

Appendix 1 - Consolidated Year-End Funding Surplus/(Deficit) (in thousands)

	Year-End Operating Surplus/(Deficit) Before Transfers	Year-End Operating Surplus Transferred Back to Reserve(*)	Encumbrance(**)	Year End Operating Surplus/(Deficit)
LEVY-SUPPORTED DEPARTMENTS				
Regional Departments				
Corporate Administration	\$3,215	-\$920	-\$309	\$1,986
Corporate Services	\$989	-\$898	-\$125	-\$34
Community Services	\$6,760	\$0	-\$55	\$6,705
Public Works - Transportation	\$11,230	-\$176	-\$938	\$10,116
Governance	\$22	\$0	\$0	\$22
Planning & Development	\$1,227	\$0	-\$607	\$620
Public Health	-\$377	\$0	\$0	-\$377
Subtotal - Regional Departments	\$23,066	-\$1,994	-\$2,034	\$19,038
General Government	\$23,741	\$0	-\$5,369	\$18,372
Regional Departments and General Government	\$46,807	-\$1,994	-\$7,403	\$37,410
Agencies, Boards and Commissions				
Court Services	-\$391	\$0	\$0	-\$391
Niagara Regional Housing	\$1,804	\$0	-\$1,149	\$655
Niagara Regional Police	-\$368	\$0	\$0	-\$368
Niagara Peninsula Conservation Authority	\$0	\$0	\$0	\$0
Subtotal - Agencies, Boards and Commissions	\$1,045	\$0	-\$1,149	-\$104
Total Levy-Supported Departments	\$47,852	-\$1,994	-\$8,552	\$37,306
RATE-SUPPORTED DEPARTMENTS				
Water	\$963	\$0	-\$97	\$866
Wastewater	\$8,783	\$0	-\$6,920	\$1,863
Waste Management	\$2,263	-\$64	-\$706	\$1,493
Total Rate-Supported Departments	\$12,009	-\$64	-\$7,723	\$4,222

(*) Unspent budgeted reserve transfers are returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy

(**) Encumbrances are transferred to 2021 operating budgets in accordance with the Budget Control By-Law