

## Appendix 2 – COVID-19 Pressure Business Cases

### 2021 COVID-19 Pressure with Funding

Department	Description	Pressure	Funding Source
General Gov'nmt	Supplemental Tax Revenue	\$1,008,263	Safe Restart
Corporate Admin	Talent Acquisition Support	\$56,676	Safe Restart
Corporate Services	Business Licensing Revenue	\$73,989	Safe Restart
Corporate Services	IT Solutions	\$39,500	Safe Restart
Corporate Services	Finance Staffing & Expenses	\$93,756	Safe Restart
Corporate Services	Facilities PPE	\$1,165,633	Safe Restart
Corporate Services	Customer Service Screeners	\$148,026	Safe Restart
Community Services	Homelessness Services & Community Engagement	\$1,230,034	Safe Restart
Community Services	Children's Services Screeners	\$267,442	Safe Restart
Public Health & EMS	Emergency Medical Services	\$788,039	Safe Restart
Transportation	Niagara Regional Transit	(\$86,215)	Safe Restart
Transportation	Niagara Specialized Transit	\$12,000	Safe Restart
Community Services	Long-term care	\$7,486,713	Safe Restart
			2020 Surplus
Public Health & EMS	Pandemic Response Division	\$5,496,081	2020 Surplus Taxpayer Relief Reserve
<b>Departments Total</b>		<b>\$17,779,939</b>	
Corporate	Assessment Growth funding	(\$583,015)	
<b>Net Departments</b>		<b>\$17,196,924</b>	
Court Services	PPE and supplies	\$39,556	Safe Restart
NPCA	PPE and supplies	\$109,464	Safe Restart
NRH	PPE, cleaning, and security	\$412,457	Safe Restart
NRPS	Casino revenue	\$1,050,000	Safe Restart
<b>ABCs Total</b>		<b>\$1,611,477</b>	
<b>Total</b>		<b>\$18,808,401</b>	

COVID-19 Pressure 2020 and 2021 Comparison (in thousands)

Department	2020 COVID-19 Net of Base Budget Funding*	2021 COVID-19 Costs	Difference	Note
General Government	(3,403)	1,008	4,411	(1)
Governance	(132)	-	132	
Corporate Administration	(1,835)	57	1,892	(2)
Corporate Services	1,627	1,521	(106)	
Community Services	20,100	8,984	(11,116)	(3)
Public Health & Emergency Services	7,478	6,284	(1,194)	(4)
Planning & Development	344	-	(344)	
Transportation	(2,238)	(74)	2,164	(5)
<b>Department Total</b>	<b>21,941</b>	<b>17,780</b>	<b>(4,161)</b>	
Court Services	691	40	(651)	
NPCA	-	109	109	
NRH	199	412	213	
NRPS	3,416	1,050	(2,366)	
<b>ABC Total</b>	<b>4,306</b>	<b>1,611</b>	<b>(2,695)</b>	
<b>Total</b>	<b>26,247</b>	<b>19,391</b>	<b>(6,856)</b>	

\*As included in CSD 76-2020 Q3 Financial Update – Levy Supported “Total Gross Cost” of \$46,850 thousand, less \$20,603 “Costs supported by our base budget” which are those funds repurposed in the base budget to support the pandemic.

1. 2020 includes one-time savings due to the COVID-19 shutdown of development, reducing development charge grants. 2020 savings are offset by reduced investment income as a result of reduced interest rates; both development and interest rates are expected to rebound in 2021. Developments impacted by the shutdown are expected to have an adverse effect on 2021 supplemental taxes.
2. 2020 includes one-time savings resulting from closures of businesses offering health insurance covered benefits.
3. 2020 includes increased childcare provider payments in 2020 and pandemic pay.
4. 2020 includes increased pandemic pay.
5. 2020 includes reduced level of service for regional and specialized transit systems.