

**Appendix 3 - 5-Year Consolidated Year-End Funding Surplus/(Deficit) (in thousands)**

Year-End Operating Surplus/(Deficit)					
LEVY SUPPORTED DEPARTMENTS	2020	2019	2018	2017	2016
<b>Regional Departments</b>					
Corporate Administration	\$1,986	\$976	\$357	\$365	\$127
Corporate Services	-\$34	\$243	\$264	-\$128	\$0
Community Services	\$6,705	\$1,413	\$1,742	\$3,700	-\$951
Economic Development	\$0	\$0	\$0	\$226	\$216
Public Works - Transportation	\$10,116	\$5,395	\$975	\$1,913	\$2,332
Governance	\$22	\$222	\$413	\$120	-\$190
Planning & Development	\$620	\$244	\$558	\$518	-\$66
Public Health	-\$377	-\$2,243	-\$186	\$1,825	\$345
<b>Subtotal - Regional Departments</b>	<b>\$19,038</b>	<b>\$6,250</b>	<b>\$4,123</b>	<b>\$8,539</b>	<b>\$1,813</b>
<b>General Government</b>	<b>\$18,372</b>	<b>-\$5,373</b>	<b>-\$5,850</b>	<b>-\$6,113</b>	<b>\$192</b>
<b>Regional Departments and General Government</b>	<b>\$37,410</b>	<b>\$878</b>	<b>-\$1,727</b>	<b>\$2,426</b>	<b>\$2,005</b>
<b>Agencies, Boards and Commissions</b>					
Court Services	-\$391	\$444	\$396	-\$344	-\$249
Niagara Regional Housing	\$655	\$1,327	\$2,635	\$1,908	\$624
Niagara Regional Police	-\$368	\$798	\$528	-\$7,641	-\$2,781
Niagara Peninsula Conservation Authority	\$0	\$6	-\$4	-\$3	\$0
<b>Subtotal - Agencies, Boards and Commissions</b>	<b>-\$104</b>	<b>\$2,575</b>	<b>\$3,555</b>	<b>-\$6,080</b>	<b>-\$2,406</b>
<b>Total Levy Supported Departments</b>	<b>\$37,306</b>	<b>\$3,453</b>	<b>\$1,828</b>	<b>-\$3,654</b>	<b>-\$401</b>
<b>RATE SUPPORTED DEPARTMENTS</b>					
Water	\$866	-\$507	\$2,449	\$1,432	\$1,361
Wastewater	\$1,863	-\$1,177	-\$370	-\$1,343	\$588
Waste Management	\$1,493	-\$1,156	\$1,551	\$5,682	\$4,337
<b>Total Rate Supported Departments</b>	<b>\$4,222</b>	<b>-\$2,840</b>	<b>\$3,630</b>	<b>\$5,771</b>	<b>\$6,286</b>

*Includes unspent budgeted reserve transfers returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy and year-end encumbrances.*