

Enterprise Resource Management Services 1815 Sir Isaac Brock Way, Thorold, ON L2V 4T7 905-980-6000 Toll-free: 1-800-263-7215

## **MEMORANDUM**

CSC-C 1-2019

**Subject: Q3 Financial Update** 

Date: January 9, 2019

**To: Corporate Services Committee** 

From: Todd Harrison, Commissioner/Treasurer Enterprise Resource Management

Services

The purpose of this memo is to notify Council of the completion of the 2018 corporate budget to actual analysis and other financial results as attached, based on year to date actuals up to September 30, 2018 and projected estimate of the annual results to December 31, 2018 prepared in accordance with corporate policy CF-020, Financial Reporting and Forecasting.

The Q3 Financial Update (from January 1, 2018 to September 30, 2018) and the full analysis of the levy and rate supported programs can be found in the Quarterly Financial Reports on the Niagara Region's website (<a href="https://niagararegion.ca/business/finance/quarterly-reports/default.aspx">https://niagararegion.ca/business/finance/quarterly-reports/default.aspx</a>). Hard copies of the report can be made available upon request.

Respectfully submitted and signed by

Todd Harrison, CPA, CMA

Commissioner/Treasurer

**Enterprise Resource Management Services** 

Appendix - 2018 Q3 Financial Update