

**COVID-19 2021 Total Cost Summary (Inclusive of Redeployed Resources) (in thousands)**

Financial Impacts	2021 Spent & Committed	2021 Forecasted	2021 Total	2020 Total	Total Cumulative
Redeployed resources	\$ 8,445	\$ 3,551	\$ 11,996	\$ 20,780	\$ 32,776
Costs incremental to base budget	27,580	21,636	49,216	31,132	80,348
Lost Revenue	-	10,350	10,350	14,382	24,732
Less: Cost Savings	-	(5,856)	(5,856)	(17,306)	(23,162)
<b>Total COVID-19 Gross Cost</b>	<b>36,025</b>	<b>29,681</b>	<b>65,706</b>	<b>48,988</b>	<b>114,694</b>
Less: Confirmed Funding Matched to Expenses	(27,883)	(24,526)	(52,409)	(47,911)	(100,320)
<b>Net Cost to Region</b>	<b>8,142</b>	<b>5,155</b>	<b>13,297</b>	<b>1,077</b>	<b>14,374</b>
Less: Redeployed resources	(8,445)	(3,551)	(11,996)	(20,780)	(32,776)
<b>Net COVID-19 Costs</b>	<b>\$ (303)</b>	<b>\$ 1,604</b>	<b>\$ 1,301</b>	<b>\$ (19,703)</b>	<b>\$ (18,402)</b>
Reserve Funding	-	(2,576)	(2,576)	-	(2,576)
<b>Net Expense (Revenue)</b>	<b>\$ (303)</b>	<b>\$ (972)</b>	<b>\$ (1,275)</b>	<b>\$ (19,703)</b>	<b>\$ (20,978)</b>

Financial Impacts	Spent & Committed As of Date	2021 Spent & Committed	2021 Forecasted	2021 Total	2020 Total	Total Cumulative
Redeployed Resources						
EOC Dedicated Resources <sup>1</sup>	30-Jun	\$ 1,936	\$ 2,075	\$ 4,011	\$ 4,953	\$ 8,964
Lost Productivity – Staff Unable to Work <sup>2</sup>	30-Jun	685	39	724	3,289	4,013
Redeployed Resources <sup>3</sup>	30-Jun	4,282	1,437	5,719	11,936	17,655
Emergency Child Care Costs <sup>4</sup>	30-Jun	1,542	-	1,542	602	2,144
<b>Total redeployed resources</b>		<b>8,445</b>	<b>3,551</b>	<b>11,996</b>	<b>20,780</b>	<b>32,776</b>
Costs incremental to base budget						
Additional labour related costs <sup>5</sup>	30-Jun	15,626	14,919	30,545	11,117	41,662
PSW Wage Enhancement <sup>6</sup>	30-Jun	1,376	607	1,983	5,669	7,652
Purchases made <sup>7</sup>	30-Jun	10,578	6,110	16,688	14,346	31,034
<b>Total costs incremental to base budget</b>		<b>27,580</b>	<b>21,636</b>	<b>49,216</b>	<b>31,132</b>	<b>80,348</b>

Financial Impacts	Spent & Committed As of Date	2021 Spent & Committed	2021 Forecasted	2021 Total	2020 Total	Total Cumulative
<b>Lost Revenue</b> <sup>8</sup>		-	10,350	10,350	14,382	24,732
<b>Cost Savings</b> <sup>9</sup>		-	(5,856)	(5,856)	(17,306)	(23,162)
<b>Total COVID-19 Gross Cost</b>		36,025	29,681	65,706	48,988	114,694
Confirmed Funding Matched to Expenses <sup>10</sup>		(27,883)	(24,526)	(52,409)	(47,911)	(100,320)
<b>Net Cost to Region</b>		8,142	5,155	13,297	1,077	14,374
Redeployed Resources		(8,445)	(3,551)	(11,996)	(20,780)	(32,776)
<b>Net COVID-19 Costs</b>		\$ (303)	\$ 1,604	\$ 1,301	\$ (19,703)	\$ (18,402)
Reserve Funding		-	(2,576)	(2,576)	-	(2,576)
<b>Net Expense (Revenue)</b>		\$ (303)	\$ (972)	\$ (1,275)	\$ (19,703)	\$ (20,978)

<sup>1</sup> EOC members have been individually assessed for their time commitment, and salary and benefit costs related to the Regional EOC, Public Health EOC, and EMS EOC are included and forecasted to December 31.

<sup>2</sup> Staff unable to work due to self-isolation, needing to care for family members or being sick directly associated with COVID-19.

<sup>3</sup> Corporate cost of redeployed resources, forecasted to December 31.

<sup>4</sup> Emergency child care services were provided as requested by the province. Cost includes base staffing and supplies used while delivering emergency childcare.

<sup>5</sup> Additional salary, benefits and overtime costs related to managing the emergency.

<sup>6</sup> PSW Wage Enhancement from January 1 and forecasted to August 23.

<sup>7</sup> Additional purchases made to directly support the emergency (e.g. cleaning supplies and services, personal protective equipment, emergency shelter, screening,

<sup>8</sup> Estimated loss of expected revenue sources (e.g. rental income on owned units, transit fare revenue, business licensing revenue, parental fees, POA infraction revenue).

<sup>9</sup> Estimated cost savings directly related to the COVID measures (e.g. reduced travel costs, reduced electricity, cancelled events).

<sup>10</sup> Funding received has been matched to eligible expenditures.