



NIAGARA PENINSULA
CONSERVATION
AUTHORITY

2019 Budget Presentation

Niagara Region Budget Review Committee

Jan.31, 2019



2019 Budget Pressures

- ❑ Implementation of approved and upcoming Masterplans (Binbrook/Cave Springs/Lake Erie Shoreline Properties, etc.)
- ❑ 2018-2021 Strategic Plan implementation
- ❑ Auditor General recommendations to be implemented
- ❑ Collective Bargaining year – associated costs unknown at this time
- ❑ Operating reserve contribution



Opportunities

- ❑ Tree-top Trekking (slated to open Spring of 2019)
- ❑ Park-link (paid parking at some CA sites)
- ❑ Increased Partnerships toward new Strat Plan initiatives
- ❑ Increased Corporate/Wedding rentals and Filming Agreements
- ❑ Electrical upgrades increase revenue at campgrounds



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Budget Committee Direction

June 18, 2018

Resolution No. BSC-04-18

Moved by Board Member Annunziata

Seconded by Board Member Kaspersetz

That the Budget Steering Committee recommends to the Full Authority:

1. That staff **BE DIRECTED** to prepare a DRAFT 2019 budget based on a 2% guidance of total levy.

CARRIED UNANIMOUSLY

2018/'19 Levy Breakdown



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Levy Breakdown	2018	2019	Increase
Regular Levy			
Niagara	4,848,695	4,972,722	124,027
Hamilton	1,282,780	1,324,928	42,148
Haldimand	114,643	118,434	3,791
Total	6,246,118	6,416,084	169,966
Special Levy			
Niagara	2,128,851	2,128,851	0
Hamilton	123,315	123,315	0
Total	2,252,166	2,252,166	0
TOTAL MUNICIPAL LEVY	<u>8,498,284</u>	<u>8,668,250</u>	<u>169,966</u> (2%)

2018/'19 Sources Funding (excluding OPG & Reserves)



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2018 Budgeted		
Category	Source	%
Municipal (Haldimand/Hamilton/Niagara)*	8,498,284	74%
Provincial/Federal	628,996	5.5%
Self-generated (Permits/Parks/Services)	2,348,850	20.5%
TOTAL	11,476,130	100%
2019 (Board Approved)		
Category	Source	%
Municipal (Haldimand/Hamilton/Niagara)*	8,668,250	73.8%
Provincial/Federal	576,996	4.9%
Self-generated (Permits/Parks/Services)	2,502,650	21.3%
TOTAL	11,747,896	100%

*Contribution of total by municipality: Haldimand 1%; Hamilton 12%; Niagara 60%

2019 Niagara Region Special Levy



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Niagara Special Levy Breakdown		2019 Special Levy
Programs/Services approved by NPCA Board		Levied
Land Aquisition		500,000
Debt Charges		1,628,851
Total Special Levy (Niagara)		<u>2,128,851</u>
Programs/Services approved by Niagara Region		Invoiced
Water Quality Monitoring		170,000
Total Invoiced to Niagara Region		<u>170,000</u>

Operating Expenditures (excluding Debt Principal)



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	2018 Budgeted Expenditure		2019 Preliminary Expenditure	
	Expenditure	%	Expenditure	%
Total Operating	8,870,592	100.0	8,957,751	100.0
Category				
Full Time Salary/ Benefits	5,059,006	57	5,327,271	59.5
Student Wages	435,498	4.9	411,319	4.6
Debt Servicing*	63,691	0.7	27,980	0.3
Occupancy**	507,000	5.7	540,000	6.0
Human Resources and Other Staff Expenses***	283,245	2.6	247,150	2.8
	6,348,440	71.6	6,553,720	73.2

* As debt servicing cost decline, operating expense decline but capital expenditure increase

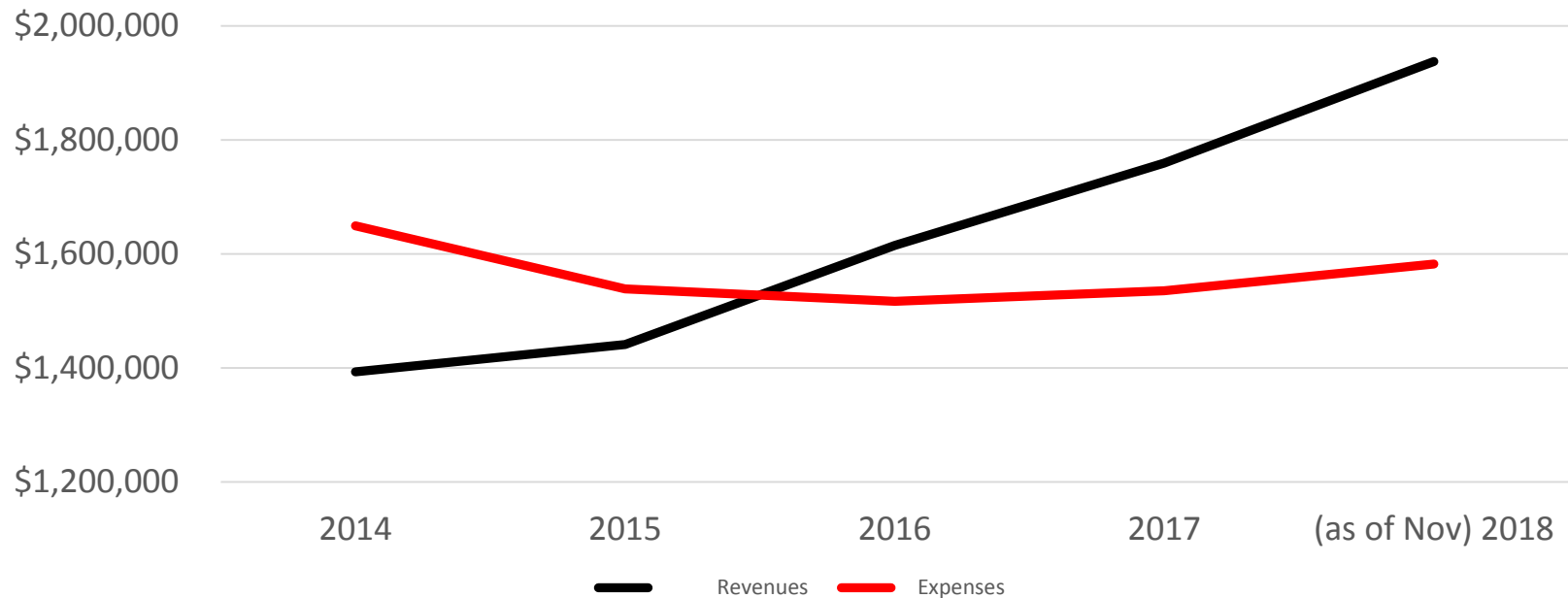
**Includes Utilities , Property taxes , Insurance, Office Lease

***Includes Staff training , retiree benefits , staff mileage and other staff related expenses



Trends- Park Operations

Park Revenues & Expenses (Ball's Fall, Binbrook, Chippawa Creek, Long Beach, St. John's)



	Revenues	Expenses
2014	\$1,393,150	\$1,649,200
2015	\$1,440,933	\$1,538,449
2016	\$1,615,079	\$1,516,742
2017	\$1,759,442	\$1,535,447
(as of Nov) 2018	\$1,937,339	\$1,582,372



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Operating Park Revenues

	2018 Budget	2018 ytd Nov.	2019 Budget
Ball's Falls	643,000	722,209	745,300
Binbrook	259,500	398,201	362,500
Chippawa Creek	349,350	368,723	366,800
Long Beach	408,500	448,206	418,000
Total	1,660,350	1,937,339	1,892,600

Full Time Salary and Benefits

- ❑ 2018 Budgeted Salary and Benefits \$5,059,006
- ❑ Projected 2019 Salary and Benefit Expenditure \$5,327,271 (Increase \$268,265 or 5.3% over 2018 budgeted level)
- ❑ Projected 2019 Expenditure includes:
 - ❑ Step increases
 - ❑ 0% increase in group benefits at present by Sun Life (carrier for Conservation Authorities)
 - ❑ Other benefit costs adjusted to reflect known changes such as: WSIB premium increased to \$3.20 from \$3.05 per \$100 of earnings , EI premium increase to \$858 from \$836 per employee , CPP increase from \$2,564 to \$2595 per employee
 - ❑ Collective Agreement Bargaining



That the NPCA Full Authority Board **APPROVE** the minutes of the Budget Steering Committee meeting held on Wednesday, November 14, 2018 and the recommendations contained therein; and

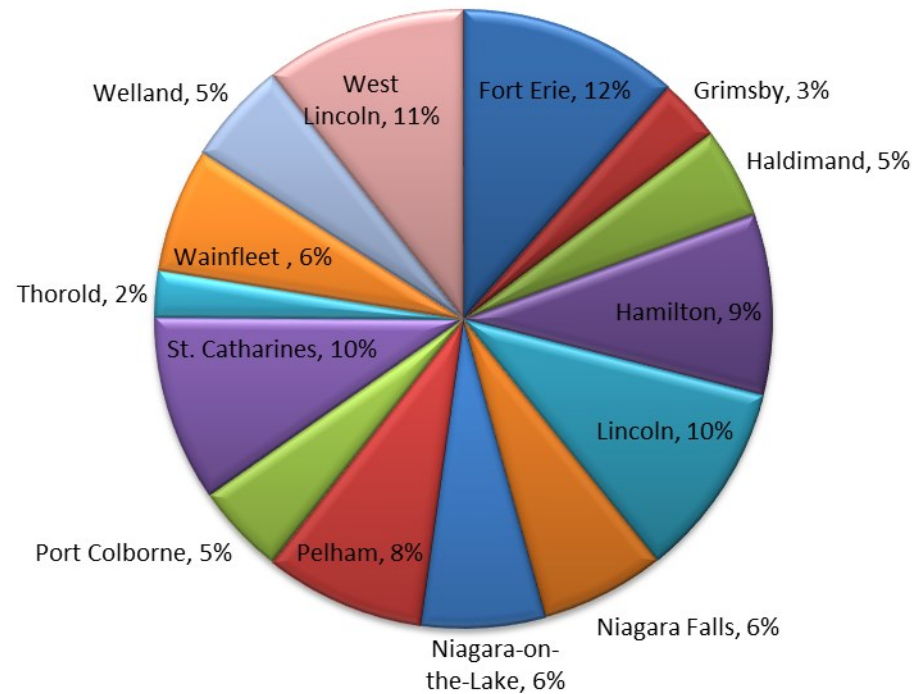
That the following 2019 apportionment costs identified in Chart #1 (listed below) **BE FORWARDED** to the participating municipalities in accordance with Section 2. (1)(b) of Ontario Regulation 670/00.

Chart #1							
2019 Levy		<u>Niagara</u>		<u>Hamilton</u>		<u>Haldimand</u>	<u>Total</u>
Regular Levy		\$4,972,722		\$1,324,928		\$118,434	\$6,416,084
Special Levy		\$2,128,851		\$123,315		\$0	\$2,252,166
Total		\$7,101,573		\$1,448,243		\$118,434	\$8,668,250



Resources spent in Niagara Planning & Regulations

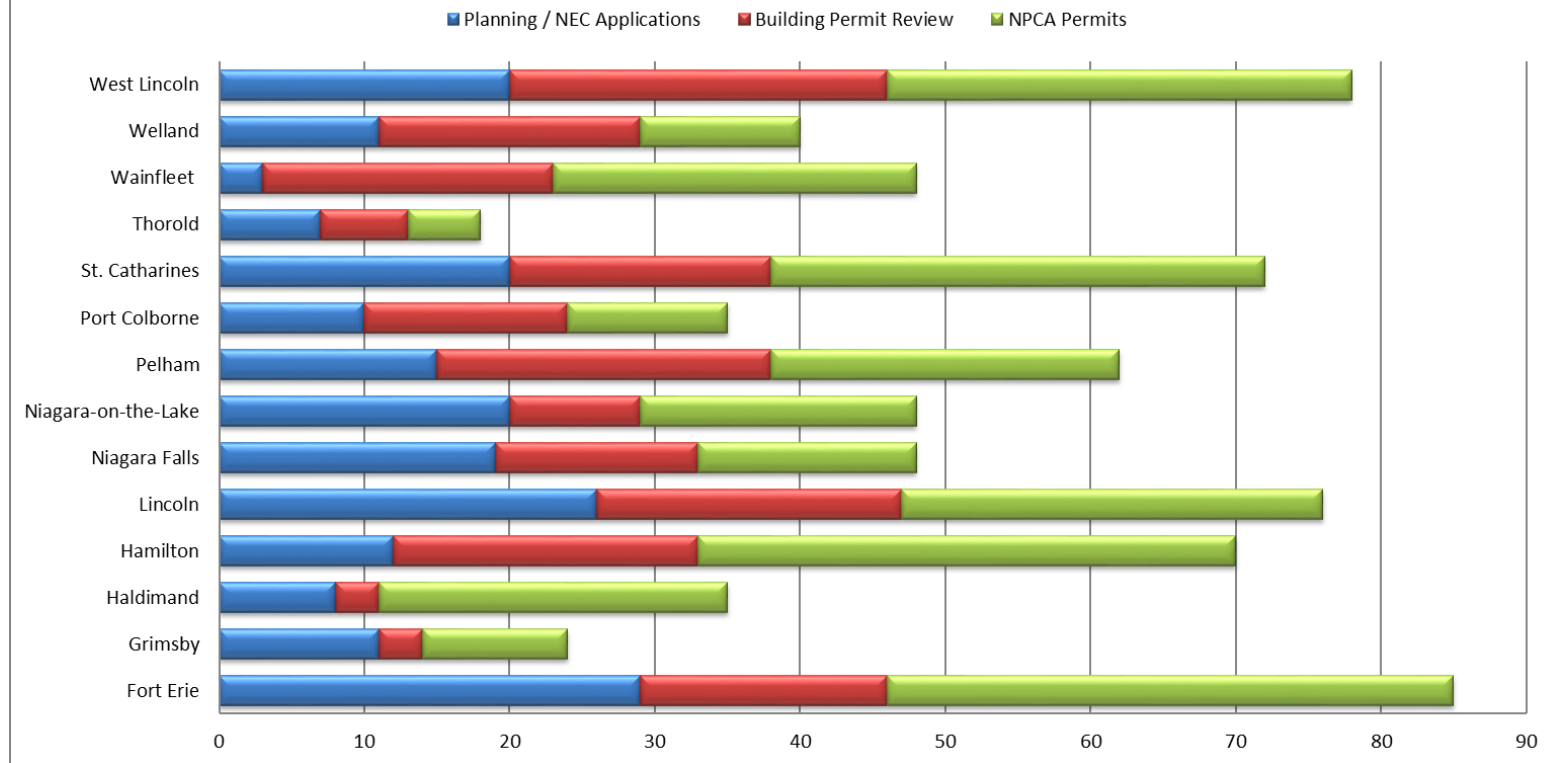
**Figure 2: Total No. of Applications (%),
January 2018 - December 2018**





Resources spent in Niagara Planning & Regulations

Figure 1: NPCA Watershed, No. of Applications by Type, January 2018 - December 2018

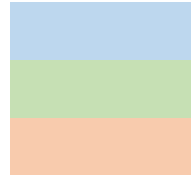




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2019 Capital Projects

Suggested Funding Source:



Special Levy - Niagara

\$1,117,165

Regular Levy- Capital Contribution

\$449,186

Capital Reserve

\$33,955

Location: Ball's Falls Conservation Area

<u>No:</u>	<u>Description</u>	<u>Estimated Project Cost</u>
1	Historical Building Restoration and Improvements	\$ 35,000
2	Thanksgiving Festival Ticket Booths	\$ 30,000
3	Interpretative/Education Facility Upgrades	\$ 80,000
4	WIFI Boosting in Main Park	\$ 14,000
5	Additional Roadway from 7th Ave into the park	\$ 75,000
6	<u>Insulate & Heat Workshop</u>	\$ 15,665
	Total Ball's Falls	\$ 249,665

TOTAL \$1,600,306



Summary

- ✓ 2% Total Levy increase (budget guidance) achieved
- ✓ Total 2019 Operating budget of \$ 8,957,751 represents a 1% increase from 2018 Operating budget of \$8,870,592.
- ✓ The requirement to use the provincial formula and municipal levy apportionment data supplied by MPAC for the 2019 budget results in the following NPCA levy impact as a % per municipality:

	2019 Levy Increase %	2019 \$ Increase
Niagara Region	1.8%	\$124,027
City of Hamilton	3.0%	\$42,148
Haldimand County	3.3%	\$3,791



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