Burgoyne Bridge – Historical Overview

Intent of presentation

• Give a shared understanding of the increased cost.
• Covers time period from 2010 to 2013 (award of general contract).
• Evidence (source documentation) to support contents of this presentation has been shared with Regional Council via council correspondence.
Where to begin…

• Initial costing
  • Building Canada Fund
  • Replacement cost of $59,000,000
  • Government approved funding in 2010 but didn’t commit until 2013.

What caused the cost to increase?
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• The Burgoyne Bridge is a $90+ million bridge

• The initial estimate for $59,000,000 was significantly expedited, better information earlier would have resulted in a more accurate estimate.

• We received $36.6 million in funding.

• Reporting to Council could have been improved upon.

What does this all mean?
VFM, Forensic Audit, OPP

- Deloitte conducted a Value For Money audit and a Forensic Audit.
- Scoped to focus on procurement.
- Result was a report focused on procurement.

Audit – Key Themes

- Forensic Audit highlighted the following areas where opportunities for improvement were identified:
  - Records management
  - Procurement processes
  - Project Management
  - Asset Management
  - Cost Estimation
Key organizational changes

• Changes to our council reporting template and introduction of E-Scribe
• Centralization and enhancements to procurement and finance
• EFMS system
• Capital Asset Planning
• Creation of ICOP (formerly Organizational Performance)
• Project Management Office

Thank you

• Questions?