

Appendix 2: COVID-19 2020 Financial Impact Summary (in thousands)

The information available and estimated to date has been summarized into the following key categories.

1. Total Gross Cost: This category represents all costs tracked and associated with the emergency response including costs that can be accommodated within our approved 2020 budget. It is important to note that while the Region does have an established base budget to support some of these expenditures, it is not what was originally contemplated in the base budget and may result in delays in work plans and/or backlogs after the emergency is complete.
2. Total Net Cost: This category considers confirmed funding sources that have been matched to eligible expenditures.
3. Net Deficit/(Surplus): This category removes the costs that can be supported by our approved base budget. It also considers strategic and other mitigations (offset by other non-COVID pressures) the Region has been able to identify and put in place to help manage the cost of the emergency.

	Spent & Committed As of Date	Spent & committed	Projected to Dec 31	Total
Redeployed Resources				
EOC Dedicated Resources ¹	31-Oct	\$ 4,247	\$ 705	\$ 4,952
Lost Productivity – Staff Unable to Work ²	17-Oct	2,628	571	3,199
Redeployed Resources ³	17-Oct	9,300	2,776	12,076
Emergency Child Care Costs ⁴	05-Oct	602	-	602
Total redeployed resources		16,777	4,052	20,829
Costs incremental to base budget				
Additional labour related costs ⁵	17-Oct	7,351	2,509	9,860
Pandemic Pay ⁶	17-Oct	4,558	-	4,558
Purchases made or committed ⁷	26-Oct	9,492	7,013	16,505
Total costs incremental to base budget		21,401	9,522	30,923
Lost Revenue ⁸		-	12,965	12,965
		-	-	-
Cost Savings ⁹		-	(16,158)	(16,158)
		-	-	-
Total Gross Cost		38,179	10,380	48,559
		-	-	-
Confirmed Funding Matched to Expenses ¹⁰		(14,908)	(15,891)	(30,799)
		-	-	-
Net Cost to Region		23,271	(5,511)	17,760
Strategic and Other Mitigations ¹¹		-	(16,049)	(16,049)
Redeployed resources		(16,777)	(4,052)	(20,829)
Net Deficit/(Surplus)		\$ 6,494	\$ (25,611)	\$ (19,118)

- ¹ Mar 13 to June 29 - Assumes 100% of salary and benefit costs to any staff member fully activated in the Regional EOC, Public Health EOC, and EMS EOC . As of June 30th all EOC members have estimated their ongoing time commitment and costs have been projected accordingly.
- ² Staff unable to work due to self-isolation, needing to care for family members or being sick directly associated with COVID-19
- ³ Corporate cost of staff redeployed from their main role to new roles to support the pandemic.
- ⁴ Emergency child care services were provided as requested by the province. Cost include base staffing and supplies used while delivering emergency childcare in April through June.
- ⁵ Additional salary, benefits and overtime costs related to managing the emergency. Overtime (banked and paid) to date represent 25% of the additional labour related cost which averages to an additional 21 FTE each week of the pandemic.
- ⁶ Final pandemic pay from April 24 to August 13. Pandemic pay is allocated by department as follows and does not yet include amounts flowed to third party agencies through the Homelessness program: Seniors Services \$3.5 million thousand, Homelessness Services \$0.02 million, Emergency Medical Services \$1 million, Public Health Programs \$0.04 million.
- ⁷ Additional purchase commitments made to directly support the emergency (e.g. cleaning supplies and services, personal protective equipment, emergency shelter, screening, advertising). Included in the purchases the Region has executed 36 special circumstance purchases over \$10 thousand for a total value of \$5.3 million. These purchase consist mainly of personal protective equipment, cleaning supplies/services, emergency shelter, homelessness agency support and screening services. Staff will continue to rely on the special circumstance provisions in the procurement by-law on an as-required basis and report back to Council as needed.
- ⁸ Estimated loss of expected revenue sources (e.g. rental income on owned units, transit fare revenue, business licensing revenue, development applications, parental fees, POA infraction revenue, investment income).
- ⁹ Estimated cost savings directly related to the COVID measures (e.g. reduced travel costs, reduced electricity, cancelled events). Fuel savings in EMS and transportation estimated at \$0.45 million.
- ¹⁰ Funding received has been matched to eligible expenditures.
- ¹¹ Strategic mitigations put in place by the Region (e.g. gapping of vacant positions, reduced non-emergency repair work, reduced transit service costs, other non-COVID related savings). This category is offset by other non-COVID related pressures.