Appendix 3: COVID-19 2020 Financial Impact by Department (in thousands)

	Redeployed Resources	Costs incremental to base budget	Lost Revenue	Cost savings	Total Gross Cost	Confirmed Funding Matched to Expenses	Net Cost to Region	Strategic & Other Mitigations	Costs supported by our base budget	Net Deficit/ (Surplus)
General Government	\$ -	\$ 6	\$ 1,668	\$ (5,077)	\$ (3,403)	\$ (12,185)	\$ (15,588)	\$ 1,997	\$ -	\$ (13,591)
Corporate Administration	1,132	530	-	(2,365)	(703)	_	(703)	(2,312)	(1,132)	(4,147)
Governance	79	2	-	(134)	(53)	-	(53)	(40)	(79)	(172)
Corporate Services	956	1,434	207	(14)	2,583	-	2,583	1,455	(956)	3,082
Court Services	15	14	915	(238)	706	-	706	(178)	(15)	513
Planning	250	4	340	-	594	-	594	(799)	(250)	(455)
Niagara Regional Housing	1	293	-	(94)	200	-	200	(1,219)	(1)	(1,020)
NRPS *	1,458	723	3,936	(1,243)	4,874	-	4,874	(3,209)	(1,458)	207
Transportation	191	58	3,625	(5,921)	(2,047)	(27)	(2,074)	(5,232)	(191)	(7,497)
Public Health										
Public Health	8,579	4,655	141	(49)	13,326	(771)	12,555	(2,104)	(8,579)	1,872
EMS	2,333	2,929	40	(238)	5,064	(974)	4,090	742	(2,333)	2,499
Sub-total Public Health	10,912	7,584	181	(287)	18,390	(1,745)	16,645	(1,362)	(10,912)	4,371
Community Services										
Childrens Services **	925	5,179	307	-	6,411	(5,253)	1,158	(238)	(925)	(5)
Seniors Services ***	4,208	10,996	9	-	15,213	(8,007)	7,206	445	(4,208)	3,443
SAEO	192	27	-	-	219	-	219	(2,093)	(192)	(2,066)
Homelessness Services	284	3,582	-	-	3,866	(3,582)	284	(759)	(284)	(759)
Sub-total Community Services	5,609	19,784	316	-	25,709	(16,842)	8,867	(2,645)	(5,609)	613
Indirect allocation levy related deficit	-	-	-	-	-	-	-	1,023	-	1,023
Total Levy Supported	20,603	30,432	11,188	(15,373)	46,850	(30,799)	16,051	(12,521)	(20,603)	(17,073)
Waste Management	49	178	905	(440)	692		692	(878)	(49)	(235)
Water/Wastewater	177		872	(345)	1,017	_	1,016	(1,626)	,	(787)
Indirect allocation rate related surplus			-	(343)	1,017	_	1,010	(1,023)	, ,	(1,023)
manda dilocation rate related surplus				-				(1,023)		(1,020)
Total Rate Supported	226	491	1,777	(785)	1,709		1,709	(3,528)	(226)	(2,045)
Total	\$ 20,829	\$ 30,923	\$ 12,965	\$ (16,158)	\$ 48,559	\$ (30,799)	\$ 17,760	\$ (16,049)	\$ (20,829)	\$ (19,118)

<sup>\*</sup>NRPS figures reflect revised forecast as of September 30, 2020 to be presented to the NRPS board in November 2020.

<sup>\*\*</sup> Confirmed funding matched to expense in Childrens Services is a reallocation of existing funding and not incremental funding. The MOE has advised service providers it will allow them to be flexible in how they apply their existing grants against their costs to minimize or eliminate any deficits. As a results, the division is confident it will be able to use its current grant to support COVID related items.

<sup>\*\*\*</sup> The incremental costs in seniors services is 39% labour related, 32% pandemic pay related and 29% supplies/PPE/screening related. While there has been incremental staffing needs in the long-term care homes, the hours per bed per day is 3.55 which remains under the recommended level of 4.