

Appendix 2 - Encumbrance Report (in thousands)

CSD 17-2021
March 10, 2021
Appendix 2

Description	Amount
General Government	
Public Realm Investment Program	
East Fonthill Seating RR20 & Rice Road*	\$12
RR18 (Ontario St.), RR81 (King St.)*	11
Civic Square Revitalization*	30
RR20 (Lundy's Lane Gateway Lighting and Bus Shelters)*	100
RR54 Pelham Port Robinson Rice Rd Parkette*	30
RR27 Welland Parkette Hellems/East Main St*	20
Downtown Beamsville Beautification Projects	31
Jordan Hollow Cultural Park	83
Greening Projects on Martindale and Lakeshore Road Gateway	35
Yukon House - Canada Summer Games	10
Pelham Arches Lighting and Streetscape	10
Trees and Transit Shelters on Rice Road	30
Oakes Park - Canada Summer Games Plaza	25
Gateway - Tax Increment Grant	
287 Silverthorne/Buchner*	2,805
Waterfront Improvement Program	
Millennium Recreation Trail*	400
Town of Lincoln Museum and Cultural Centre*	250
Smarter Niagara Incentive Program	
Building and Facade Improvement Grant/Loan Program	273
CIP/MasterPlans/Official Plans Grant Program	400
ESA Phase II (Risk Assessment Plan)	51
Heritage Restoration and Improvement Grant	63
Public Realm Grant Program	130
Residential Grant/Loan Program	570
Total Encumbrances for General Government	\$5,369
Corporate Administration	
Economic Development - Study and Lead Generation*	114
Community Safety & Well-Being Plan	142
Recruitment for the Commissioner of Planning and Development	53
Total Encumbrance for Corporate Administration	\$309
Corporate Services	
Business Licensing*	100
Development Charge Background Study	25
Total Encumbrance for Corporate Services	\$125
Community Services	
Gateway Residential Community Support*	55
Total Encumbrance for Community Services	\$55
Planning & Development	
Niagara Official Plan*	417
Municipal Comprehensive Review*	61
Environmental Planning Review*	53
Stormwater Management Guidelines*	76

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Total Encumbrance for Planning and Development	\$607
Niagara Regional Housing	
Integrated Housing Solution Software*	31
K3D Thermostat Technology*	317
Consolidated Housing Master Plan	211
Housing Provider Capital Repairs Program	128
Capital Loan & Grant Program - Grant Portion	462
Total Encumbrance for Niagara Regional Housing	\$1,149
Public Works - Transportation	
Emerald Ash Bore	52
Complete Streets Design Manual*	389
Bicycle Facilities Grant	50
Transportation Pavement Management Study	61
Structural Asset Management Cost Forecast for Bridge & Culvert Structures	46
Cityworks Software Upgrade Consulting Services	142
Catch Basin Cleaning	96
Niagara Airports Master Planning	102
Total Encumbrance for Public Works - Transportation	\$938
Public Works - Waste Management	
Fairness Advisor for MRF Opportunity Review*	20
MRF Opportunity Review*	286
Long-Term Waste Management Strategic Plan*	400
Total Encumbrance for Public Works - Waste Management	\$706
Public Works - Water/Wastewater**	
Master Service Plans	590
Billing Meter Audit	104
Unused Combined Sewer Overflow Funding - 2015 Program (at 75%)*	435
Unused Combined Sewer Overflow Funding - 2016 Program (at 75%)*	1,214
Unused Combined Sewer Overflow Funding - 2017 Program (at 75%)*	412
Unused Combined Sewer Overflow Funding - 2018 Program (at 50%)*	1,189
Unused Combined Sewer Overflow Funding - 2019 Program (at 50%)*	1,714
Unused Combined Sewer Overflow Funding - 2020 Program (at 50%)*	1,359
Total Encumbrance for Public Works - Water/Wastewater	\$7,017
TOTAL 2020 ENCUMBRANCE	\$16,275

* Encumbrance balance carried over in part or fully from 2019

** The Public Works - Water/Wastewater 2020 Encumbrance includes \$11,272 (\$6,323 funded from reserves as summarized above, \$4,949 funded from development charges) related to the Combined Sewer Overflow (CSO) program. Managing this program through the operating budget rather than capital budget began in 2015. \$827 (\$819 funded from reserves, \$8 funded from development charges) remains in capital projects related to the CSO program from 2008 through 2014.