

## Appendix 1: COVID-19 2020 Financial Impact Summary

	Spent & Committed As of Date	Spent & committed	Projected to Dec 31	Total
Costs supported by our approved base budget				
EOC Dedicated Resources <sup>1</sup>	13-Jul	\$ 2,905,230	\$ 1,983,162	\$ 4,888,392
Lost Productivity – Staff Unable to Work <sup>2</sup>	27-Jun	1,694,009	1,004,067	2,698,076
Redeployed Resources <sup>3</sup>	13-Jul	5,128,175	8,009,047	13,137,222
Emergency Child Care Costs <sup>4</sup>	13-Jul	602,186	-	602,186
Total costs supported by our approved base budget		10,329,600	10,996,276	21,325,876
Costs incremental to base budget				
Additional labour related costs <sup>5</sup>	27-Jun	4,058,538	5,296,006	9,354,544
Pandemic Pay <sup>6</sup>	N/A		4,484,934	4,484,934
Purchases made or committed <sup>7</sup>	13-Jul	5,511,566	3,869,126	9,380,692
Total costs incremental to base budget		9,570,104	13,650,066	23,220,170
Lost Revenue <sup>8</sup>			10,494,171	10,494,171
Cost Savings <sup>9</sup>			(5,339,415)	(5,339,415)
<b>Total Gross Cost</b>		<b>19,899,704</b>	<b>29,801,098</b>	<b>49,700,802</b>
Confirmed Funding Matched to Expenses <sup>10</sup>			(9,624,370)	(9,624,370)
<b>Net Cost to Region</b>		<b>19,899,704</b>	<b>20,176,728</b>	<b>40,076,432</b>
Strategic and Other Mitigations <sup>11</sup>			(13,768,470)	(13,768,470)
Cost supported by our approved base budget		(10,329,600)	(10,996,276)	(21,325,876)
<b>Net Deficit/(Surplus)</b>		<b>\$ 9,570,104</b>	<b>\$ (4,588,018)</b>	<b>\$ 4,982,086</b>

<sup>1</sup> Mar 13 to June 29 - Assumes 100% of salary and benefit costs to any staff member fully activated in the Regional EOC, Public Health EOC, and EMS EOC . As of June 30<sup>th</sup> all EOC members have estimated their ongoing time commitment and costs have been projected accordingly.

<sup>2</sup> Staff unable to work due to self-isolation, needing to care for family members or being sick directly associated with COVID-19

<sup>3</sup> Corporate cost of redeployed resources.

<sup>4</sup> Emergency child care services were provided as requested by the province. Cost include base staffing and supplies used while delivering emergency childcare in April through June.

<sup>5</sup> Additional salary, benefits and overtime costs related to managing the emergency. Overtime (banked and paid) to date represent 28% of the additional labour related cost which averages to an additional 26 FTE each week of the pandemic.

<sup>6</sup> Pandemic pay estimates from April 24 to August 13.

<sup>7</sup> Additional purchase commitments made to directly support the emergency (e.g. cleaning supplies and services, personal protective equipment, emergency shelter,

screening, advertising). Included in the purchases the Region has executed 31 special circumstance purchases over \$10,000 for a total value of \$3.3 million. These purchases consist mainly of personal protective equipment, cleaning supplies/services, emergency shelter, homelessness agency support and screening services. Staff will continue to rely on the special circumstance provisions in the procurement by-law on an as-required basis and report back to Council as needed.

<sup>8</sup> Estimated loss of expected revenue sources (e.g. rental income on owned units, transit fare revenue, business licensing revenue, development applications, parental fees, POA infraction revenue, investment income).

<sup>9</sup> Estimated cost savings directly related to the COVID measures (e.g. reduced travel costs, reduced electricity, cancelled events). Fuel savings in EMS and transportation estimated at \$297,000.

<sup>10</sup> Funding received has been matched to eligible expenditures.

<sup>11</sup> Strategic mitigations put in place by the Region (e.g. gapping of vacant positions, reduced non-emergency repair work, reduced transit service costs, other non-COVID related savings).