

**Appendix 2 - Encumbrance Report (in thousands)**

Description	Amount	
<b>General Government</b>		
<b>Public Realm Investment Program</b>		
East Fonthill Seating RR20 & Rice Road*	\$12	
RR18 (Ontario St.), RR81 (King St.)*	11	
Civic Square Revitalization*	30	
RR20 (Lundy's Lane Gateway Lighting and Bus Shelters)*	100	
RR54 Pelham Port Robinson Rice Rd Parkette*	30	
RR27 Welland Parkette Hellems/East Main St*	20	
Downtown Beamsville Beautification Projects	31	
Jordan Hollow Cultural Park	83	
Greening Projects on Martindale and Lakeshore Road Gateway	35	
Yukon House - Canada Summer Games	10	
Pelham Arches Lighting and Streetscape	10	
Trees and Transit Shelters on Rice Road	30	
Oakes Park - Canada Summer Games Plaza	<u>25</u>	\$427
<b>Gateway - Tax Increment Grant</b>		
287 Silverthorne/Buchner*		2,805
<b>Waterfront Improvement Program</b>		
Millennium Recreation Trail*	400	
Town of Lincoln Museum and Cultural Centre*	<u>250</u>	650
<b>Smarter Niagara Incentive Program</b>		
Building and Facade Improvement Grant/Loan Program	273	
CIP/MasterPlans/Official Plans Grant Program	400	
ESA Phase II (Risk Assessment Plan)	51	
Heritage Restoration and Improvement Grant	63	
Public Realm Grant Program	130	
Residential Grant/Loan Program	570	1,487
<b>Total Encumbrances for General Government</b>		<b>\$5,369</b>
<b>Corporate Administration</b>		
Economic Development - Study and Lead Generation*		114
Community Safety & Well-Being Plan		142
Recruitment for the Commissioner of Planning and Development		53
<b>Total Encumbrance for Corporate Administration</b>		<b>\$309</b>
<b>Corporate Services</b>		
Business Licensing*		100
Development Charge Background Study		25
<b>Total Encumbrance for Corporate Services</b>		<b>\$125</b>
<b>Community Services</b>		
Gateway Residential Community Support*		55
<b>Total Encumbrance for Community Services</b>		<b>\$55</b>
<b>Planning &amp; Development</b>		
Niagara Official Plan*		417
Municipal Comprehensive Review*		61
Environmental Planning Review*		53
Stormwater Management Guidelines*		76

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<b>Description</b>	<b>Amount</b>
<b>Total Encumbrance for Planning and Development</b>	<b>\$607</b>
<b>Niagara Regional Housing</b>	
Integrated Housing Solution Software*	31
K3D Thermostat Technology*	317
Consolidated Housing Master Plan	211
Housing Provider Capital Repairs Program	128
Capital Loan & Grant Program - Grant Portion	462
<b>Total Encumbrance for Niagara Regional Housing</b>	<b>\$1,149</b>
<b>Public Works - Transportation</b>	
Emerald Ash Bore	52
Complete Streets Design Manual*	389
Bicycle Facilities Grant	50
Transportation Pavement Management Study	61
Structural Asset Management Cost Forecast for Bridge & Culvert Structures	46
Cityworks Software Upgrade Consulting Services	142
Catch Basin Cleaning	96
Niagara Airports Master Planning	102
<b>Total Encumbrance for Public Works - Transportation</b>	<b>\$938</b>
<b>Public Works - Waste Management</b>	
Fairness Advisor for MRF Opportunity Review*	20
MRF Opportunity Review*	286
Long-Term Waste Management Strategic Plan*	400
<b>Total Encumbrance for Public Works - Waste Management</b>	<b>\$706</b>
<b>Public Works - Water/Wastewater**</b>	
Master Service Plans	590
Billing Meter Audit	104
Unused Combined Sewer Overflow Funding - 2015 Program (at 75%)*	435
Unused Combined Sewer Overflow Funding - 2016 Program (at 75%)*	1,214
Unused Combined Sewer Overflow Funding - 2017 Program (at 75%)*	412
Unused Combined Sewer Overflow Funding - 2018 Program (at 50%)*	1,189
Unused Combined Sewer Overflow Funding - 2019 Program (at 50%)*	1,714
Unused Combined Sewer Overflow Funding - 2020 Program (at 50%)*	1,359
<b>Total Encumbrance for Public Works - Water/Wastewater</b>	<b>\$7,017</b>
<b>TOTAL 2020 ENCUMBRANCE</b>	<b>\$16,275</b>

\* Encumbrance balance carried over in part or fully from 2019

\*\* The Public Works - Water/Wastewater 2020 Encumbrance includes \$11,272 (\$6,323 funded from reserves as summarized above, \$4,949 funded from development charges) related to the Combined Sewer Overflow (CSO) program. Managing this program through the operating budget rather than capital budget began in 2015. \$827 (\$819 funded from reserves, \$8 funded from development charges) remains in capital projects related to the CSO program from 2008 through 2014.