2027

Report to: Corporate Services Committee

Report date: Wednesday, May 7, 2025

Recommendations

1. That Staff **BE AUTHORIZED** to obtain insurance and risk services from Niagara Region's current Broker/Insurer Marsh Canada ("Marsh") on behalf of Niagara Region, Niagara Regional Police Service ("NRPS"), and Niagara Regional Housing ("NRH") for the upcoming policy term of November 1, 2025 to November 1, 2026 with the option to renew for one additional term (2026-2027) and that the CAO be authorized to execute any required agreements and documentation, in a form satisfactory to the Director of Legal and Court Services, subject to available budget.

Key Facts

- The purpose of this report is to provide Council with recommendations for the procurement of insurance and risk services for 2025-2027 based on Staff's assessment of the market, available options and financial considerations, including corporate budget pressures.
- In accordance with Council approval of CSD 8-2024 (and as outlined in CSD 17-2025), Staff successfully negotiated favourable renewal terms with Marsh for Niagara Region, NRPS, and NRH for the 2024-2025 term within the approved budget. Information regarding Cyber coverage is provided as confidential Appendix 1 to this report.
- The current public sector insurance market has stabilized overall, as confirmed by the recent November 1, 2024 renewal terms. However, the number of potential providers is limited, particularly given the size and complexity of the Region and its asset portfolio; and traditional procurement approaches further restrict market availability and may not achieve the best results.
- Given the benefits realized by remaining with the current provider, including the opportunity to retain NRH in Niagara Region's insurance program, greater financial certainty and risk avoidance, Staff is requesting Council approval to seek insurance and risk services from Marsh on behalf of Niagara Region, NRPS and NRH for the November 1, 2025 renewal term with an option to renew for one additional year (2026-2027).

Financial Considerations

For the 2025 and 2026 budgets, Staff forecasted an increase in consideration of potential rate increases as well as additional premiums due to increased asset values.

Given the term of the premium for the upcoming renewal, it is funded by the budgets of two fiscal years; namely, the months of November and December 2025 were funded from the 2025 budget and, the months of January to October 2026 will be funded from the 2026 budget. The anticipated 2025 portion (November-December) has already been approved by Council as part of the 2025 budget and Staff anticipates any premium increase will be accommodated within that budget. The Staff recommendation to continue with the current provider reduces financial risk for future budgets (2026/2027) and promotes greater business certainty.

Analysis

Current State of Municipal Insurance and Procurement Challenges

The municipal insurance market has stabilized overall. This was demonstrated by the favourable renewal terms and pricing secured by the Region as reported previously in CSD 17-2025 (Municipal Insurance Program Renewal update report, April 9, 2025). Niagara Region received a quote for the November 1, 2024 - November 1, 2025 insurance renewal with a 7% increase primarily due to property growth and inflation.

Similar experiences were reported by comparator municipalities (including regional municipalities of Halton, Waterloo, and Peel; and the cities of London, Sudbury, Ottawa) confirming increases in a consistent range. There were some that reported slight decreases in certain coverages, which were primarily due to corresponding deductible increases. Municipalities canvassed that recently went out to market (as opposed to renewing with their current/long-standing provider) revealed limited bid submissions received and that the lengthy procurement process did not achieve any substantive improvements in coverage or pricing. Other municipalities indicated they did not competitively procure and remained with their current provider for a longer duration due to their positive experience and annual renewal terms.

Staff's review of public sector markets with comparable municipalities and subject matter experts revealed that competitively procuring insurance and risk management services, directly or through broker consulting services, can serve to restrict market availability thus hindering the ability to receive multiple viable proposals. This is particularly noted by municipalities with property asset values exceeding \$1B.

As reported to Council previously, there continues to be only 4 potential proponents offering municipal insurance programs consisting of our current Broker/Insurer Marsh, IPE (formerly FCC), AON, and BFL Canada. As experienced in 2020 (when Niagara

Region last went out to competitive procurement), conducting a competitive bid process can result in no viable bids. The reason is primarily due to the limited municipal insurers available to all 4 potential proponents wishing to submit a bid. Essentially, upon issuance of the procurement document by a municipality, the proponent who gets out to the market first blocks access to certain available insurers which often prevents the other proponents from completing and submitting a competitive bid in time.

There are similar difficulties in procuring only broker consultant services. Depending on the successful broker, the broker's ability to access the 4 above noted insurance programs could be limited. For example, given both Marsh and AON are also qualified brokers and if either one were the successful Broker proponent, they would not be permitted access to IPE or BFL municipal insurance programs, only their own.

NRH's continued participation in Niagara Region's Insurance Program dependent on remaining with Marsh

Electing to competitively procure (either through risk and insurance services or broker consultant services) risks eliminating the opportunity for NRH to remain part of Niagara Region's insurance program and will instead require Staff to secure insurance for NRH directly from the Housing Services Corporation ("HSC") group insurance program.

Other than Marsh under their current municipal insurance program and HSC group insurance program, there are no other markets that offer social housing insurance given the high rate of associated risk. In communication with NRH staff, they have expressed the desire to remain with the Niagara Region insurance program and to continue to receive the support and assistance from the Legal/Risk team with the overall management and defence of claims which would no longer be available under the HSC program given the differing deductibles and claims management practices.

In addition, in September 2024, HSC briefed Housing Service Managers that HSC insurance renewals would be experiencing increased rates due to challenging claims performance with total claims exceeding the existing claims trust fund. Based on this information (and Staff's previous experience with HSC quotes), if Staff is required to seek a quote from HSC, NRH can expect a quote with increased premium rates along with less available coverages and limits than currently experienced under Niagara Region's insurance program. In addition to premium cost, NRH will be required to pay into the HSC claims trust fund on behalf of all social housing clients regardless of their positive claims loss history; and will be subject to additional claims and defence costs (as they will no longer be able to leverage Niagara Region's Legal/Risk team to manage and defend their claims as provided under the HSC program).

Data Improvements and Continued Research into Options

As outlined in CSD 8-2024, Staff continue to research alternative approaches to procuring insurance and work towards improving Niagara Region's available property and risk data.

Staff retained third-party consultants who are undertaking property valuation inspections and loss control reports of key Regional assets which will improve Niagara Region's ability to accurately report on its asset values and condition. In addition, Staff is in the midst of implementing a new claims software management system to be completed by Q4 2025 which will assist in future claim and risk management trend analyses. These initiatives will significantly enhance the ability of brokers and insurers to assess risk and apply appropriate premium rates to the Region's assets and operations.

Staff also continue to participate in the AMO/LAS working groups reviewing municipal insurance options. Based on municipal input, AMO/LAS is pursuing a "Protective Association", which offers an alternative to help finance risk that does not involve insurance markets. Under this model, members agree to contribute to the association in exchange for shared benefits, costs, and risks. While it is not insurance, a Protective Association is an additional tool to manage municipal risk. LAS plans to start by offering a Protective Association specifically related to cyber risk in 2025. AMO/LAS also plans to revisit and explore other options for municipalities such as joint procurements and pooling but there are no significant updates to share at this point.

Extension with Existing Provider Recommended

Since 2013, Niagara Region has sought competitive quotes through an open procurement process on 4 separate occasions (2013, 2016, 2017 and 2020). As reported to Council previously (CSD 13-2022), the Region's consultant Axxima recommended that Niagara Region revisit the approach it has historically taken of procuring insurance on a frequent basis and in the same manner as other services, given that short-term savings it may yield are rapidly eroded by retained losses, pricing volatility and diminishing coverages relative to other municipalities who have remained with a single carrier over a longer period. Consistent with this and given that the Region has experienced positive customer services and favourable renewal terms year over year with Marsh, a longer-term relationship merits consideration rather than exhausting the market when there is no clear benefit. This would also present an opportunity to limit financial uncertainty, during a challenging economic period with competing budget pressures facing the Region.

Niagara Region's current insurance program with Marsh provides a number of benefits including:

-
- complex risk and claims expertise and insurance services noting that Marsh places insurance for approximately 40% or 170 Ontario municipalities (Note: IPE has approx. 40%, BFL approximately 15% and Aon 5% of Ontario market share);
 - ability as a Broker to canvass the market annually for improved premium rates and coverage limits in a number of critical areas including property limits in order to deliver their best insurance proposal, noting that of the approximately 170 municipalities that Marsh insured via their exclusive municipal insurance program, Niagara Region has consistently had one of the lowest property rates;
 - a geographic portfolio review report valued at over \$10K at no cost to better understand the Region's property value aggregation based on location in the case of a catastrophic loss due to a weather event;
 - 25% discount (approximately \$10K) for all municipal clients towards the implementation fee for the new insurance claims data system.

Subject to Council approval, Staff are recommending an extension of the existing insurance and risk service contract with Marsh on behalf of Niagara Region, NRPS, and NRH for the period of November 1, 2025, to November 1, 2026, with the option to renew for additional one year (2026-2027) for the reasons outlined herein, and in accordance with Section 19(a)(vi) of the Procurement By-Law 02-2016 (as amended) which permits the extension of an existing contract where it would be more effective to do so. Renewing the insurance program with Marsh is a prudent approach at this time which allows continued stability and cost efficiencies, and the ability to keep NRH in Niagara Region's insurance program. It will also afford additional time for Staff to gather further improved data and explore available options for future renewals.

Alternatives Reviewed

Staff researched and considered options to competitively procure insurance and risk services or broker consultant services including issuance of a RFP, Expression of Interest or Request for Pre-Qualification. However, Staff does not recommend these approaches for the reasons outlined in this report including the favourable pricing, terms and services currently experienced with Marsh, inability to retain NRH in the Niagara Region insurance program, ongoing difficulties presented by limited available municipal markets, and loss of opportunity to contain financial uncertainty to mitigate budget pressures.

Relationship to Council Strategic Priorities

This recommended approach aligns with the Effective Region pillar by delivering fiscally responsible and sustainable services in continuing to experience the benefits of the combined comprehensive insurance program which includes NRH and high level of

claims and insurance expertise with the existing Broker/Insurer Marsh for the 2025-2026 renewal, with the option of an additional one-year renewal.

Other Pertinent Reports

- [CSD 13-2022 dated May 11, 2022 - Insurance Program Review for 2022-2023 Insurance Renewal with Axxima Report dated March 14, 2022](https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:knxdu-yx3mm&q=https://pub-niagararegion.escribemeetings.com/filestream.ashx%3FDocumentId%3D24256&sa=U&ved=2ahUKEwjtyZ_XyciMAxU2L1kFHcodAToQFnoECAQQAQ&usg=AOvVaw0fEYtsoMWtwu0NCqk2tSfH)
(https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:knxdu-yx3mm&q=https://pub-niagararegion.escribemeetings.com/filestream.ashx%3FDocumentId%3D24256&sa=U&ved=2ahUKEwjtyZ_XyciMAxU2L1kFHcodAToQFnoECAQQAQ&usg=AOvVaw0fEYtsoMWtwu0NCqk2tSfH)
- [CSD 8-2024 dated April 10, 2024 - Municipal Insurance Program Update and Recommendations for 2024-2025 Renewal](https://pub-niagararegion.escribemeetings.com/filestream.ashx?DocumentId=36669)
(<https://pub-niagararegion.escribemeetings.com/filestream.ashx?DocumentId=36669>)
- CSD 17-2025 dated April 9, 2025 - Municipal Insurance Program Renewal Update 2024-2025

Prepared by:

Donna Pasto
Risk Management Program Manager
Corporate Services

Recommended by:

Dan Carnegie
Acting Commissioner
Corporate Services

Submitted by:

Ron Tripp, P.Eng.
Chief Administrative Officer

This report was prepared in consultation with Donna Gibbs, Director, Legal and Court Services, Bart Menage, Director, Procurement, and Adam Niece, Program Financial Specialist.

Appendices

Appendix 1 – Confidential Update regarding Cyber Coverage

Memorandum

CSC-C 10-2025

Subject: Recommendations from the Joint Board of Management – Niagara Courts meeting held on April 17, 2025

Date: May 7, 2025

To: Corporate Services Committee

From: Ann-Marie Norio, Regional Clerk

The Joint Board of Management – Niagara Courts, at its meeting held on April 17, 2025, passed the following motion for consideration by the Corporate Services Committee:

That Report JBM-C 1-2025, dated February 6, 2025, respecting Court Services Write-Off Recommendations for the Period Ending December 31, 2024, **BE RECEIVED** and the following recommendation **BE APPROVED**:

1. That the delinquent cases summarized in the Analysis Section of Report JBM-C 1-2025, **BE APPROVED** for write-off and removal from the Integrated Court Offences Network (ICON) system in accordance with the Ministry of the Attorney General (MAG) *Provincial Offences Act* Write-off Directive and Operating Guideline and the Niagara Region Courts approved write off criteria.

A copy of the minutes of the Joint Board of Management – Niagara Courts meeting held on April 17, 2025, and the associated report are attached to this memorandum.

Respectfully submitted and signed by

Ann-Marie Norio
Regional Clerk

**THE REGIONAL MUNICIPALITY OF NIAGARA
JOINT BOARD OF MANAGEMENT - NIAGARA COURTS
MINUTES**

**JBM 2-2025
Thursday, April 17, 2025
Meeting held by electronic participation**

Committee: D. Gibbs (Niagara Region), S. Hanson (Port Colborne), N. Punyarthi (Niagara Falls), P. Riley (Fort Erie), J. Stirton (Pelham)

Absent/Regrets: K. Douglas (St. Catharines), A. Eckhart (Welland)

Staff: D. Carnegie, Acting Commissioner, Corporate Services/Treasurer, S. Crocco, Senior Legal Counsel, Litigation, S. Fraser, Associate Director, Transportation Planning, K. Lotimer, Deputy Clerk, A. Niece, Program Financial Specialist, M. Vink, Associate Director, Court Services

1. CALL TO ORDER

Kelly Lotimer, Deputy Clerk, called the meeting to order at 3:31 p.m.

2. DISCLOSURES OF PECUNIARY INTEREST

There were no disclosures of pecuniary interest.

3. SELECTION OF BOARD CHAIR/VICE-CHAIR

3.1 Call for Nominations for Board Chair

Kelly Lotimer, Deputy Clerk, called for nominations for the position of Chair of the Joint Board of Management - Niagara Courts for 2025.

Moved by D. Gibbs

Seconded by S. Hanson

That Jennifer Stirton **BE NOMINATED** as Chair of the Joint Board of Management - Niagara Courts for 2025.

3.2 Motion to Close Nominations for Board Chair

Ms. Lotimer called a final time for nominations for the position of Chair of the Joint Board of Management - Niagara Courts. There being no further nominations, it was:

Moved by D. Gibbs

Seconded by S. Hanson

That nominations for the position of Chair of the Joint Board of Management - Niagara Courts **BE CLOSED**.

Carried

3.3 Voting for the Position of Board Chair

There being only one nominee for the position, Ms. Lotimer announced that Jennifer Stirton would be the Chair of the Joint Board of Management - Niagara Courts for 2025.

3.4 Call for Nominations for Board Vice-Chair

Kelly Lotimer, Deputy Clerk, called for nominations for the position of Vice-Chair of the Joint Board of Management - Niagara Courts for 2025.

Moved by D. Gibbs

Seconded by S. Hanson

That Philip Riley **BE NOMINATED** for the position of Vice-Chair of the Joint Board of Management - Niagara Courts for 2025.

3.5 Motion to Close Nominations for Board Vice-Chair

Ms. Lotimer called a final time for nominations for the position of Vice-Chair of the Joint Board of Management - Niagara Courts. There being no further nominations, it was:

Moved by D. Gibbs

Seconded by S. Hanson

That nominations for the position of Vice-Chair of the Joint Board of Management - Niagara Courts **BE CLOSED**.

Carried

3.6 Voting for the Position of Board Vice-Chair

There being only one nominee for the position, Ms. Lotimer announced that Philip Riley would be the Vice-Chair of the Joint Board of Management - Niagara Courts for 2025.

At this point in the meeting, Jennifer Stirton assumed the chair.

4. **PRESENTATIONS**

There were no presentations.

5. **DELEGATIONS**

There were no delegations.

6. **ITEMS FOR CONSIDERATION**

6.1 JBM-C 2-2025

Court Services 2024 Draft Audited Schedule of Revenues, Expenses and Funds Available for Distribution

Moved by P. Riley
Seconded by D. Gibbs

That Report JBM-C 2-2025, dated April 17, 2025 respecting Court Services 2024 Draft Audited Schedule of Revenues, Expenses and Funds Available for Distribution, **BE RECEIVED** and the following recommendations **BE APPROVED**:

1. That the draft audited Schedule of Revenues, Expenses and Funds Available for Distribution for the year ended December 31, 2024, for The Regional Municipality of Niagara Court Services (Court Services) as presented in Appendix 1 to Report JBM-C 2-2025 **BE APPROVED**;
2. That staff **BE DIRECTED** to coordinate with the auditor to finalize the statements as presented; and
3. That this report **BE FORWARDED** to the Region's Audit Committee and to the Ministry of the Attorney General as per the Memorandum of Understanding, for information as required.

Carried

6.2 JBM-C 1-2025

Court Services Write-Off Recommendations for the Period ending December 31, 2024

Moved by S. Hanson
Seconded by P. Riley

That Report JBM-C 1-2025, dated February 6, 2025 respecting Court Services Write-Off Recommendations for the Period ending December 31, 2024, **BE RECEIVED** and the following recommendation **BE APPROVED**:

1. That the delinquent cases summarized in the Analysis Section of Report JBM-C 1-2025, **BE APPROVED** for write-off and removal from the Integrated Court Offences Network (ICON) system in accordance with the Ministry of the Attorney General (MAG) *Provincial Offences Act* Write-off Directive and Operating Guideline and the Niagara Region Courts approved write off criteria.

Carried

7. **CONSENT ITEMS FOR INFORMATION**

Moved by D. Gibbs
Seconded by P. Riley

That the following items **BE RECEIVED** for information:

JBM-C 3-2025
2024 Year End Report for Provincial Offences Court

JBM 6-2024
Joint Board of Management - Niagara Courts Meeting Minutes - November 28, 2024

Carried

8. **OTHER BUSINESS**

There were no items of other business.

9. **NEXT MEETING**

The next meeting will be held on Thursday, August 21, 2025, at 3:30 p.m.

10. ADJOURNMENT

There being no further business, the meeting adjourned at 4:11 p.m.

Jennifer Stirton
Board Chair

Kelly Lotimer
Deputy Clerk

Ann-Marie Norio
Regional Clerk

Subject: Court Services Write-Off Recommendations for the Period ending December 31, 2024

Report to: Joint Board of Management

Report date: Thursday, February 6, 2025

Recommendations

1. That Report JBM-C 1-2025, dated February 6, 2025, respecting the Court Services Write-off Recommendations for the period ending December 31, 2024, **BE RECEIVED**; and,
2. That the delinquent cases summarized in the Analysis Section of the Report, **BE APPROVED** for write-off and removal from the Integrated Court Offences Network (ICON) system in accordance with the Ministry of the Attorney General (MAG) *Provincial Offences Act* Write-off Directive and Operating Guideline and the Niagara Region Courts approved write off criteria.

Key Facts

- This report is part of an annual process to bring forward write-off recommendations to the Joint Board of Management, and subsequently Regional Council, for approval.
- In February 2008, the Ministry of the Attorney General (MAG) released a Provincial Offences Act Write-Off Directive and Operating Guideline document, which provides municipalities with the authority to establish write-off criteria for delinquent cases deemed uncollectible.
- Staff reported on this issue in report JBM 02-2008 dated September 25, 2008, and pursuant to the MAG directive, the Joint Board of Management and Regional Council approved the POA Write-off Criteria for delinquent Provincial Offences deemed uncollectible (Appendix 1) which has been followed by Court Services since that time.
- Writing off these fines will reduce the overall amount for outstanding defaulted receivables for Court Services. These cases would be written-off for accounting purposes only and will not absolve a convicted offender from the requirement to pay a fine, as debts to the Crown are owed in perpetuity.

Financial Considerations

A total of 963 delinquent cases valued at \$363,857.29 have been identified for write-off for the period January 1, 2024, to December 31, 2024.

Writing off these fines will reduce the overall amount for outstanding defaulted receivables for Court Services; however, there is no impact to the local area municipalities as these cases will be written off for accounting purposes only. Such write-offs do not absolve a convicted offender from the requirement to pay a fine, as debts to the Crown are owed in perpetuity.

Analysis

Each month the Integrated Court Offences Network (ICON) system generates a list of cases that have been identified as meeting the write-off criteria listed in Appendix 1. At the end of the year, all the monthly reports are compiled to create the write-off report.

Staff reviews each matter in accordance with the Ministry of the Attorney General (MAG) Provincial Offences Act Write-Off Directive and Operating Guideline and the Niagara Region Court approved write-off criteria (**Appendix 1**). Each fine that meets the criteria for write-off is thoroughly investigated to make sure there are no options to collect the fines such as garnishing wages, writs or adding the fine to the municipal tax roll.

The electronic record of the delinquent case is removed from ICON, however all original source documents are retained by the court office in accordance with MAG's directive. If funds are received on a delinquent fine that has been previously written off, the case is written back on and the payment accepted.

Cases under the "Deceased Persons" category are identified through submissions of Proof of Death either to the Court or to the Ministry of Transportation. It should be noted that the table below provides the number of cases related to deceased persons, as opposed to the number of defendants who are deceased. In addition, the number of cases is not only reflective of fines due in 2024 but rather also reflects delinquent fines with due dates dating back to 1991.

The number of deceased cases submitted for write-off in 2024 (namely 702) decreased by 67% over the number submitted in 2023 (namely 2131). Between 2019 and 2023 the number of cases in this category has been higher than historically in part due to a technology change at MTO whereby vehicle plate and drivers licence databases were consolidated (resulting in increased numbers of cases being identified for example

when seeking plate denials as a collections enforcement tool). In addition, as part of the Region's enhanced collections strategy a large volume of older delinquent cases have been assigned to collection agencies for more proactive enforcement which has resulted in receipt of a larger number of notifications of deceased persons than previous years.

All fines noted in the table below have been investigated and none qualify for further collections activity, therefore Staff recommend them for write-off.

2024 Court Services Write-Off Summary

For the period January 1, 2024 to December 31, 2024

Write-off Category	No. of Cases	Dollar Value
Deceased Person (DP)	702	\$354,237.28
Under Payment (UP)	198	\$1,075.01
POA Write-off – Unable to Enforce (PW)	63	\$8,545.00
Company in Default – Bankrupt or Insolvent (CD)	0	\$0.00
Signed Affidavit – Aged (SA)	0	\$0.00
TOTAL	963	\$363,857.29

Alternatives Reviewed

No alternatives were reviewed; writing off these fines is an administrative financial exercise in order to reduce the overall amount for outstanding defaulted receivables for Court Services and does not absolve a convicted offender from the requirement to pay a fine, as debts to the Crown are owed in perpetuity.

Relationship to Council Strategic Priorities

This report supports the Effective Region Council Strategic Priority through the delivery of fiscally responsible services, in accordance with the Intermunicipal Agreement.

Other Pertinent Reports

- JBM 02-2008 - POA Write-off Criteria for delinquent Provincial Offences deemed uncollectible dated September 25, 2008

Prepared by:

Jackie Foley
Manager, Prosecution & Collections
Corporate Services

Recommended by:

Dan Carnegie
Acting Commissioner/Treasurer
Corporate Services

This report was reviewed by Miranda Vink, Associate Director, Court Services and Donna Gibbs, Director, Legal & Court Services, Corporate Services

Appendices

Appendix 1 Write-Off Guidelines

ICON Code	Write-off Category	Write-off Criteria	Comments
UP	Under Payment	Case balance of \$25.00 or less	Small balances/Administrative Fees
DP	Deceased Person	Satisfactory proof of death – not applicable when case is secured by a Writ of Seizure and Sale	Satisfactory proof includes: 1. Funeral director's death cert., or 2. Govmnt issued death cert., or 3. Notification of death from MTO/enforcement agency, or 4. Copy of newspaper obituary.
SA	Signed Affidavit	Requires statutory declaration by the Offender as to payment and payment details	Requires investigation and approval from the Supervisor, POA Collections
CD	Company in Default (Bankrupt, Dissolved, Inactive)	Requires satisfactory proof of dissolution, inactive status or bankrupt corporation	Satisfactory proof includes: 1. Articles of Dissolution, or 2. Notice of Bankruptcy, or 3. Ministry notification that the corporation is inactive/cancelled.
PW	POA Write-off Unable to Enforce	Requires satisfactory proof that the case is unenforceable, that the charging document cannot be located for enforcement or supervisor approval obtained	Only for cases over 2 years past due : 1. Where the charging document does not contain a date of birth or address, or 2. When the Offender is not a legal entity, or 3. Where the charging document cannot be located, or 4. Where technical issues with ICON prevent the case from completing once payment has been satisfied
PW	POA Write-off Deemed Uncollectible	N/A	Applies to aged cases (over six yrs. Past due) once all reasonable collection efforts have been exhausted and the case is deemed uncollectible.
CW	Final Write-Off Code (Approval Obtained)	CW code indicates that appropriate approval from JBM, Treasurer (and where applicable), Corporate Services Committee and Regional Council has been obtained.	CW is the final write-off code. All CW cases will be purged from ICON twice yearly and must be reported to MAG annually.

NOTE: Cases may be written-off for accounting purposes only and do not absolve a convicted offender from the requirement to pay a fine as debts to the Crown are owed in perpetuity and never forgiven.

Subject: Regional Development Charges Treasurer's Statement 2024

Report To: Corporate Services Committee

Report date: Wednesday, May 7, 2025

Recommendations

1. That this report **BE RECEIVED** for information.

Key Facts

- The purpose of this report is to provide Regional Council with a statement relating to the Development Charges (DC) reserve fund activities for 2024 in accordance with the Province's Development Charges Act, 1997 as amended (DCA) and Ontario Regulation 82/98.
- The DC reserve fund reporting legislation requires municipalities to provide all sources of funding for anything funded from DC's, including a compliance statement regarding imposing additional levies or requiring the construction of a service not authorized under the DCA and require the statement to be made available to the public.
- At the end of 2024, \$188.7 million in DC revenue is available for future growth-related projects after accounting for outstanding capital and operating commitments.
- Total DC contributions in 2024 were \$96.5 million, \$38.4 million or 40% of the contributions were funded by the general tax levy (\$31.2 million for mandatory and discretionary grants and incentives, and \$7.2 million for Bill 23 requirements), further details are provided in Appendix 5. DC's are collected in accordance with the DC By-law subject to provisions in the DCA.
- Outstanding DC capital and operating commitments for active projects total \$156.3 million.

Financial Considerations

Regional DC revenues (RDCs) collected in accordance with the DC By-law are deposited in the DC reserve funds (as deferred revenues) and subsequently applied to eligible growth-related projects once those costs have been incurred. This report provides both summary level transaction information by reserve, and detailed funding information by project.

DC reserves are necessary to move forward with the growth-related projects in the 2025-2034 capital budget and forecast, which includes \$865.9 million in DC funded projects.

Analysis

In accordance with the DCA, this report must be prepared annually. The annual statements will be made available to the public through the Development Charges section of the Region's Website.

Appendix 1 to Report CSD 10-2025 shows the breakdown of reserve fund activity from January 1, 2024 to December 31, 2024. During this period, the total DC reserve balances (before accounting for outstanding commitments) increased \$73.4 million, from \$273.0 million to \$346.4 million, net of investment income and transfer to current and capital funds. After accounting for outstanding capital and operating commitments to active projects and year-end adjustments, the net available balance is \$188.7 million at year-end 2024. This total will be applied to eligible growth-related capital projects in 2025 and throughout the rest of the forecast period.

Table 1 – Balance after commitments for each of the DC service categories (in thousands)

Development Charge Category	Balance at December 31, 2024	Capital Commitments	Operating Commitments	Available Balance at December 31, 2024
Growth Studies	\$2,611.6	-	\$(132.2)	\$2,479.4
Police Services**	\$1,276.0	\$(276.7)	-	\$999.3
Services Related to Highways	\$128,126.0	\$(68,764.9)	-	\$59,361.1
Wastewater**	\$122,463.0	\$(53,458.0)	\$(281.6)	\$68,723.4
Water	\$69,264.7	\$(27,151.3)	-	\$42,113.4
Ambulance Services	\$3,645.3	\$(496.0)	-	\$3,149.3
Long Term Care	\$2,567.5	\$(2,500.6)	-	\$66.9
Provincial Offenses Act	\$465.5	-	-	\$465.5
Public Health Services	\$2,494.4	-	-	\$2,494.4
Housing Services*	\$2,131.6	\$(690.2)	-	- *
Waste Diversion	\$4,114.1	\$(204.5)	-	\$3,909.5
Transit Services	\$5,121.1	\$(496.6)	-	\$4,624.5
Public Works (Facilities & Fleet)	\$2,139.2	\$(1,831.0)	-	\$308.2
Total***	\$346,420.0	\$(155,869.8)	\$(413.8)	\$188,695.0

* The Region is unable to collect on Social Housing (Housing Services) under Bill 23, active projects in place before Bill 23 came into effect will continue to be funded from RDC reserves until the completion of these projects. At the end of 2024, the Housing Services reserve balance of \$1.8 million was transferred to the Social Housing General Capital Reserve Fund as a result of more RDCs being collected than required. Due to additional capital commitments identified after Q4 report, only \$1.4 million should have been transferred to the Social Housing General Capital Reserve Fund, and \$0.4 million will need to be transferred back to Social Housing DC reserve. Therefore, the Housing Services reserve is shown with a balance of nil at 2024 year end in this report.

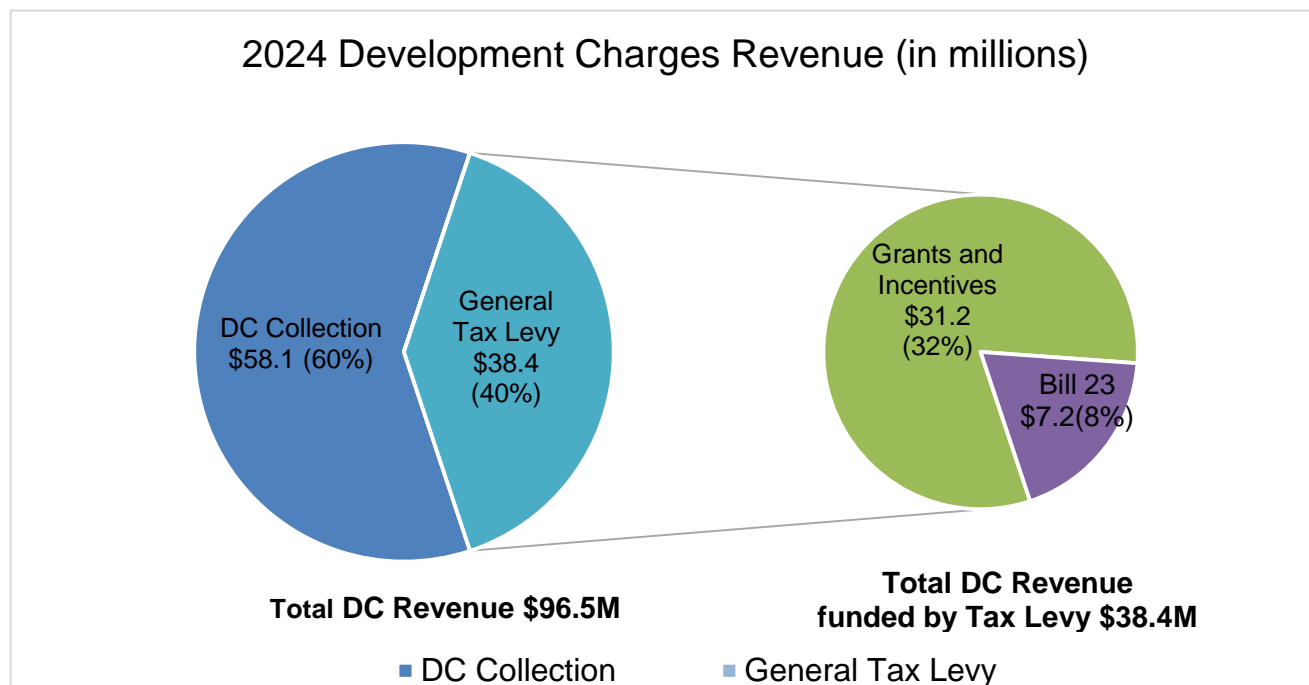
** Balance after commitments does not include funding allocation for approved future debt servicing costs, for Police Long-term Accommodations and South Niagara Wastewater Treatment Solution which were approved with funding from the respective RDC Reserves.

*** Additional capital commitment from DCs have been identified following the 2024 Year-End Results and Transfer Report.

Of the \$188.7 million uncommitted year-end balance, \$96.5 million was attributed to the DC revenues in 2024. It is important to note that included in that amount is \$31.2 million in DC grants and incentives and \$7.2 million in Bill 23 impacts (\$7.1 million in mandatory by-law phase in; \$0.1 million in discount for purpose-built rental residential units), both of which are funded by the general tax levy. The remaining balance of \$58.1 million was DC revenues collections.

Appendix 5 to Report CSD 10-2025 shows the breakdown of mandatory and discretionary grants and incentives from January 1, 2024 to December 31, 2024. Additional details for the grants and Bill 23 impacts are also discussed in greater detail in the 2024 Q4 Financial Update.

Chart 1 – 2024 Development Charges Revenue (in millions)



Bill 23 is encouraging municipalities to invest development charges collected on a timely basis. Beginning in 2023, municipalities are required to spend, or allocate at least 60% of the monies in a reserve fund at the beginning of the year for water, wastewater and services related to a highway. Based on existing commitments (active capital projects) and capital projects included in the nine-year capital forecast the Region will far exceed 60% allocation of the funds in each of the water, wastewater and services related to a highway categories.

Funding Growth Related Projects with DC Revenues

Included within the DC reserve fund activity in Appendix 1 to Report CSD 10-2025 are transfers from the DC reserve totaling \$35.6 million to fund capital (\$33.1 million) and operating (\$2.5 million) projects in 2024. DCs are transferred to and recorded as project revenues as eligible costs are spent, matching funding with expenditures.

Funding reviews occur quarterly with consideration of the expenditures incurred to date and respective funding sources.

Appendix 2 to this report identifies capital projects with approved budgeted DC funding totaling \$359.8 million. In total, \$200.5 million of DCs have been allocated to DC funded capital projects. Of these capital projects, 156 projects are active and have received \$33.1 million DC funding in 2024 to match expenditures occurred. The total outstanding DC commitment of the active projects is ~~\$136.9~~ \$136.9 million.

On average, DC funded projects have spent 56% of their respective budgets in 2024, compared to 55% in 2023.

Appendix 3 to Report CSD 10- 2025 identifies the active operating projects to which \$19.1 million in DCs have been applied, along with a summary of life-to-date expenditures and any other approved funding sources providing partial funding to the project.

Appendix 4 to Report CSD 10-2025 provides supplemental information required as outlined in O.Reg 82/98, including a description of the DC service categories, outstanding prepayment agreements with developers, and a summary of any borrowing from the DC reserve funds (if applicable). Similar to previous Treasurer's Statements on DC reserve funds, there are no credits recognized under section 17 or borrowing amounts to report. The Region is also required to make a statement regarding its compliance with Sections 59.1(1) & (2) of the amended DCA respecting imposing additional levies or requiring the additional levies or construction of services not authorized under the DCA, none exist in the Region, therefore no statement is required.

Alternatives Reviewed

Alternatives are not applicable as this report provides historic and legislatively required information. The Development Charges Act, 1997 as amended requires that this report be provided annually to Council and made available to the public.

Relationship to Council Strategic Priorities

Regional Development Charges are a major source of funding for growth projects in the capital budget. As such, Regional Development Charges assist in achieving the strategic priority of Sustainable Region.

Other Pertinent Reports**[CSD 14-2023 Bill 23 Impacts on Regional Development Charges](#)**

(<https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:KXNDU-yx3mm&q=https://pub-niagararegion.escibemeetings.com/filestream.ashx%3FDocumentId%3D30080&sa=U&ved=2ahUKEwjI7KjRx8iMAxX9FVkfHVVmAnMQFnoECAYQAQ&usg=AOvVaw1Cbx7POSTOyif5R3YUWfLB>)

[CSD 46-2024 2025 Capital Budget](#)

(https://www.google.com/url?client=internal-element-cse&cx=005774670460367375179:KXNDU-yx3mm&q=https://pub-niagararegion.escibemeetings.com/filestream.ashx%3FDocumentId%3D39143&sa=U&ved=2ahUKEwik1fWOyMiMAxUtFFkFHxzclZwQFnoECAQQAQ&usg=AOvVaw3X5uTLkZ_IWqSmAgvJ9ksT)

[CSD 8-2025 2024 Year-End Results and Transfer Report](#)

(<https://pub-niagararegion.escibemeetings.com/Meeting.aspx?Id=fcdaca46-5a21-4026-ad32-d0836ea36bef&Agenda=Agenda&lang=English&Item=16&Tab=attachments>)

Prepared by:

Nina Ni
Senior Revenue Analyst
Corporate Services

Recommended by:

Dan Carnegie
Commissioner/Treasurer
Corporate Services

Submitted by:

Ron Tripp, P.Eng.
Commissioner

This report was prepared in consultation with Lucia Chen, Manager Revenue Planning & Strategy and Beth Brens, Associate Director, Budget Planning & Strategy, and reviewed by Melissa Raquion, Director, Financial Management & Planning/Deputy Treasurer.

Appendices

Appendix 1	DC Reserve Fund Activity
Appendix 2	Capital Projects funded with DCs in 2024
Appendix 3	Operating Projects funded with DCs in 2024
Appendix 4	Description of Services
Appendix 5	Mandatory and Discretionary DC Grants & Incentives in 2024

Niagara Region
2024 Development Charges Reserve Fund Statement
Statement of Activity - January 1, 2024 to December 31, 2024

Development Charge Category	Balance at December 31, 2023	Development Charges Revenue (1)	Interest Income (2)	Transfer to Current Fund (see appendix 3)	Transfer to Capital Fund (see appendix 2)	Balance at December 31, 2024	Capital and Operating Commitments for Active Projects (3)	Year-End Adjustments (4)	Available Balance at December 31, 2024	Future Capital and Operating Commitments for Debt and Forecasted Projects
Growth Studies	\$ 2,435,736	\$ 448,107	\$ 102,366	\$ (374,633)	\$ -	\$ 2,611,577	\$ (132,159)	\$ -	\$ 2,479,418	\$ -
Police Services (5)	\$ 1,263,864	\$ 1,474,842	\$ 51,512	\$ (882,503)	\$ (631,695)	\$ 1,276,020	\$ (276,674)	\$ -	\$ 999,347	\$ (18,532,557)
Services Related to Highways	\$ 97,057,965	\$ 39,192,972	\$ 4,567,022	\$ -	\$ (12,691,971)	\$ 128,125,988	\$ (68,764,899)	\$ -	\$ 59,361,089	\$ -
Wastewater (6)	\$ 101,931,757	\$ 29,157,855	\$ 4,551,016	\$ (1,167,945)	\$ (12,009,679)	\$ 122,463,004	\$ (53,739,618)	\$ -	\$ 68,723,386	\$ (177,673,114)
Water	\$ 50,734,975	\$ 16,566,580	\$ 2,433,749	\$ -	\$ (470,592)	\$ 69,264,711	\$ (27,151,286)	\$ -	\$ 42,113,425	\$ -
Ambulance Services	\$ 3,037,679	\$ 887,694	\$ 135,539	\$ -	\$ (415,625)	\$ 3,645,288	\$ (496,001)	\$ -	\$ 3,149,287	\$ -
Long Term Care	\$ 1,679,674	\$ 4,269,288	\$ 86,139	\$ -	\$ (3,467,582)	\$ 2,567,518	\$ (2,500,630)	\$ -	\$ 66,888	\$ -
Provincial Offenses Act	\$ 413,216	\$ 34,488	\$ 17,822	\$ -	\$ -	\$ 465,527	\$ -	\$ -	\$ 465,527	\$ -
Public Health Services	\$ 2,331,130	\$ 65,357	\$ 97,867	\$ -	\$ -	\$ 2,494,353	\$ -	\$ -	\$ 2,494,353	\$ -

Development Charge Category	Balance at December 31, 2023	Development Charges Revenue (1)	Interest Income (2)	Transfer to Current Fund (see appendix 3)	Transfer to Capital Fund (see appendix 2)	Balance at December 31, 2024	Capital and Operating Commitments for Active Projects (3)	Year-End Adjustments (4)	Available Balance at December 31, 2024	Future Capital and Operating Commitments for Debt and Forecasted Projects
Housing Services	\$ 2,914,997	\$ 411,085	\$ 102,351	\$ -	\$ (1,296,855)	\$ 2,131,578	\$ (690,238)	\$ (1,441,340)	\$ (314,212)	\$ -
Waste Diversion	\$ 5,425,586	\$ 647,549	\$ 193,476	\$ (30,000)	\$ (2,122,560)	\$ 4,114,050	\$ (204,515)	\$ -	\$ 3,909,536	\$ -
Transit Services	\$ 2,906,734	\$ 2,091,561	\$ 162,816	\$ -	\$ (39,974)	\$ 5,121,137	\$ (496,592)	\$ -	\$ 4,624,545	\$ -
Public Works (Facilities & Fleet)	\$ 847,327	\$ 1,231,285	\$ 60,570	\$ -	\$ -	\$ 2,139,182	\$ (1,830,996)	\$ -	\$ 308,186	\$ -
Total	\$ 272,980,640	\$ 96,478,663	\$ 12,562,244	\$ (2,455,081)	\$ (33,146,533)	\$ 346,419,933	\$ (156,283,607)	\$ (1,441,340)	\$ 188,380,774	\$ (196,205,671)

- 1) Includes \$38.4 million in tax levy supported funding (\$31.2 million for grants/incentives, \$7.2 million for Bill 23 impacts) to pay for the exemptions in the DC By-Law, DC Act and Bill 23.
- 2) Interest Income is allocated to DC Reserve Funds in accordance with the Reserve and Reserve Fund Policy (C4-002)
- 3) At year end, a review of the status of the respective capital and operating projects is completed and development charge revenue earned is allocated accordingly. The capital (\$155.9M) and operating (\$0.4M) commitment represents the share of approved capital project expenditures that have been budgeted to be funded by development charges, but for which the related expenditures are yet to occur. The capital commitment is \$1.8M higher than the amount reported on Q4 Financial Update due to more capital projects were identified.
- 4) Per CSD 14-2023, we transfered funds from the Housing Services Reserve to the Social Housing Development Charge account to address an expected shortfall for committments made to the Rapid Housing Initiative Port Cares project.
- 5) Growth related component of discounted total issued debt payment to fund Police Long-term Accommodation project over the life of the debenture from 2023-2045.
- 6) Growth related component of the total unissued debt payment to fund the South Niagara Wastewater Treatment Solution, projected to be issued in 2026 or later.

Niagara Region
2024 Development Charge Reserve Fund Statement
Capital Projects Budgeted with Development Charges 2024

Development Charges Transferred to Projects						Approved Budget by Funding Source (at 2024 Year-end)						
Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
Projects with spend												
EMS												
20001201	20-Ann Ambulance&Equip Replace	(168,600)	(1,507)	(170,107)	(2,814,998)	(199,898)	(3,102,201)	-	-	-	-	(3,302,099)
20001654	22-EMS New ERV's	(134,930)	(4,406)	(139,336)	(232,227)	(263,316)	(29,258)	-	-	-	(146,287)	(438,861)
20001759	23-New Ambulances	(573,139)	(284,874)	(858,013)	(889,400)	(1,093,459)	(40,000)	-	-	-	-	(1,133,459)
20001761	23-New ERVs	-	(124,838)	(124,838)	(158,390)	(261,413)	(70,257)	-	-	-	-	(331,670)
EMS Total		(876,668)	(415,625)	(1,292,294)	(4,095,014)	(1,818,086)	(3,241,716)	-	-	-	(146,287)	(5,206,089)
Long Term Care												
10GD1505	20-LTC Fort Erie New Home	(9,319,920)	(1,553,012)	(10,872,933)	(84,966,836)	(10,994,464)	-	-	(70,634,403)	-	(4,287,680)	(85,916,547)
20001203	20-LTC St. Catharines New Home	(10,020,750)	(1,914,569)	(11,935,319)	(85,252,281)	(14,314,418)	-	-	(79,883,688)	-	(11,454,314)	(105,652,420)
Long Term Care Total		(19,340,670)	(3,467,582)	(22,808,252)	(170,219,117)	(25,308,882)	-	-	(150,518,091)	-	(15,741,994)	(191,568,967)
Social Housing												
20000680	18-NRH New Development	(13,099,953)	-	(13,099,953)	(19,402,607)	(14,132,500)	(3,061,500)	-	-	-	(3,721,000)	(20,915,000)
20001518	SSRF NF Supportive Housing Ren	(1,088,237)	-	(1,088,237)	(4,504,287)	(1,100,000)	(500,000)	-	-	-	(2,950,000)	(4,550,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20000752	18-Social Housing ASD Reqs	(787,500)	(630,000)	(1,417,500)	(1,575,000)	(1,575,000)	(175,000)	-	-	-	-	(1,750,000)
20001477	20-NRH MultiRes Int East Main	(2,158,273)	(128,219)	(2,286,492)	(12,749,762)	(2,465,243)	(100,000)	-	-	-	(11,181,255)	(13,746,498)
20001677	NRH Prop Acq - Fort Erie	-	(538,636)	(538,636)	(8,572,174)	(892,622)	(2,155,660)	-	-	-	(5,923,674)	(8,971,956)
Social Housing Total		(17,133,962)	(1,296,855)	(18,430,817)	(46,803,829)	(20,165,365)	(5,992,160)	-	-	-	(23,775,929)	(49,933,454)
Police Services												
10PO0515	Long-term Acc - NRPS HQ & D2	(3,785,197)	-	(3,785,197)	(67,759,486)	(3,785,232)	985,380	-	(64,766,503)	-	(193,767)	(67,760,121)
20001823	24-NRPS-Increase Fleet Quant'	-	(631,695)	(631,695)	(631,695)	(908,333)	-	-	-	-	-	(908,333)
Police Services Total		(3,785,197)	(631,695)	(4,416,891)	(68,391,181)	(4,693,565)	985,380	-	(64,766,503)	-	(193,767)	(68,668,454)
Services Related to Highways												
10RC1566	81-St Paul W CNR Bridge-SC	(657,159)	(420,626)	(1,077,785)	(6,339,924)	(2,385,670)	-	-	(6,285,205)	(5,362,500)	-	(14,033,375)
10RC1236	New Escarpment Crossing	(734,873)	(200,480)	(935,352)	(1,263,989)	(3,670,000)	(880,000)	-	(150,000)	-	-	(4,700,000)
10RC1344	55-Con 6/EW Line-NOTL	(8,854,937)	863,459	(7,991,478)	(10,309,664)	(9,023,514)	(1,710,061)	-	(907,500)	-	-	(11,641,076)
10RC1554	Glendale Ave Interchange @ QEW	(10,516,914)	(937,568)	(11,454,482)	(13,948,513)	(12,117,249)	(2,138,338)	-	-	-	(500,000)	(14,755,587)
10RC0939	South Niag East West Arterial	(30,492)	-	(30,492)	(30,492)	(500,000)	-	-	-	-	-	(500,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
10RC0940	Hwy 406@Third Interchange-SC	(548,020)	-	(548,020)	(727,373)	(1,100,000)	(360,000)	-	-	-	-	(1,460,000)
20000491	2017-Cpcty RR37 406-Rice-Mer-Q	(474,046)	(42,034)	(516,080)	(607,153)	(531,250)	(93,750)	-	-	-	-	(625,000)
20000503	Cpcty Imp-98- Charnwood-McLeod	(1,781,748)	(10)	(1,781,758)	(4,407,277)	(1,843,500)	(1,016,500)	-	-	(1,700,000)	-	(4,560,000)
20000901	19-Cpcty Imprv-New West St.Cat	(5,973)	-	(5,973)	(6,399)	(700,000)	(50,000)	-	-	-	-	(750,000)
20001191	20-Cpcty Imprv-RR98 Montrose R	(17,281,801)	(4,600,286)	(21,882,087)	(25,743,632)	(21,531,801)	19,315	-	(3,819,045)	-	-	(25,331,531)
10RC0816	57-TSR Ext-NF	(10,271,879)	(144,514)	(10,416,393)	(13,936,779)	(15,830,000)	(1,903,022)	-	(2,750,000)	(696,978)	-	(21,180,000)
10RC1329	10-Livingston/QEW-GR	(1,803,577)	(99,729)	(1,903,305)	(2,474,098)	(22,948,000)	(1,875,000)	-	(312,000)	(1,995,000)	(2,700,000)	(29,830,000)
20001115	20 Ann-Illum Install&Upgrade	(61,841)	(8,650)	(70,491)	(704,914)	(100,000)	(900,000)	-	-	-	-	(1,000,000)
20000141	20-Roundabout at S Grimsby Rd	(65,293)	(151)	(65,444)	(4,328,244)	(68,195)	(1,681,805)	-	-	(2,759,863)	-	(4,509,863)
20000659	18-Int Imprv-57 @ Cardinal-NF	(59)	-	(59)	(59)	(150,000)	-	-	-	-	-	(150,000)
20000928	19-Int Impr-RR100 Four MileCrk	(163,159)	(270,950)	(434,110)	(496,125)	(875,000)	(125,000)	-	-	-	-	(1,000,000)
20001185	20-Int Imprv - RR 49 McLeod Rd	(2,008)	-	(2,008)	(2,134)	(1,600,000)	(100,000)	-	-	-	-	(1,700,000)
10RC0627	38-QEW/Fourth-SC	(15,269,571)	(12,447)	(15,282,019)	(18,180,027)	(15,729,817)	(1,705,854)	-	(920,000)	-	(372,155)	(18,727,826)
10RC1172	20-Station/Rice-Ph3-PL	(1,077,138)	-	(1,077,138)	(2,931,893)	(1,154,700)	268,487	-	(281,798)	(1,975,000)	-	(3,143,011)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
10RC1447	69-Effingham/Wessel-PH 2-SC	(630,475)	(3,761)	(634,237)	(6,342,364)	(760,425)	326,180	-	(720,000)	(6,450,000)	-	(7,604,245)
10RC1558	89-Dick's Creek Culvert-SC	(1,681)	(767)	(2,447)	(24,473)	(75,000)	-	-	(675,000)	-	-	(750,000)
10RC1559	69-Wessel/Centre PH3-Li	(489,504)	(14,879)	(504,383)	(5,043,831)	(800,000)	(450,000)	-	(6,062,500)	(687,500)	-	(8,000,000)
10RC1560	1-Albert/Lakeshore-FE	(2,620,922)	(5,386)	(2,626,308)	(6,565,769)	(2,759,600)	(2,261,026)	-	(1,249,777)	-	(628,597)	(6,899,000)
10RC1562	RR 42 - Ontario Street EA	(531,290)	(5,034,175)	(5,565,465)	(15,765,582)	(6,446,244)	(4,826,867)	-	(450,000)	(6,537,500)	-	(18,260,611)
10RC1563	45-RR4/RR63-WF	(63,470)	(6,556)	(70,027)	(700,266)	(177,500)	(337,500)	-	(1,260,000)	-	-	(1,775,000)
10RC1564	81-Durham/Lincoln-LI	(110,672)	(75,893)	(186,565)	(874,385)	(2,075,000)	(2,437,500)	-	(900,000)	(4,312,500)	-	(9,725,000)
10RC1567	27-PCD/Lincoln-WE	(370,840)	(46,355)	(417,195)	(4,171,954)	(420,000)	(3,780,000)	-	-	-	-	(4,200,000)
10PR1007	RR 77(Fourth Ave), D'llario #	(186,659)	-	(186,659)	(186,659)	(222,000)	-	-	-	-	-	(222,000)
20000145	63-Wellandport/Com Cntre-WL	(4,741)	(38,554)	(43,295)	(416,913)	(67,500)	(582,500)	-	-	-	-	(650,000)
20000147	89-Welland Canal/Homer-NOTL	(6,755)	(14,618)	(21,373)	(279,495)	(65,000)	(785,000)	-	-	-	-	(850,000)
20000319	St Davids Road East	(469,217)	-	(469,217)	(5,065,211)	(491,800)	(4,413,100)	-	-	-	(404,100)	(5,309,000)
20000486	2017-Rehab RR 48 Carlton-Scott	(89,453)	(26,224)	(115,677)	(289,193)	(188,000)	(282,000)	-	-	-	-	(470,000)
20000488	2017-Rehab RR 87 Locke to Ann	(32,650)	(345)	(32,995)	(329,952)	(37,500)	(337,500)	-	-	-	-	(375,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20000667	18- Rehab 49-HEPC to Wil P2-NF	(408,219)	(44,528)	(452,747)	(532,643)	(5,610,000)	(990,000)	-	-	-	-	(6,600,000)
20000668	18-Rehab 81-Burgoyne to CNR-SC	(230)	-	(230)	(2,300)	(50,000)	(450,000)	-	-	-	-	(500,000)
20000897	19-Rds Rehab RR20 - Griffin St	(34,741)	(97,136)	(131,877)	(352,152)	(2,201,825)	(450,000)	-	(3,227,737)	-	-	(5,879,562)
20000898	19-Rds Rehab - RR 72 Louth St	(148,830)	(17,314)	(166,144)	(415,360)	(440,000)	(660,000)	-	-	-	-	(1,100,000)
20000900	19-Rds Rehab - RR 81 Main St	(18,261)	(2,838)	(21,099)	(210,991)	(45,000)	(405,000)	-	-	-	-	(450,000)
20000905	19 Ann-Illum Install&Upgrade	(74,772)	-	(74,772)	(747,719)	(75,000)	(675,000)	-	-	-	-	(750,000)
20000912	19 Ann-Roads Resurfacing	(884,322)	-	(884,322)	(8,843,217)	(884,400)	(3,159,600)	-	-	(4,800,000)	-	(8,844,000)
20001122	20 Ann-Roads Resurfacing	(831,127)	(0)	(831,127)	(8,311,268)	(834,473)	-	-	(3,343,334)	(4,166,922)	-	(8,344,729)
20001183	20-Rds Rehab-Misc Road Constr	(59,226)	(13,211)	(72,437)	(700,226)	(75,000)	(60,000)	-	-	(590,000)	-	(725,000)
20001186	20-Rds Rehab - RR 20 Lundy's L	(36,960)	(6,307)	(43,267)	(432,669)	(420,000)	(3,780,000)	-	-	-	-	(4,200,000)
20001194	20-Rds Rehab-RR56 Burleigh Hil	(33,495)	(1,405)	(34,900)	(349,001)	(40,000)	(360,000)	-	-	-	-	(400,000)
20000915	19 Ann-Patrol Yard Imprv	(178,998)	(126,177)	(305,175)	(847,707)	(360,000)	(640,000)	-	-	-	-	(1,000,000)
20001125	20 Ann-Patrol Yard Imprv	(199,669)	773	(198,896)	(552,489)	(360,000)	(640,000)	-	-	-	-	(1,000,000)
20001251	19-Ann-Intellgnt Transport Sys	(28,456)	(112)	(28,568)	(285,684)	(30,000)	(270,000)	-	-	-	-	(300,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001252	19-Ann-Traffic Signal Equipmen	(64,346)	-	(64,346)	(643,463)	(65,000)	(585,000)	-	-	-	-	(650,000)
20001254	19-RR41 (Woodlawn Av) @ Seaway	(26,784)	-	(26,784)	(267,841)	(27,500)	(247,500)	-	-	-	-	(275,000)
20001343	23 Ann-Traffic Signal Program	(102)	-	(102)	-	-	-	-	-	-	-	-
20001512	20-TS Minor RBD - Asset Mgmt	(32,266)	(6,698)	(38,964)	(389,641)	(46,800)	(421,200)	-	-	-	-	(468,000)
20001513	20-TS Advance Design	(4,069)	(78)	(4,148)	(41,476)	(5,000)	(45,000)	-	-	-	-	(50,000)
20001514	20-TS Upgrades	(5,734)	-	(5,734)	(57,339)	(5,839)	(52,551)	-	-	-	-	(58,390)
20001516	20-Intelligent Trans Systems	(18,925)	(3,449)	(22,374)	(223,739)	(30,000)	(270,000)	-	-	-	-	(300,000)
20000988	RR25 Netherby @ RR116 Sodom	(46,397)	-	(46,397)	(463,970)	(48,700)	(438,300)	-	-	-	-	(487,000)
20000991	RR36 South Pelham @ Thorold Rd	(1,147)	(3,407)	(4,554)	(45,538)	(50,000)	(450,000)	-	-	-	-	(500,000)
20001253	19-RR91 Westchester Av @ Blain	(38,222)	(97)	(38,319)	(383,186)	(42,500)	(382,500)	-	-	-	-	(425,000)
20001507	20-TS RBD-Niagara @ Welland	(52,057)	(199)	(52,256)	(522,562)	(52,258)	(470,323)	-	-	-	-	(522,581)
20001508	20-TS RBD-PCharles@ Fitch	(34,768)	-	(34,768)	(347,682)	(36,726)	(330,535)	-	-	-	-	(367,261)
20001509	20-TS RBD-Woodlawn @ Niagara	(35,908)	-	(35,908)	(359,082)	(37,458)	(337,121)	-	-	-	-	(374,579)
20001510	20-TS RBD-Queenstn @ Echeater	(37,468)	(3,385)	(40,853)	(408,539)	(42,230)	(380,074)	-	-	-	-	(422,304)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001511	20-TS RBD-Niagara @ Lakeshore	(34,136)	-	(34,136)	(341,355)	(37,189)	(334,696)	-	-	-	-	(371,885)
20001515	20-New Traffic Control Devices	(18,718)	(514)	(19,232)	(192,318)	(21,500)	(193,500)	-	-	-	-	(215,000)
20000489	2017-Rehab RR 529 Webber-River	(193,133)	-	(193,133)	(2,156,650)	(300,000)	0	-	-	(2,850,245)	(199,755)	(3,350,000)
20001317	21 Ann-Roads Resurfacing	(974,118)	(2,775)	(976,893)	(9,768,931)	(1,000,000)	(4,832,270)	-	-	(4,167,730)	-	(10,000,000)
20000139	Cpcty Imprv - RR 81 Main St	(2,057)	(98,271)	(100,328)	(275,755)	(4,275,000)	(1,475,000)	-	(6,000,000)	-	-	(11,750,000)
20001618	22 Ann-Roads Resurfacing	(973,196)	(210,890)	(1,184,086)	(11,840,857)	(1,250,000)	(501,052)	-	(1,948,948)	(8,800,000)	-	(12,500,000)
20001619	22 Ann-Rds Rehab Misc Const	(26,785)	(1,777)	(28,562)	(285,617)	(100,000)	(340,000)	-	(560,000)	-	-	(1,000,000)
20001620	22-RR61 Twnlne Stnly to 4 Mile	(2,095)	-	(2,095)	(20,950)	(30,000)	(270,000)	-	-	-	-	(300,000)
20001626	22-Rds Rehab-RR116 Lyons Wllck	(1,803)	(203)	(2,006)	(20,061)	(30,000)	(270,000)	-	-	-	-	(300,000)
20001315	22 Ann-Traf Signal – Mjr Rbls	(36,600)	5,043	(31,557)	(315,567)	(36,600)	(329,400)	-	-	-	-	(366,000)
20000663	18-Struc Rpl-20 Arch 081210-SC	(82,700)	(11,286)	(93,985)	(509,046)	(1,850,000)	-	-	(5,020,000)	(3,150,000)	-	(10,020,000)
20001407	21-Struc Rehab-020220 Hwy20 Br	(96,206)	(821)	(97,027)	(4,851,363)	(120,000)	(1,380,000)	-	-	(4,500,000)	-	(6,000,000)
20001187	20-Cpcty Imprv-RR512 Livingsto	(6,220)	(71,085)	(77,305)	(77,305)	(1,236,515)	-	-	-	-	-	(1,236,515)
20001765	Cpcty Imprv - 20 Hwy 20 Smithv	(1,223)	(5,533)	(6,755)	(6,755)	(500,000)	-	-	-	-	-	(500,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001193	20-Int Imprv - RR 55 Niagara S	(25,714)	(31,842)	(57,556)	(60,264)	(4,250,000)	(200,000)	-	-	-	-	(4,450,000)
20001415	21-Int Imprv-RR81 StPaulW@Vans	(5,066)	-	(5,066)	(5,066)	(100,000)	-	-	-	-	-	(100,000)
20001308	23 Ann-Misc Road Properties	(5,666)	(4,397)	(10,063)	(11,838)	(170,000)	(30,000)	-	-	-	-	(200,000)
10RC0840	81-Vinhaven/23rd-LN	(128,003)	(11,676)	(139,679)	(751,163)	(450,000)	(1,500,000)	-	(470,000)	-	-	(2,420,000)
20000146	RR69 -Victoria to Rosedene PH1	-	(67,507)	(67,507)	(282,490)	(1,625,000)	(5,175,000)	-	-	-	-	(6,800,000)
20000664	18-Struc-HC North 020230-SC	-	(14,834)	(14,834)	(309,381)	(303,117)	(1,530,000)	-	(550,000)	(3,938,972)	-	(6,322,089)
20000665	18-Struc-JR Stork 038205-SC	-	(51,403)	(51,403)	(405,813)	(190,000)	(810,000)	-	(500,000)	-	-	(1,500,000)
20001616	22-Rds Rehab - RR 27 Main St W	-	(1,994)	(1,994)	(23,136)	(500,000)	(2,300,000)	-	-	(3,000,000)	-	(5,800,000)
20001927	24-Trnsp Sustainability Review	-	(7,788)	(7,788)	(8,653)	(540,000)	(60,000)	-	-	-	-	(600,000)
20002023	24 Ann-Traffic Signal Program	-	(13,276)	(13,276)	(132,761)	(294,500)	(2,650,500)	-	-	-	-	(2,945,000)
20000896	19-Rds Rehab - RR 43 Bridge St	(35,114)	(27,786)	(62,901)	(849,158)	(250,000)	(3,125,000)	-	-	-	-	(3,375,000)
20001803	23-Ann Roads Resurfacing	(140,737)	(186,414)	(327,151)	(3,271,511)	(420,000)	(3,780,000)	-	-	-	-	(4,200,000)
20001873	23-Int Imprv-RR19 Gilmore @ Petit	(149,699)	-	(149,699)	(149,699)	(1,000,000)	-	-	-	-	-	(1,000,000)
20001880	23-TS Advance Design	(1,264)	(278)	(1,542)	(15,419)	(5,000)	(45,000)	-	-	-	-	(50,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001881	23-PXO RR83 Carlton @ Oblate	(239)	(447)	(687)	(6,866)	(8,000)	(72,000)	-	-	-	-	(80,000)
20001882	23-TS RR81 Queenston @ Hartzel	(314)	(148)	(462)	(4,623)	(42,000)	(378,000)	-	-	-	-	(420,000)
20001883	23-TS RR124 Central @ Bertie	(30)	(53)	(83)	(832)	(42,000)	(378,000)	-	-	-	-	(420,000)
20001884	23-TS RR18 Ontario@ RR81 King	(341)	(20)	(361)	(3,608)	(42,000)	(378,000)	-	-	-	-	(420,000)
20001885	23-TS RR54 PCD @ RR29 Lincoln	(348)	(1,833)	(2,181)	(21,807)	(43,278)	(389,500)	-	-	-	-	(432,778)
20001886	23-TS Upgrades	(1,209)	(5,785)	(6,994)	(69,939)	(10,000)	(90,000)	-	-	-	-	(100,000)
20001772	Struc Rehab-045205- Oswego Crek	-	(371,273)	(371,273)	(742,546)	(4,212,500)	(4,212,500)	-	-	-	-	(8,425,000)
20001774	Rds Rehab - RR67 Pine St Beave	-	(423)	(423)	(1,692)	(287,500)	(862,500)	-	-	-	-	(1,150,000)
20001887	23-TS Minor RBD	-	(27,564)	(27,564)	(275,643)	(55,500)	(499,500)	-	-	-	-	(555,000)
Services Related to Highways Total		(81,487,050)	(12,691,920)	(94,178,971)	(217,298,658)	(163,987,173)	(89,759,464)	-	(48,362,844)	(72,440,710)	(4,804,607)	(379,354,798)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
Wastewater												
20000859	19-Decomission Biggar Lagoon	(17,360)	(280)	(17,640)	(58,801)	(102,000)	-	(238,000)	-	-	-	(340,000)
20001144	20-Queenston/St.Davids WW Serv	(128,593)	(1,611)	(130,204)	(260,408)	(400,000)	-	(400,000)	-	-	-	(800,000)
20000697	18-SPS REPLACE-Beaverdams-PT.D	(880,841)	(2,103,302)	(2,984,143)	(3,730,179)	(7,212,000)	-	(803,000)	(1,000,000)	-	-	(9,015,000)
20000698	18-SPS REPLACE Campden-LN	(870,483)	(16,366)	(886,849)	(985,388)	(1,008,000)	-	(112,000)	-	-	-	(1,120,000)
20000707	18-SPS REPLACE-Bridgeport-GR	(2,591,760)	(64,921)	(2,656,681)	(3,320,852)	(2,916,000)	-	(729,000)	-	-	-	(3,645,000)
20000709	18-SPS REPLACE-Jordan Valley	(293,395)	(43,282)	(336,676)	(420,845)	(2,540,000)	-	(635,000)	-	-	-	(3,175,000)
20000729	18-SPS-UPG-Catharine St-FE	(504,848)	(474,603)	(979,451)	(1,555,535)	(1,314,720)	-	(773,280)	-	-	-	(2,088,000)
20000854	19-Line 2 SPS Pump Replacement	(106,275)	(19,146)	(125,421)	(1,078,990)	(136,000)	-	(1,034,000)	-	-	-	(1,170,000)
20000856	19-Lake Street SPS Upgrade	(355,604)	(133,437)	(489,041)	(611,302)	(672,000)	-	(168,000)	-	-	-	(840,000)
20001146	20-Lakeshore Rd SPS Upgrade	(618,529)	(18,153)	(636,682)	(862,903)	(5,460,000)	-	(1,190,000)	-	(750,000)	-	(7,400,000)
20001152	20-Oxford SPS Upgrades	(134,635)	(56,156)	(190,791)	(217,813)	(233,000)	-	(33,000)	-	-	-	(266,000)
20000484	2017-Bender Hill SPS Upgrade	-	(164,410)	(164,410)	(548,032)	(3,040,000)	-	(5,160,000)	(711,000)	-	-	(8,911,000)
20001364	21-Spring Gardens PS and FM Up	-	(230,588)	(230,588)	(329,412)	(9,750,000)	-	(3,276,000)	-	-	-	(13,026,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20002004	24-Smithville SPS Forcmain Upg	-	(1,400)	(1,400)	(1,749)	(445,000)	-	(55,000)	-	-	-	(500,000)
20001157	20-Victoria Ave SPS Upgrade	(335,128)	(31,686)	(366,814)	(458,517)	(560,000)	-	(140,000)	-	-	-	(700,000)
10SW1118	Shirley Road Pump Station Upg	(181,984)	(143,255)	(325,238)	(464,626)	(2,120,000)	-	(1,280,000)	(500,000)	-	-	(3,900,000)
10SW1525	PS Cpcy Expnsn Prg- Smth Odour	(493,540)	(202,656)	(696,196)	(1,422,550)	(831,980)	-	(868,020)	-	-	-	(1,700,000)
10SW1407	Lakeshore (NOTL), Garrison, W	(364,061)	(5,270)	(369,331)	(3,185,324)	(380,838)	-	(2,886,615)	-	-	(17,120)	(3,284,573)
10SW1526	PS Improve Prgm - E-side PS PC	(3,915)	(160)	(4,075)	(560,345)	(40,000)	-	(5,460,000)	-	-	-	(5,500,000)
20000702	18-SPS & FM UPG- Laurie AVE-LN	(374,889)	(53,279)	(428,167)	(494,832)	(6,230,000)	-	(970,000)	-	-	-	(7,200,000)
20001149	20-Quaker Rd Trunk Sewer	(321,620)	(7,235,126)	(7,556,746)	(7,857,808)	(7,176,060)	-	(285,896)	-	-	-	(7,461,956)
20001156	20-Biggar Lagoon SPS Upgrade	(147,088)	-	(147,088)	(291,041)	(300,000)	-	(300,000)	-	-	-	(600,000)
10SW1517	WWTP Upgrade Prgm - Niagara F	(56,144)	(39,742)	(95,886)	(49,565,548)	(120,000)	-	(32,745,129)	(22,752,530)	(3,000,000)	(3,412,870)	(62,030,529)
20000724	18-WWTP-NEW- South NF Plant	(123,354)	(6,022)	(129,376)	(16,347,435)	(1,960,000)	-	-	(101,024,749)	-	(144,673,632)	(247,658,381)
10SW0807	NOTL WWTP Capacity Expansion	(5,610,270)	(26,271)	(5,636,541)	(47,625,473)	(5,668,440)	-	(12,678,093)	-	(800,000)	(28,748,467)	(47,895,000)
10SW1528	NOTL WWTP Decommissioning	(126,514)	(47,819)	(174,334)	(614,974)	(765,400)	-	(700,000)	(1,234,600)	-	-	(2,700,000)
20001587	22-New TrunkMain - Grmsby WTP	(145,550)	(62,042)	(207,592)	(259,490)	(5,170,000)	-	(630,000)	-	-	-	(5,800,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001588	22- Grimsby WTP Expansion	(202,305)	(257,662)	(459,967)	(482,224)	(6,200,000)	-	(300,000)	-	-	-	(6,500,000)
20001359	21-Nigh Rd PS Upgrades	(65,377)	(64,195)	(129,573)	(227,483)	(262,070)	-	(198,030)	-	-	-	(460,100)
20001366	21-Ontario St PS Upgrades	(75,032)	(276,722)	(351,754)	(439,693)	(1,680,000)	-	(420,000)	-	-	-	(2,100,000)
20000857	19-Dain City SPS Upgrade	(357,549)	(7,668)	(365,218)	(523,355)	(3,120,000)	-	(1,350,947)	-	-	-	(4,470,947)
20001357	21-Royal Manor PS and FM Upgr	(13,000)	(5,863)	(18,864)	(165,057)	(40,000)	-	(310,000)	-	-	-	(350,000)
20001817	23-Streamside SPS Upgrade	(2,935)	(9,533)	(12,468)	(15,585)	(1,051,200)	-	(262,800)	-	-	-	(1,314,000)
20001751	23- Towpath SPS Upgrade	(514)	(71,534)	(72,048)	(92,369)	(585,000)	-	(165,000)	-	-	-	(750,000)
20001752	23- Hurricane Rd SPS Pump Repl	(674)	(85,783)	(86,457)	(108,071)	(560,000)	-	(140,000)	-	-	-	(700,000)
20001756	23-Baker Road WWTP Capacity Ex	(1,017)	(49,735)	(50,752)	(57,025)	(1,335,000)	-	(165,000)	-	-	-	(1,500,000)
Wastewater Total		(15,504,782)	(12,009,679)	(27,514,461)	(145,241,032)	(81,384,708)	-	(76,861,810)	(127,222,879)	(4,550,000)	(176,852,089)	(466,871,486)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
Water												
20000847	19-Decom of Ridgeway Standpipe	(105,359)	-	(105,359)	(351,198)	(202,500)	-	(472,500)	-	-	-	(675,000)
20000848	19-Port Robinson Interconnect	(1,751,458)	-	(1,751,458)	(3,502,916)	(2,020,000)	-	(1,800,000)	(220,000)	-	-	(4,040,000)
20000467	2017-CNR Transmission Main	(10,487,414)	220,157	(10,267,258)	(21,022,946)	(11,440,426)	-	(5,584,666)	(6,400,000)	-	-	(23,425,092)
20000623	18-WM NEW-Barrick Road	(1,436)	(44,193)	(45,629)	681,392	(982,500)	-	(132,500)	(850,000)	-	-	(1,965,000)
20001057	Welland Canal WTM Extension	-	(220,079)	(220,079)	(550,198)	(1,170,000)	-	(1,430,000)	(4,620,000)	-	-	(7,220,000)
20001170	20-Decew WTP Transmission Main	-	(112,312)	(112,312)	(280,781)	(1,110,000)	-	(2,390,000)	-	-	-	(3,500,000)
10CW1302	Misc Prgm-Grimsby System Stor	(13,875,747)	(31,392)	(13,907,139)	(19,797,408)	(14,691,796)	-	(5,067,604)	(1,155,000)	-	-	(20,914,401)
10CW1303	Meter Replacement Program	-	-	-	(3,659,553)	-	-	(3,900,000)	-	-	-	(3,900,000)
20000614	18-ET-NEW Fort Erie	(321,220)	(91,724)	(412,944)	(825,888)	(11,877,500)	-	(11,727,500)	(150,000)	-	-	(23,755,000)
20000619	18-ET-NEW Pelham	(215,141)	(48,566)	(263,707)	(527,415)	(1,410,000)	-	(817,500)	(592,500)	-	-	(2,820,000)
20001167	20-Shoalts Dr Highlift Lowlift	(6,994)	(57,483)	(64,476)	(71,640)	(1,260,000)	-	(140,000)	-	-	-	(1,400,000)
20001394	21- New Main in Central FE	(127,495)	(4,441)	(131,936)	(263,872)	(200,000)	-	(200,000)	-	-	-	(400,000)
20001395	21-New Transm Main in Smithvil	(6,509)	(10,242)	(16,751)	(18,612)	(6,716,700)	-	(746,300)	-	-	-	(7,463,000)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
20001385	21- Lundy's Lane ET Replacemen	(45,603)	(23,322)	(68,925)	(229,752)	(900,000)	-	(2,100,000)	-	-	-	(3,000,000)
20001386	21-Bemis ET Replacement	(49,486)	(46,994)	(96,480)	(241,200)	(1,000,000)	-	(1,500,000)	-	-	-	(2,500,000)
Water Total		(26,993,863)	(470,592)	(27,464,454)	(50,661,986)	(54,981,422)	-	(38,008,570)	(13,987,500)	-	-	(106,977,493)
Waste Diverson												
10GL1519	15-Bridge-Drop-Off Depot	(391,706)	(2,047,254)	(2,438,960)	(3,484,230)	(2,515,675)	(1,078,148)	-	-	-	-	(3,593,823)
20000171	16-NR12-Drop-Off Depot	(323,400)	27,499	(295,901)	(422,716)	(350,000)	(150,000)	-	-	-	-	(500,000)
20001177	20-Humberstone Drop-Off Depot	(250,494)	(102,805)	(353,299)	(504,713)	(427,000)	(183,000)	-	-	-	-	(610,000)
Waste Diverson Total		(965,600)	(2,122,560)	(3,088,160)	(4,411,659)	(3,292,675)	(1,411,148)	-	-	-	-	(4,703,823)
20001858	23 NF 3 Growth Buses	(1,232,200)	-	(1,232,200)	(2,017,735)	(1,232,200)	-	-	-	-	(796,701)	(2,028,901)
20001848	6A SCTC Facility Phase 1 Admin	-	(39,969)	(39,969)	(845,854)	(81,392)	-	-	-	-	(1,641,107)	(1,722,499)
20001861	1 NF In-Ground 3 Post Hoist	-	(5)	(5)	(39)	(65,678)	-	-	-	-	(429,322)	(495,000)
Transit Services Total		(1,232,200)	(39,974)	(1,272,174)	(2,863,629)	(1,379,270)	-	-	-	-	(2,867,130)	(4,246,400)
Total for Projects with spend		(167,319,992)	(33,146,533)	(200,466,525)	(709,986,155)	(357,011,197)	(99,419,107)	(114,870,380)	(404,857,817)	(76,990,710)	(224,381,802)	(1,277,531,013)

Project	Project Description	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Fund	Levy Reserve	Rate Reserves	Debt Funding	Gas Tax Funding	External Recovery	Total Budget
Projects without spend												
20001314	23 Ann-Illum Install&Upgrade	-	-	-	-	(50,000)	(450,000)	-	-	-	-	(500,000)
20001410	21-Int Imprv-RR57 TSR@Dorchester	-	-	-	-	(500,000)	-	-	-	-	-	(500,000)
20001849	6B SCTC Facility Phase 2 Stora	-	-	-	-	(185,200)	-	-	-	-	(3,814,800)	(4,000,000)
20001850	6C SCTC Facility Phase 3 M Bay	-	-	-	-	(101,027)	-	-	-	-	(2,080,973)	(2,182,000)
20001862	10 NF Automotive Lift	-	-	-	-	(13,269)	-	-	-	-	(86,731)	(100,000)
20001863	13 NF Parking and Storage Exte	-	-	-	-	(510,831)	-	-	-	-	(3,339,169)	(3,850,000)
20001867	26 NF CAV Growth Buses	-	-	-	-	(90,000)	-	-	-	-	(10,000)	(100,000)
20001868	9 WT Garage Phase 1 and 2	-	-	-	-	(1,320,165)	-	-	-	-	(10,999,500)	(12,319,665)
Total for Projects without spend		-	-	-	-	(2,770,492)	(450,000)	-	-	-	(20,331,173)	(23,551,665)
Grand Total		(167,319,992)	(33,146,533)	(200,466,525)	(709,986,155)	(359,781,689)	(99,869,107)	(114,870,380)	(404,857,817)	(76,990,710)	(244,712,975)	(1,301,082,678)

Note: Total DC funding applied to Capital Projects with spend of \$200.5M + Total DC Commitments of \$159.3M (of which \$155.9M outstanding commitments for active projects) = Total Approved DC funding of \$359.8M at the end of 2024.

Niagara Region
2024 Development Charge Reserve Fund Statement
Operating Projects Funded with Development Charges 2024

DCs Transferred to Projects				Approved Budget by Funding Source (at 2024 Year End)					
Project Name	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Reserve Fund	Cost Share	Rate Operating	Levy Operating	Total Budget
Water									
Water Asset Management	(243,489)	-	(243,489)	637,226	(408,053)	(153,307)	(45,339)	-	(606,699)
Water Total	(243,489)	-	(243,489)	637,226	(408,053)	(153,307)	(45,339)	-	(606,699)
Wastewater									
Combined Sewer Overflow Program (132 projects)	(6,040,988)	(1,095,198)	(7,136,186)	8,031,159	(8,580,562)	-	(8,784,396)	-	(17,364,958)
Wastewater Asset Management	(592,652)	(72,747)	(665,399)	679,450	(408,053)	(181,845)	(45,339)	-	(635,237)
Wastewater Total	(6,633,640)	(1,167,945)	(7,801,585)	8,710,609	(8,988,614)	(181,845)	(8,829,736)	-	(18,000,195)
Waste Diversion									
Waste Diversion	(60,000)	(30,000)	(90,000)	90,000	(30,000)	-	-	-	(30,000)
Waste Diversion Total	(60,000)	(30,000)	(90,000)	90,000	(30,000)	-	-	-	(30,000)
Services Related to Highways									
Bike Facilities	(105,000)	-	(105,000)	420,000	(50,000)	-	-	(150,000)	(200,000)
Services Related to Highways Total	(105,000)	-	(105,000)	420,000	(50,000)	-	-	(150,000)	(200,000)

Project Name	Prior Years	Current Year	Total	Total Expenditures (Life-to-Date)	Development Charge Reserve Fund	Cost Share	Rate Operating	Levy Operating	Total Budget
Growth Studies									
Municipal Comprehensive Review	(393,686)	-	(393,686)	463,160	(578,000)	-	-	(102,000)	(680,000)
Brock District Plan	(23,033)	-	(23,033)	25,593	(90,000)	-	-	(10,000)	(100,000)
New Regional Official Plan	(1,417,062)	(2,367)	(1,419,429)	2,106,562	(2,025,000)	-	-	(975,000)	(3,000,000)
Glendale Secondary Plan	(447,811)	(372,266)	(820,078)	678,976	-	-	-	-	-
Development Charges Background Study	(440,052)	-	(440,052)	322,935	(579,288)	-	-	(64,365)	(643,654)
Growth Studies Total	(2,721,645)	(374,633)	(3,096,278)	3,597,226	(3,272,288)	-	-	(1,151,365)	(4,423,654)
Police Services									
Debt Charges - LTA Project	(6,889,795)	(882,503)	(7,772,298)	7,772,298	(7,772,298)	-	-	-	-
Police Services Total	(6,889,795)	(882,503)	(7,772,298)	7,772,298	(7,772,298)	-	-	-	-
Total	(16,653,568)	(2,455,081)	(19,108,649)	21,227,359	(20,521,253)	(335,152)	(8,875,075)	(1,301,365)	(23,260,548)

**Development Charges Reserve Fund
Treasurer's Statement
January 1, 2024, to December 31, 2024**

1. Description of the Service for which each fund was established:

Service Category	Description of Service
Services Related to a Highway	The fund is used for growth-related projects for roads and roads related structures.
Police Services	The fund is used for growth-related projects for facilities or rolling stock vehicles with a useful economic life beyond 7 years.
Growth Studies	The fund is used to finance the cost of growth-related studies.
Long Term Care	The fund is used for growth-related projects for facilities that provide services.
Provincial Offences Act	The fund is used for growth-related projects for facilities that provide services.
Public Health Services	The fund is used for growth-related projects for facilities that provide services or rolling stock vehicles with a useful economic life beyond 7 years.
Ambulance Services	The fund is used for growth-related projects for facilities or rolling stock vehicles with a useful economic life beyond 7 years.
Housing Services	The fund is used for growth-related projects for facilities that provide services. Note: The Region is unable to collect on Social Housing under Bill 23, however there remain active projects which the Region continues to fund from the RDC reserves until the completion of these projects.
Waste Diversion	The fund is used for growth-related projects for facilities and related infrastructure or rolling stock vehicles with a useful economic life beyond 7 years.
Wastewater	The fund is used for growth-related projects for infrastructure and facilities that provide services including collection and treatment.
Water	The fund is used for growth-related projects for infrastructure and facilities that provide services including supply, storage, treatment and distribution.

Service Category	Description of Service
Transit Services	The fund is used for growth-related projects for transit vehicles and equipment.
Public Works (Facilities & Fleet)	The fund is used for growth-related projects for public works related facilities, equipment and fleet.

2. For credits (ex. Pre-payments, front-ended projects) in relation to the service or service category for which the fund was established:

No credits or agreements outstanding.

3. The amount of any money borrowed from the DC reserve during the previous year and the purpose for which it was borrowed:

No money was borrowed.

4. The amount of interest accrued during the previous year on money borrowed from the fund by the municipality:

No interest was accrued as no money was borrowed.

5. The amount and source of any money used by the municipality to repay, in the previous year, money borrowed from the fund, or interest on such money:

No source of money to repay as no money was borrowed.

6. A schedule that identifies credit recognized under section 17 and, for each credit organized, sets out the value of the credit, the service against which the credit is applied and the source of funds used to finance the credit.

No schedule as there are no credits to recognize as per section 17.

7. Statement respecting additional levies under Section 59.1 (1) & (2) of the Development Charges Act, 1997, as amended.

In accordance with Section 59.1 (1) & (2), the Niagara Region has not imposed any additional payments nor required the construction of a service not authorized under the Development Charges Act, 1997, as amended.

**Development Charges Reserve Fund
Treasurer's Statement
January 1, 2024 to December 31, 2024**

2024 Mandatory and Discretionary Grants Amount (in thousands)

Grant Category	Legislative Authority	2024 (in 000s)
Phase-In	Bill 23	\$7,158.8
Purpose-Built Rental Discounts (note 1)	Bill 23	\$68.6
Intensification RDC Reductions (note 2)	Bill 23	\$6,220.5
Board of Education Development (note 3)	DC Act	\$60.7
50% Industrial Expansion (note 4)	DC Act	\$11.6
Subtotal - Mandatory Exemptions		\$13,520.2
Large-scale Brownfield (note 5)	NRIP	\$5,606.4
Smart Growth Niagara (note 6)	NRIP	\$830.6
Agriculture (note 7)	DC By-law	\$10,761.4
Place of Worship	DC By-law	\$125.2
Non-Profit (Non-housing Development)	NRIP	\$4.4
Industrial RDC Grant (note 8)	NRIP	\$7,610.9
Subtotal - Discretionary Economic Incentives		\$24,938.8
Total		\$38,459.1

Notes:

1. In 2024, Bill 23 Purpose-Built Rental Discounts have been given to three (3) applicants.
2. In 2024, there were 316 units of Additional Dwelling Units (ADUs) exempt from development charges under Bill 23.
3. In 2024, there were 3 applicants received the exemption under Board of Education.
4. In 2024, there was 1 applicant received the exemption under 50% Industrial Expansion.
5. In 2024, there were 3 applicants received the grant under Brownfield Grant.
6. In 2024, there were 4 applicants received the grant under Smart Growth Program.
7. In 2024, there were 39 applicants received the grant under Agriculture Grant.
8. In 2024, there were 13 applicants received the grant under Industrial and Gateway Grant.
9. NRIP- Niagara Region Incentive Program