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	2017	2018	8				2019			
	Actual	Q3 Forecast	Budget				Budget			
	Total	Total	Total	Base Services	Base Variance	Base Variance %	Total Program Changes	Total	Total Variance	Total Variance %
A_40000AB Compensation	21,104,726	21,915,914	21,843,369	23,724,200	1,880,831	8.6%	-	23,724,200	1,880,831	8.6%
A_41000AB Administrative	2,330,687	1,933,599	2,969,753	2,317,200	(652,553)	(22.0%)	-	2,317,200	(652,553)	(22.0%)
A_44000AB Operational & Supply	12,284,087	12,806,984	12,440,500	12,709,326	268,825	2.2%	-	12,709,326	268,825	2.2%
A_50000AB Occupancy & Infrastructure	15,538,164	15,802,419	17,816,986	17,650,464	(166,522)	(0.9%)	-	17,650,464	(166,522)	(0.9%)
A_52000AB Equipment, Vehicles, Technology	6,332,384	6,387,262	5,450,875	6,142,880	692,005	12.7%	-	6,142,880	692,005	12.7%
A_54000AB Community Assistance	-	153	-	-	-	-	-	-	-	-
A_56000AB Partnership, Rebate, Exemption	1,523,364	16,665,352	4,015,000	4,015,000	-	-	-	4,015,000	-	-
A_58000AB Financial Expenditures	571	430	-	-	-	-	-	-	-	-
A_75100AC Transfers To Funds	49,919,051	38,017,710	37,137,710	33,967,191	(3,170,519)	(8.5%)	3,070,365	37,037,556	(100,154)	(0.3%)
A_60000AC Allocation Between Departments	1,738,573	1,789,253	1,811,823	1,823,753	11,930	0.7%	-	1,823,753	11,930	0.7%
A_60260AC Allocation Within Departments	406	(1)	-	0	0	-	-	0	0	
Gross Expenditure Subtotal	110,772,013	115,319,076	103,486,015	102,350,013	(1,136,002)	(1.1%)	3,070,365	105,420,379	1,934,363	1.9%
A_30000AB Taxation	(108,965,230)	(112,021,023)	(111,192,202)	(113,436,612)	(2,244,410)	2.0%	(3,482,046)	(116,918,658)	(5,726,456)	5.2%
A_32400AB By-Law Charges & Sales	(1,264,501)	(1,196,923)	(1,088,600)	(1,358,200)	(269,600)	24.8%	-	(1,358,200)	(269,600)	24.8%
A_34950AB Other Revenue	(1,277,490)	(5,957,132)	(2,420,382)	(2,481,106)	(60,724)	2.5%	-	(2,481,106)	(60,724)	2.5%
A_75000AC Transfers From Funds	(13,283,675)	(11,520,980)	(2,025,000)	-	2,025,000	(100.0%)	-	-	2,025,000	(100.0%)
Gross Revenue Subtotal	(124,790,896)	(130,696,057)	(116,726,184)	(117,275,918)	(549,734)	0.5%	(3,482,046)	(120,757,964)	(4,031,780)	3.5%
Net Expenditure (revenue) before indirect allocations	(14,018,883)	(15,376,981)	(13,240,168)	(14,925,904)	(1,685,736)	12.7%	(411,681)	(15,337,585)	(2,097,417)	15.8%
A_70000AC Indirect Allocation	6,494,746	3,473,196	3,807,798	3,970,155	162,357	4.3%	411,681	4,381,836	574,038	15.1%
A_70200AC Capital Financing Allocation	7,434,439	9,411,650	9,432,370	10,955,749	1,523,379	16.2%	-	10,955,749	1,523,379	16.2%
Allocation Subtotal	13,929,185	12,884,846	13,240,168	14,925,904	1,685,736	12.7%	411,681	15,337,585	2,097,417	15.8%
Net Expenditure (revenue) after indirect allocations	(89,698)	(2,492,135)	-	0	0	-	-	0	0	-
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ETE Day			0.40.0	204.0	45.0			004.0	45.0	
FTE - Reg FTE - Temp			246.6 6.6	261.6 4.5	15.0 (2.1)		-	261.6 4.5	15.0 (2.1)	
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	2017	2018					2019			
	Actual	Q3 Forecast	Budget				Budget			
	710100	40.0.0000					Total Program			
L	Total	Total	Total	Base Services	Base Variance	Base Variance %	Changes	Total	Total Variance	Total Variance %
A_40000AB Compensation	6,893,686	7,068,107	7,037,532	7,882,004	844,472	12.0%	-	7,882,004	844,472	12.0%
A_41000AB Administrative	901,253	713,785	921,708	791,210	(130,498)	(14.2%)	-	791,210	(130,498)	(14.2%)
A_44000AB Operational & Supply	1,688,949	1,941,430	1,877,750	1,845,026	(32,724)	(1.7%)	-	1,845,026	(32,724)	(1.7%)
A_50000AB Occupancy & Infrastructure	5,331,271	5,467,504	5,928,138	6,011,924	83,786	1.4%	-	6,011,924	83,786	1.4%
A_52000AB Equipment, Vehicles, Technology	723,867	1,089,177	1,011,315	1,014,880	3,565	0.4%	-	1,014,880	3,565	0.4%
A_56000AB Partnership, Rebate, Exemption	20,091	15,000	15,000	15,000	-	-	-	15,000	-	-
A_58000AB Financial Expenditures	653	163	-	-	-	-	-	-	-	-
A_75100AC Transfers To Funds	19,668,620	18,414,458	18,414,458	17,646,954	(767,504)	(4.2%)	778,125	18,425,078	10,620	0.1%
A_60000AC Allocation Between Departments	572,901	603,183	598,791	605,396	6,606	1.1%	-	605,396	6,606	1.1%
A_60260AC Allocation Within Departments	3,975,392	3,809,323	4,127,410	3,899,825	(227,585)	(5.5%)	1,255	3,901,080	(226,330)	(5.5%)
Gross Expenditure Subtotal	39,776,683	39,122,131	39,932,102	39,712,219	(219,883)	(0.6%)	779,380	40,491,598	559,497	1.4%
A_30000AB Taxation	(42,118,483)	(43,875,352)	(43,046,530)	(43,312,997)	(266,467)	0.6%	(925,902)	(44,238,899)	(1,192,369)	2.8%
A_32400AB By-Law Charges & Sales	(30,642)	(12,048)	(5,000)	(5,000)	-	-	-	(5,000)	-	-
A_34950AB Other Revenue	(793,723)	(664,935)	(385,391)	(408,615)	(23,224)	6.0%	-	(408,615)	(23,224)	6.0%
A_75000AC Transfers From Funds	(806,404)	(29,108)	(25,000)	-	25,000	(100.0%)	-	-	25,000	(100.0%)
Gross Revenue Subtotal	(43,749,252)	(44,581,442)	(43,461,921)	(43,726,612)	(264,691)	0.6%	(925,902)	(44,652,514)	(1,190,593)	2.7%
Net Expenditure (revenue) before indirect allocations	(3,972,570)	(5,459,312)	(3,529,820)	(4,014,394)	(484,574)	13.7%	(146,522)	(4,160,916)	(631,097)	17.9%
A_70000AC Indirect Allocation	1,327,862	1,265,546	1,472,148	1,379,900	(92,248)	(6.3%)	146,522	1,526,422	54,274	3.7%
A_70200AC Capital Financing Allocation	1,199,301	2,067,368	2,057,672	2,634,494	576,822	28.0%	-	2,634,494	576,822	28.0%
Allocation Subtotal	2,527,163	3,332,913	3,529,820	4,014,394	484,574	13.7%	146,522	4,160,916	631,097	17.9%
Net Expenditure (revenue) after indirect allocations	(1,445,407)	(2,126,398)	-	0	0	-	-	0	0	-
FTE - Reg			75.0	83.0	8.0		-	83.0	8.0	
FTE - Temp			4.0	2.0	(2.0)		-	2.0	(2.0)	



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	2017	2018	l				2019			
	Actual	Q3 Forecast	Budget				Budget			
	Total	Total	Total	Base Services	Base Variance	Base Variance %	Total Program Changes	Total	Total Variance	Total Variance %
A_40000AB Compensation	8,824,765	9,507,209	9,396,541	10,317,875	921,334	9.8%	-	10,317,875	921,334	9.8%
A_41000AB Administrative	966,012	739,487	1,083,885	956,490	(127,395)	(11.8%)	-	956,490	(127,395)	(11.8%)
A_44000AB Operational & Supply	10,060,850	10,534,869	10,141,250	10,496,800	355,550	3.5%	=	10,496,800	355,550	3.5%
A_50000AB Occupancy & Infrastructure	9,702,889	9,841,945	11,161,848	11,283,540	121,692	1.1%	=	11,283,540	121,692	1.1%
A_52000AB Equipment, Vehicles, Technology	3,346,081	3,205,701	2,471,060	3,088,500	617,440	25.0%	=	3,088,500	617,440	25.0%
A_54000AB Community Assistance	-	153	-	-	-	-	-	-	-	-
A_56000AB Partnership, Rebate, Exemption	1,503,274	16,650,352	4,000,000	4,000,000	-	-	=	4,000,000	-	-
A_58000AB Financial Expenditures	(281)	285	-	-	-	-	=	-	-	-
A_75100AC Transfers To Funds	30,250,431	19,603,252	18,723,252	16,320,237	(2,403,015)	(12.8%)	2,292,241	18,612,478	(110,774)	(0.6%)
A_60000AC Allocation Between Departments	850,588	866,075	867,360	893,415	26,054	3.0%	-	893,415	26,054	3.0%
A_60260AC Allocation Within Departments	5,802,306	5,598,218	6,093,096	5,720,763	(372,333)	(6.1%)	1,987	5,722,749	(370,347)	(6.1%)
Gross Expenditure Subtotal	71,306,914	76,547,547	63,938,293	63,077,620	(860,673)	(1.3%)	2,294,227	65,371,847	1,433,555	2.2%
A_30000AB Taxation	(66,846,747)	(68,145,671)	(68,145,671)	(70,123,614)	(1,977,943)	2.9%	(2,556,144)	(72,679,759)	(4,534,087)	6.7%
A_32400AB By-Law Charges & Sales	(1,232,538)	(1,182,619)	(1,083,600)	(1,353,200)	(269,600)	24.9%	=	(1,353,200)	(269,600)	24.9%
A_34950AB Other Revenue	(445,507)	(5,290,971)	(2,034,991)	(2,072,491)	(37,500)	1.8%	=	(2,072,491)	(37,500)	1.8%
A_75000AC Transfers From Funds	(12,477,271)	(11,491,872)	(2,000,000)	-	2,000,000	(100.0%)	=	-	2,000,000	(100.0%)
Gross Revenue Subtotal	(81,002,063)	(86,111,132)	(73,264,262)	(73,549,305)	(285,043)	0.4%	(2,556,144)	(76,105,450)	(2,841,187)	3.9%
Net Expenditure (revenue) before indirect allocations	(9,695,150)	(9,563,585)	(9,325,970)	(10,471,685)	(1,145,715)	12.3%	(261,917)	(10,733,602)	(1,407,633)	15.1%
A_70000AC Indirect Allocation	4,836,675	1,900,180	1,997,786	2,187,747	189,961	9.5%	261,917	2,449,665	451,879	22.6%
A_70200AC Capital Financing Allocation	6,214,183	7,297,668	7,328,183	8,283,938	955,754	13.0%	-	8,283,938	955,754	13.0%
Allocation Subtotal	11,050,859	9,197,848	9,325,970	10,471,685	1,145,715	12.3%	261,917	10,733,602	1,407,633	15.1%
Net Expenditure (revenue) after indirect allocations	1,355,709	(365,737)	-	-	-	-	-	-	-	-
FTE - Reg			105.6	115.6	10.0		-	115.6	10.0	
FTE - Temp			1.6	0.5	(1.1)		-	0.5	(1.1)	