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Policy Owner	Corporate Administration, Office of the Regional Clerk, Information Management Services, Office of the Regional Clerk	
Approval Body	Council	
Approval Date		
Effective Date		
Review by Date		

1. Information Management Accountability Policy Principles

Information is data that is processed, interpreted, organized, structured and presented to make it meaningful. Information is data with relevance and purpose.

Information is a critical corporate asset of Niagara Region.

Information shall be managed with the same consideration as other corporate resources, with all employees and elected officials sharing the responsibility for the appropriate management of information.

This policy supports the development and implementation of information management policies, procedures, guidelines and practices regarding information governance, accountability and openness. This policy has been created in accordance with applicable legislation and directs Niagara Region in matters of compliance regarding information.

To ensure information accountability, Niagara Region shall commit to the following six (6) principles:

- 1. Information is a valuable corporate asset that shall be managed to improve openness and transparency in the delivery of Niagara Regional services and programs.
 - The value of information is rationalized by the ability to derive insight and aide in the decision making process.
 - Information will be created and managed considering its fitness for use by others, planning for reuse and anticipating the organization's future needs and uses.



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- A culture of collaboration and sharing of information shall be promoted throughout Niagara Region. Information is open by default and protected by exception to achieve privacy and confidentiality where authorized.
- 2. Information is governed and managed as a corporate asset.
 - Effective management of information shall be included in information governance resources and systems.
 - Corporate decisions and the decision making process shall be documented.
 - Accountability for information management will be clear. Responsibility for management of information will be assigned throughout the information lifecycle. Governance will be supported by a framework of best practices at every stage of the information lifecycle.
- 3. Information and Information systems shall be accessible, to the fullest extent permitted by law, in compliance with legislation and subject to privacy and confidentiality restrictions.
 - Access to information adheres to legislative processes and shall be made available to the public to the fullest extent permitted by law.
 - Information will be accessible, accurate, understandable and trusted.
 - There will be a source of truth for information created or consumed by the organization and business decisions will be based upon information that has been identified as the source of truth.
- 4. All employees of the Region shall be responsible for the proper management of information, including providing timely access, as defined by legislation or corporate policies, to current, accurate and reliable information.
 - Practice ethical and effective information governance.
 - Employ sound information security practices, protect individual privacy and ensure appropriate access and use.



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- 5. Niagara Region shall protect personal information and privacy.
 - All employees are responsible for the protection of personal information and privacy.
 - Access to information and privacy protection shall be enabled through technology, where possible.
- 6. Niagara Region shall provide employees with resources and tools required for compliance with the accountability of information.
 - Promote a culture of continuous and collaborative learning with and about information, cultivating information management fluency and leadership at all levels of the organization.
 - Technology shall be enabled to improve information management.
 - Employees shall receive training on information accountability, privacy and the management of information.

Niagara Region will:

- Integrate information management accountability practices in the delivery of services.
- Integrate information management accountability practices into business planning within every function of Niagara Region.
- Integrate information management accountability awareness, training and communication opportunities to reinforce responsible information management practices throughout Niagara Region.

2. Purpose

Timely access to accurate information is crucial to the effective operations of Niagara Region. It is an essential component of operations and business activities. Information that is accurate, useable and accessible supports transparent and accountable regional government, and improves the delivery of programs and customer service.

Niagara Region is committed to having policies, procedures, guidelines and practices which ensure that information is managed responsibly, securely and legally, and that information is appropriately made available to the public.



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Niagara Region's Information Management Accountability Policy is created to support the following information management goals:

- A. Leadership, strategic direction, governance and policy are aligned pertaining to matters relating to information management.
- B. Information is open by default, private by design and built for sharing. Information is protected by exception to enable both privacy and confidentiality, as dictated by applicable legislation.
- C. Information is recognized as a corporate asset and must be managed appropriately.
- D. Information is current, accurate and accessible to support the delivery of Niagara Region's programs and services.

This policy establishes a clear accountability on behalf of Niagara Regional employees and Regional Councilors for the management of information within Niagara Region.

3. Scope

- This Policy applies to any individual or group offering services on behalf of Niagara Region, including:
 - All Regional employees;
 - Elected officials;
 - Any person who offers services on behalf of Niagara Region in the course of a contract, a training period, a co-operative placement, students, volunteers, etc.; and
 - Groups or organizations that have a separate governing body or board (that is not Regional Council) but who may offer services on behalf of Niagara Region.
- This Policy also applies to all Niagara Region employees who access Personal Information, Confidential Information or Personal Health Information via applications operated by external organizations.

Compliance

Failure to comply with this Policy may result in disciplinary action up to and including dismissal.



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Individuals, who intentionally alter, conceal or destroy information for the purpose of denying a right to access a record or information contained in a record, are guilty of an offense and may be fined up to \$5,000.00, as stipulated under the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA).

3.1 Roles and Responsibilities

Chief Administrative Officer:

- Promote openness and collaboration throughout the organization.
- Exercise all responsibilities and duties of the "Head" for the purposes of the MFIPPA and as an alternative to the Regional Clerk, when the Regional Clerk is unable to do so.

Regional Clerk

- Provide oversight of the development and implementation of policies, standards, procedures, guidelines, services, and programs to promote transparency, accountability and the management of information.
- Exercise all the responsibilities and duties of the "Head" for the purposes of MFIPPA.

Chief Information Officer

- Integrate information management requirements into technology architectures, policies, standards and implementations.
- Implement and enable technology solutions that meet the requirements of the Ontario Information & Privacy Commissioner's *Privacy by Design* and *Access by Design* requirements.

Medical Officer of Health and Commissioner

 Be accountable for the information management practices affecting personal health information in Public Health and Emergency Services, as a Health Information Custodian (HIC) identified in the Personal Health Information Protection Act (PHIPA).

Commissioner of Community Services

• Be accountable for the information management practices affecting resident information in Senior Services, as a Health Information Custodian (HIC) identified in PHIPA.



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Commissioners

- Ensure the management of information in their Division/Department is in accordance with MFIPPA, PHIPA and other relevant legislation and Niagara Region policies.
- Ensure information is available in response to Freedom of Information requests.
- Enable Routine Disclosure, communicate the routine disclosure process to staff and make information accessible to the Public.
- Ensure access to personal information is restricted to those individuals who require access in order to perform their duties and where access is necessary for the administration of their business.
- Ensure the management of records in compliance with the Niagara Region Records Retention Schedule.

Division/Department Leadership

- Promote a culture of openness and transparency internally between Divisions and Departments as well as externally with the public through collaboration and information sharing, while respecting consent, privacy requirements and other confidential obligations.
- Ensure staff practice effective and ethical information management practices and that such practices are evaluated and improved on a regular frequency.

Deputy Regional Clerk

- Develop and implement policies, standards, procedures, services, and programs to promote information, information access, Freedom of Information (FOI) requests and privacy standards.
- Establish privacy standards, guidelines and procedures to ensure the protection of personal information from unauthorized collection and use.
- Oversee privacy and FOI training and awareness campaigns.



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Access and Privacy Office

- Implement policies, standards, procedures, best practices and programs to promote Niagara Region's privacy program.
- Review practices that have been designed to ensure the protection of personal information from unauthorized collection and use.
- Investigate reports of privacy breaches and communicate findings to complainant.
- Develop, coordinate and deliver privacy training and awareness campaigns.

Manager, Information Management Services

- Develop and implement policies, standards, procedures, services, and programs to promote the Region's accountability and management of information.
- Provide advice, and guidance on information policies and related matters including the efficient lifecycle management of information.
- Establish or amend Niagara Region's Records Retention Schedule in accordance with legislative requirements.
- Oversee information management training and awareness campaigns.

All Employees/ Staff

- Understand and comply with information management, records retention, information security, confidentiality and privacy policies, procedures, practices, guidelines and standards.
- Possess a basic understanding of the Records Retention Schedule and its purpose.
- Manage information in a manner that provides accurate and complete evidence of their business transactions and decisions.
- Manage personal information in compliance with Niagara Region's Privacy Policy.
- Collect, use, manage, disclose and dispose of personal and personal health information within their purview in accordance with the Municipal Act, MFIPPA, PHIPA, and other relevant legislation and Niagara Region's relevant policies, procedures and guidelines.
- Utilize tools and information management systems implemented by the Corporation when managing and storing information, such as records.



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- Ensure consistency in information management and thoroughness in the management of information that will complete the public record on any projects and programs.
- Create a culture of sharing and transparency by engaging in collaboration and information sharing across Departments and Divisions at the Region.
- Educate any third party groups or organizations that have a separate governing body or board on this policy.
- Practice effective and ethical information management practices and that such practices are evaluated and improved on a regular frequency
- Avail themselves to information management related training and education to ensure that they are continually informed of the latest practices and standards.

4. References and Related Documents

4.1 Legislation and/or Directives

Municipal Act, 2001

Municipal Freedom of Information and Protection of Privacy Act, 1990 (MFIPPA)

Personal Health Information Protection Act, 2004 (PHIPA)

Government of Ontario Open Data Directive, 2019

Child Care and Early Years Act, 2014

Health Protection and Promotion Act, 1990

Freedom of Information and Protection of Privacy Act, 1990

Simple, Faster, Better Services Act, 2019

And additional legislation not listed here that may apply to the management of information in the delivery of services.



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4.2 Policies

Related Corporate By-Laws, Policies, Procedures, and Guidelines

Niagara Region By-law 63-2013: Records Retention By-law and Schedule

C-A-004 Accountability & Transparency Policy

C-A-026 Whistleblower Policy

C-IMT-001 Archival Acquisition Policy

C-IMT 005 Internet Communications & Website Policy

C-IMT-006 Legal Holds eDiscovery

C-IMT-008 Records and Information Management

C-IMT-011 Spatial Data Policy

C-IMT-012 Staff Engagement in Online Social Media

C-IMT-015 Corporate Surveillance Policy

C-IMT-016 Access to Information and Privacy Protection Policy

C-IMT-017 Personal Health Information Protection Policy

C-IMT-008-G001 Niagara Region Electronic File Naming Conventions

Definitions

Access by Design: Fundamental principles defined by the Information and Privacy Commissioner of Ontario (IPC) that encourage public institutions to take a proactive approach to releasing information. It advances the view that government held information should be made available to the public, and that exceptions should be limited and specific.

The Fundamental Principles of Access by Design are as follows: (1) Proactive, not Reactive; (2) Access Embedded into Design; (3) Openness and Transparency = Accountability; (4) Fosters Collaboration; (5) Enhances Efficient Government; (6) Makes Access Truly Accessible; and (7) Increases Quality of Information.



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Confidential Information: Any information collected, obtained or derived for or from Niagara Region records or data that is deemed confidential under the *Municipal Act*, *Municipal Freedom of Information and Protection of Privacy Act* or *the Personal Health Information Protection Act*.

Data: Facts and statistics in their raw form collected for reference, analysis or decisionmaking.

Datasets: A collection of data presented in a tabular or non-tabular form.

Head: As defined by MFIPPA, the members of the council of a municipality may by by-law designate from amongst themselves an individual or a committee of the council to act as head of a municipality for the purposes of this Act (MFIPPA).

Health Information Custodian: As defined by PHIPA, means a person or organization who has custody or control of personal health information as a result of or in connection with performing the person's or organization's powers or duties, including:

- A health care practitioner or a person who operates a group practice of health care practitioners.
- A service provider within the meaning of the Home Care and Community Services Act, 1994 who provides a community service within the meaning of that Act. A service provider is a health information custodian in connection with the provision of any community service within the meaning of Home Care and Community Services Act, 1994, regardless of whether a particular community service is publicly funded.

Information: Data that is processed, interpreted, organized, structured and presented to make it meaningful. Information is any documented representation of knowledge such as facts, data, datasets, records or decisions in any medium or form. Information is data with relevance and purpose.

Information Management: The process by which Niagara Region plans, creates, captures, organizes, protects, uses, shares, retains and disposes of its information, which includes both data, datasets and records.



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Information Governance: The exercise of authority, control and shared decision-making (planning, monitoring and enforcement) over the management of information assets. The approach within which accountability, standards, policies and procedures are developed, implemented and maintained to ensure that data and information are sourced, held and used appropriately, securely and legally.

Open Government: Promotes the accessibility, accountability and transparency of governance to develop a culture of improved delivery of customer service to the public. It is about making information more accessible and building trust in the government.

Personal Information: Recorded information about an identifiable individual or is deemed to be "personal information" pursuant to any laws or regulations related to privacy or data protection that are applicable to the Regional Municipality of Niagara. For additional information refer to "personal information" as defined by MFIPPA or "personal health information" as defined by PHIPA.

Privacy by Design: The consideration of privacy during the design process that integrates the protection of "personal information" directly into the technology/system through creation, operation, and management of the system or technology itself.

The Fundamental Principles of Privacy by Design are as follows: (1) Proactive, not Reactive; (2) Privacy as the Default Setting; (3) Privacy Embedded into Design; (4) Full Functionality – Positive-Sum, not Zero-Sum; (5) End-to-End Security – Full Lifecycle Protection; (6) Visibility and Transparency – Keep it Open; and (7) Respect for User Privacy – Keep it User-Centric.

Record: Any record of information, including documents, that provides evidence of an activity or decision, regardless of format (paper, electronic, etc.)

Routine Disclosure: The routine release of certain types of administrative and operational information in response to informal rather than formal Freedom of Information requests.



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Source of Truth: A concept used to ensure that everyone in an organization bases business decisions on the same information, records or data. It removes the internal debate about what information is current, accurate or reliable information to use. Depending on the type of information, it can be retained in different repositories, but specific repositories of information are acknowledged as the source of truth for that information.

5. Document Control

The electronic version of this document is recognized as the only valid version.

Approval History

Approver(s)	Approved Date	Effective Date

Revision History

Revision No.	Date	Summary of Change(s)	Changed by
		*	