

November 19, 2021

Regional Chair Bradley and Council
Regional Municipality of Niagara
1815 Sir Isaac Brock Way
Thorold, ON
L2V 4T7

Dear Regional Chair Bradley and Council,

Please be advised that at its meeting of November 19, 2021, the Board of Directors of the Niagara Peninsula Conservation Authority adopted the following as Resolution No. FA-199-2021:

Moved by Board Member Malcolm Woodhouse

Seconded by Board Member Donna Cridland

1. **THAT** Report No. FA-70-21 RE: 2022 Draft Budgets and Municipal Levies **BE RECEIVED**.
2. **THAT** the 2022 Draft Budgets and Municipal Levies **BE APPROVED** for discussion with participating municipal staff, in accordance with Board approved Budget Assumptions.
3. **THAT** Staff **CONTINUE** to discuss the possibility of reinstating the Land Acquisition Reserve contributions with municipal funding partners.
4. **THAT** the list of 2022 unfunded pressures **BE APPROVED** and **PROVIDED** to partner municipalities for any future opportunities outside the 2022 budget through collaborative projects or external funding.
5. **AND FURTHER THAT** the final 2022 Budget **BE BROUGHT** back to the Finance Committee and Board of Directors meetings for approval.

CARRIED

Included herewith for reference is a copy of the aforementioned Report No. FA-70-21. Should you have any questions on this matter, please feel free to contact CAO, Chandra Sharma at csharma@npca.ca or 905-788-3135.

Respectfully,



Brenda Johnson
Chair, Niagara Peninsula
Conservation Authority

Report To: Board of Directors

Subject: 2022 Draft Budgets and Municipal Levies

Report No: FA-70-21

Date: November 19, 2021

Recommendation:

1. **THAT** Report No. FA-70-21 RE: 2022 Draft Budgets and Municipal Levies **BE RECEIVED**.
2. **THAT** the 2022 Draft Budgets and Municipal Levies **BE APPROVED** for discussion with participating municipal staff, in accordance with Board approved Budget Assumptions.
3. **THAT** Staff **CONTINUE** to discuss the possibility of reinstating the Land Acquisition Reserve contributions with municipal funding partners.
4. **THAT** the list of 2022 unfunded pressures **BE APPROVED** and **PROVIDED** to partner municipalities for any future opportunities outside the 2022 budget through collaborative projects or external funding.
5. **AND FURTHER THAT** the final 2022 Budget **BE BROUGHT** back to the Finance Committee and Board of Directors meetings for approval.

Purpose:

The purpose of this report is to provide the Board of Directors with:

2022 General Levy Apportionment
2022 Draft Budgets & Municipal Levies (General and Special)
2022 Unfunded Pressures

Background:

In September 2021, the Board of Directors approved the Budget Assumptions for 2022 (Resolution No. FA-158-2021). In the development of the recommended budget assumptions for the 2022 budget process, Staff has reviewed and considered the following:

- Cost of living adjustments (COLA) and grid step increases
- Inflation (Consumer price index – CPI)
- Multi-year contractual obligations, including OPSEU collective agreement provisions
- Operating and capital unfunded pressures
- Operational impact of the Covid-19 pandemic
- Budget guidelines from municipal partners
- General economic outlook and political climate
- Future service delivery capacity and standard
- Conservation Act Regulations
- Asset management, state of good repair for asset base, capital funding gaps, deferred capital projects and building a sustainable capital plan
- New programs and growth initiatives/pressures
- Board approved Strategic Plan 2021 -2031

The NPCA has received 2022 budget guidance from both Niagara Region and the City of Hamilton, which includes a provision for a 2% increase over 2021. Budget guidelines from Haldimand County have not been received yet. As such, NPCA Staff have applied a 2% consolidated strategy for all partner municipalities in the preparation of the 2022 municipal General Levy.

Please note that, as previously reported in 2021, expenses budgeted in 2022 specific to the Covid-19 Pandemic have been presented as a separate line item, in accordance with budget guidelines from Niagara Region.

On November 4, 2021, the Finance Committee approved the 2022 Draft Budgets & Municipal Levies Report No. FC-16-21 (Resolution No. FC-27-2021).

Discussion:**2022 Draft Operating Budgets**

Summary of Operating Budget Revenues and Expenses:

Operating Budget - Revenues	2022 Budget	2021 Budget	Variance
Municipal Funding	6,337,748	6,213,479	124,269
Provincial Funding	391,978	383,594	8,384
Federal Funding	120,000	70,000	50,000
Program Revenue	3,443,838	2,681,045	762,793
Other	564,485	517,000	47,485
Total - Operating Revenues	10,858,049	9,865,118	992,931
Operating Budget - Expenses	2022 Budget	2021 Budget	Variance
Salaries and benefits, Employee Related	7,475,602	6,861,705	613,897
Governance	57,600	63,600	- 6,000
Professional Fees, Contractor Services	514,500	555,343	- 40,843
Materials & Supplies, Vehicles & Equipment	575,250	491,930	83,320
Occupancy Costs	540,460	493,250	47,210
Park Maintenance	580,300	514,890	65,410
Information Management/GIS	418,037	340,500	77,537
Marketing, Advertising, Printing, Signs	111,000	160,500	- 49,500
Special Events (Festival, Holiday Trail)	315,600	161,100	154,500
Flood Forecasting	127,000	127,000	-
Miscellaneous	142,700	95,300	47,400
Total - Operating Expenses	10,858,049	9,865,118	992,931

Overall, the operating volume in this zero-based budget is projected to increase by 10.2% (\$993K) attributed to a 2% increase to the Municipal General Levy, and 8.2% resulting from increases in Authority Generated Funds. As noted in the “Summary – 2022 Draft Municipal Levy” section on page 4, the Municipal General Levy increase is in compliance with municipal guidelines at 2% over the 2021 fiscal year and represents a consolidated increase of \$123,311.

Salaries and Benefits: the variance of \$614K over 2021 is due to an anticipated COLA increase to existing salary complement, augmented by an addition to FTE complement of 4 permanent positions to address the growing pressures in Planning and Development as well as CA Act requirements for Land Management Planning.

Special Events: 2022 includes a provision for the Holiday Trail initiative (unbudgeted for 2021). Increase in expenses is offset by event revenues.

Full details of the 2022 Draft Operating Budget are outlined in Appendix 1.

2022 Draft Capital and Special Projects Budget

Summary of Capital and Special Projects:

Capital and Special Projects	2022 Budget	2021 Budget	Variance
Corporate Services	218,469	452,000	- 233,531
Land Operations - Balls Falls	174,564	152,500	22,064
Land Operations - Binbrook	52,898	1,210,000	- 1,157,102
Land Operations - Chippawa Creek	195,723	100,000	95,723
Land Operations - Long Beach	105,796	-	105,796
Land Operations - Passive Parks	457,040	580,586	- 123,546
Watershed	550,140	530,000	20,140
Total - Capital & Special Projects	1,754,630	3,025,086	- 1,270,456

The 2022 Draft Capital and Special Projects budget represents past backlog and current critical priorities. Further to discussion with Niagara Region municipal staff, and in consideration of current pressures on municipal budgets, Staff is recommending a very conservative budget increase over 2021 for Capital and Special Projects of \$289,415 (excluding \$1.21M from the City of Hamilton for Binbrook projects).

Full details of the 2022 Draft Capital and Special Projects Budget are outlined in Appendix 1.

Summary - 2022 Draft Municipal Levy

The General Levy Apportionment for 2022 breaks down as follows:

2022 Levy Apportionment			
	2022	2021	Variance
Niagara	76.9681%	76.9811%	-0.0130%
Hamilton	21.1634%	21.1565%	0.0069%
Haldimand	1.8685%	1.8624%	0.0061%
Total	100.0000%	100.0000%	0.0000%

In keeping with prior years, the levy apportionment ratios are calculated from assessment data provided by MPAC, and further revised based on the Conservation Authority Levies Regulation.

General Levy

	General Levy - 2021	Pandemic Funding	Total 2021	General Levy - 2022	Pandemic Funding	Total 2022	Levy Variance	
							Amount	%
Niagara	4,684,681	109,464	4,794,145	4,767,623	110,422	4,878,044	82,942	1.8%
Hamilton	1,307,257	-	1,307,257	1,341,283	-	1,341,283	34,026	2.6%
Haldimand	112,077	-	112,077	118,421	-	118,421	6,344	5.7%
TOTAL	6,104,015	109,464	6,213,479	6,227,326	110,422	6,337,748	123,311	2.0%

Municipal Levy Summary - 2022

LEVY SUMMARY - 2022					
		2022	2021	Variance	
				Amount	%
NIAGARA					
General Levy		4,767,623	4,684,681	82,942	
Special Levy		1,505,490	1,241,073	264,417	
TOTAL		6,273,113	5,925,754	347,359	5.86%
Pandemic Funding		110,422	109,464	958	
Total		6,383,535	6,035,218	348,317	
HAMILTON					
General Levy		1,341,283	1,307,251	34,032	
Special Levy		232,986	199,503	33,483	
TOTAL		1,574,269	1,506,754	67,515	4.48%
HALDIMAND					
General Levy		118,420	112,077	6,343	
Special Levy		12,697	24,640	- 11,943	
TOTAL		131,117	136,717	- 5,600	-4.10%
CONSOLIDATED					
General Levy		6,227,326	6,104,009	123,317	
Special Levy		1,751,173	1,465,216	285,957	
TOTAL		7,978,499	7,569,225	409,274	5.41%
Pandemic Funding		110,422	109,464	958	
Total		8,088,921	7,678,689	410,232	

Land Acquisition Reserve Contributions

Niagara

From 2016 to 2018, Niagara Region contributed \$500,000 annually to a Land Acquisition Reserve, adding \$1.5M to an opening balance of \$298,176. The reserve balance as of December 31, 2020, is \$1.798M. This reserve balance will be reduced by the acquisition cost of a parcel of land on Morgan's Point Road in Wainfleet in the amount of \$750K plus closing and legal fees.

Staff would like to continue discussions with Niagara Region Staff on the feasibility of a Land Acquisition Reserve contribution in the amount of \$500,000.

Hamilton

From 2016 to 2020, the City of Hamilton contributed \$100,000 annually to a Land Acquisition Reserve. The reserve balance as of December 31, 2020, is \$994,152.

Staff would like to continue discussions with Hamilton Staff on the feasibility of a Land Acquisition Reserve contribution in the amount of \$100,000.

2022 Unfunded Budget Priorities

In the last several years, NPCA's ability to undertake both operating special projects and capital investments have been significantly impacted by a lack of financial resources. The following issues contributed in part:

- a) The COVID 19 Pandemic has exerted a great deal of pressure on NPCA's Greenspace and Parks. NPCA needs to make significant investments in infrastructure upgrades and staffing resources to safely serve our communities.
- b) Staff anticipates significant planning and growth pressures in the coming years in the NPCA's jurisdiction requiring NPCA to proactively invest in science and information to support decision making.
- c) NPCA's assets and infrastructure have a significant state-of good repair backlog and gaps that needs to be addressed.
- d) Completion of NPCA 10 Year Strategic Plan has identified several gaps and priorities that NPCA must address in the coming years.
- e) Conservation Authority Act update and associated regulations requires several transition priorities to be completed in 2022 and beyond.

An assessment of current unfunded pressures was prioritized by Staff, summarized below. These initiatives (\$7.723M), classified in 4 categories outlined below, are detailed in Appendix 1.

2022 Unfunded Budget Priorities					
Classification	Niagara	Hamilton	Haldimand	External	TOTAL
Restoration & Shoreline Resiliency	324,182	72,640	6,413	0	403,236
Planning and Growth Pressures	620,176	82,537	7,287	0	710,000
Conservation Authority Act Transition	115,452	31,745	2,803	0	150,000
State of Good Repair/Health and Safety	4,955,836	1,353,528	50,636	100,000	6,460,000
	6,015,645	1,540,451	67,140	100,000	7,723,236

Financial Implications:

The NPCA's 2022 Budgets and Municipal Levies have been developed in accordance with the existing levy guidelines of *The Conservation Authorities Act (CAA)*.

Updated Levy Regulations are anticipated to be released by the Province of Ontario later in 2021 and may impact future budgets (2024) to meet the requirements of the CA Act updates.

Unfunded pressures are currently not included in the 2022 Budget. A diverse range of strategies will be deployed to address these gaps. Staff will investigate external funding sources and liaise with

external stakeholders and all levels of governments to look for collaborative opportunities outside the existing budget processes.

Related Reports and Appendices:

Appendix 1: NPCA 2022 Draft Budgets & Municipal Levies

Authored by:

Original Signed by:

Lise Gagnon, CPA, CGA
Director, Corporate Services

Submitted by:

Original Signed by:

Chandra Sharma, MCIP, RPP
Chief Administrative Officer/Secretary-Treasurer

Niagara Peninsula Conservation Authority

2022 DRAFT BUDGETS & MUNICIPAL LEVIES

November 2021



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2022 DRAFT BUDGET SUMMARY

Operating Budget - Revenues	2022 Budget	2021 Budget
Municipal Funding	6,337,748	6,213,479
Provincial Funding	391,978	383,594
Federal Funding	120,000	70,000
Program Revenue	3,443,838	2,681,045
Other	564,485	517,000
Total - Operating Revenues	10,858,049	9,865,118
Operating Budget - Expenses	2022 Budget	2021 Budget
Salaries and benefits, Employee Related	7,475,602	6,861,705
Governance	57,600	63,600
Professional Fees, Contractor Services	514,500	555,343
Materials & Supplies, Vehicles & Equipment	575,250	491,930
Occupancy Costs	540,460	493,250
Park Maintenance	580,300	514,890
Information Management/GIS	418,037	340,500
Marketing, Advertising, Printing, Signs	111,000	160,500
Special Events (Festival, Holiday Trail)	315,600	161,100
Flood Forecasting	127,000	127,000
Miscellaneous	142,700	95,300
Total - Operating Expenses	10,858,049	9,865,118
Capital and Special Projects	2022 Budget	2021 Budget
Corporate Services	218,469	452,000
Land Operations - Balls Falls	174,564	152,500
Land Operations - Binbrook	52,898	1,210,000
Land Operations - Chippawa Creek	195,723	100,000
Land Operations - Long Beach	105,796	-
Land Operations - Passive Parks	457,040	580,586
Watershed	550,140	530,000
Total - Capital & Special Projects	1,754,630	3,025,086
Total Operating, Capital & Special Projects	12,612,679	12,890,204

2022 DRAFT OPERATING BUDGET

Description	2021 Approved Budget	2022 Draft Budget	2022 Draft Operating Budget Funding Sources				
			Program Revenue	Provincial Funding	Federal Funding	Municipal Funding	Other
CAO and Governance							
- CAO and Office Expenses, Governance	496,944	546,039		32,377		513,662	
- Human Resources / Health and Safety	444,314	427,906				427,906	
- Strategic Planning, Innovation & Community Relations	622,290	546,958				546,958	
Total - CAO and Governance	1,563,548	1,520,903	-	32,377	-	1,488,526	-
Corporate Services							
- Management, General Corporate Services and Administration	395,821	374,006		11,265		286,356	76,385
- Occupancy Costs	493,250	540,460				540,460	
- Financial Services and Procurement	438,594	471,380				471,380	
- Information Management and GIS	587,847	721,179				721,179	
- Niagara River Remedial Action Plan	173,823	173,964		103,964	70,000		
- Riparian Buffers	-	50,000			50,000		
- Restoration and Integrated Watershed Management	640,305	627,448				396,348	231,100
- Fleet and Equipment Management	234,240	253,000				253,000	
Total - Corporate Services	2,963,880	3,211,437	-	115,229	120,000	2,668,723	307,485
Land Operations							
- Management and Land Care Passive Parks	349,351	369,781					51,500
- Balls Falls Conservation Area	390,090	395,489	435,500				
- Binbrook Conservation Area	409,417	487,420	621,900				
- Chippawa Creek Conservation Area	339,120	345,661	420,404				
- Long Beach Conservation Area	394,876	446,669	588,500				
- Special Events	149,106	314,202	515,000				
- Land Care - Passive Parks	575,440	445,819				172,237	
- Educational Programming	131,491	313,534	313,534				
Total - Land Operations	2,738,891	3,118,575	2,894,838	-	-	172,237	51,500
Watershed							
- Management - Watershed	964,676	966,154		64,206		886,948	15,000
- Source Water Protection	120,082	128,466		128,466			
- Water Resources Engineering	543,519	758,066		36,200		531,366	190,500
- Planning and Permitting / Compliance and Enforcement	655,726	861,436	549,000	15,500		296,936	
- Planning Ecology	314,796	293,012				293,012	
Total - Watershed	2,598,799	3,007,134	549,000	244,372	-	2,008,262	205,500
TOTAL OPERATING PROGRAMS	9,865,118	10,858,049	3,443,838	391,978	120,000	6,337,748	564,485

2022 DRAFT CAPITAL AND SPECIAL PROJECTS

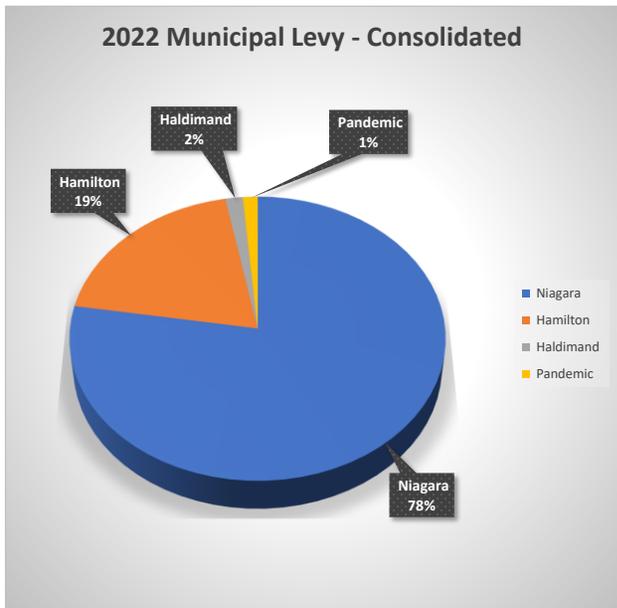
Description	2021 Approved Budget	2022 Draft Budget	2022 Draft Capital and Special Projects Budget Funding Sources					
			Provincial Funding	Federal Funding	Niagara	Municipal Funding Hamilton	Haldimand	Other
Corporate Services								
- Annual PC Replacements	45,000	69,102			52,615	15,072	1,415	
- Information Technology Infrastructure	37,000	21,262			16,189	4,638	435	
- Digital Terrain Model Update	150,000	-						
- Natural Areas ELC Mapping Update	150,000	-						
- Large Scale Surface Water Inventory Mapping Update	-	106,311			80,946	23,188	2,176	
- Asset Management and Capital Planning	30,000	22,857			17,403	4,985	468	
- Electronic Content Management/Records Management	40,000	-						
- Internet Upgrade - Balls Falls	40,000	-						
Total - Corporate Services	492,000	219,532	-	-	167,153	47,883	4,494	-
Land Operations								
- Balls Falls - Centre for Conservation Gallery Upgrades	65,000							
- Balls Falls - Heritage Building Restoration	47,500	147,236			147,236			
- Balls Falls - Pedestrian Path Upgrades (Accessibility)	-	26,292			26,292			
- Binbrook - Parking Infrastructure Pavilion 2	-	54,784				54,784		
- Binbrook - Septic, Water System, TTT Building	1,210,000	-						
- Chippawa Creek - Roads Infrastructure	100,000	157,753			157,753			
- Chippawa Creek - Comfort Station Tanks	-	36,809			36,809			
- St. John's Conservation Area - Heritage Building Restoration	130,000	-						
- Cave Springs Conservation Area - Exterior Infrastructure	105,000	131,461			131,461			
- Long Beach - Electrical & Water Services - Ridge (Phase 3)	-	105,169			105,169			
- Equipment Sustainment	345,586	220,063			167,561	48,000	4,506	
- Hazard Tree Removal and Reforestation	-	106,003			80,946	23,189	-	1,868
Total - Land Operations	2,003,086	985,570	-	-	853,227	125,973	4,506	1,868
Watershed								
- Floodplain Mapping - Beaver Creek	150,000							
- Floodplain Mapping - Big Forks Creek	150,000							
- Floodplain Mapping - Coyle and Drapers Creek		120,944			120,944			
- Virgil Dam - Remedial Measures	200,000							
- Dam Safety Review (Binbrook and Welland River)		132,889			101,183	28,985	2,720	
- Shoreline Mapping Update - Lake Erie		157,753			157,753			
- Karst Void Mapping		90,102			68,804	19,710		1,587
- Sustainment - Stream Gauge Equipment	10,000	21,262			16,189	4,638	435	
- Sustainment - Water Quality Monitoring Equipment	20,000	26,578			20,237	5,797	544	
Total - Watershed	530,000	549,528	-	-	485,110	59,130	3,699	1,587
TOTAL CAPITAL AND SPECIAL PROJECTS - 2022	3,025,086	1,754,630	-	-	1,505,490	232,986	12,699	3,455

2022 MUNICIPAL LEVY SUMMARY

Levy Apportionment - 2022

The levy apportionment ratios are calculated from assessment data provided by MPAC, and further revised based on the Conservation Authority Levies Regulation.

Municipality	% in CA	Municipal Population	Municipal Population in CA	Prior Year CVA in CA	2022 Levy Apportionment	2021 Levy Apportionment	Variance
Haldimand	25%	40,523	10,009	\$1.778B	1.8685%	1.8624%	0.0061%
Hamilton	21%	449,877	94,924	\$20.141B	21.1634%	21.1565%	0.0069%
Niagara	100%	369,284	369,284	\$73.251B	76.9681%	76.9811%	-0.0130%
Total		859,684	474,217	\$95.170B	100.0000%	100.0000%	0.0000%



LEVY SUMMARY - 2022				
	2022	2021	Variance	
			Amount	%
NIAGARA				
General Levy	4,767,623	4,684,681	82,942	
Special Levy	1,505,490	1,241,073	264,417	
TOTAL	6,273,113	5,925,754	347,359	5.86%
Pandemic Funding	110,422	109,464	958	
Total	6,383,535	6,035,218	348,317	
HAMILTON				
General Levy	1,341,283	1,307,251	34,032	
Special Levy	232,986	199,503	33,483	
TOTAL	1,574,269	1,506,754	67,515	4.48%
HALDIMAND				
General Levy	118,420	112,077	6,343	
Special Levy	12,697	24,640	- 11,943	
TOTAL	131,117	136,717	- 5,600	-4.10%
CONSOLIDATED				
General Levy	6,227,326	6,104,009	123,317	
Special Levy	1,751,173	1,465,216	285,957	
TOTAL	7,978,499	7,569,225	409,274	5.41%
Pandemic Funding	110,422	109,464	958	
Total	8,088,921	7,678,689	410,232	

2022 UNFUNDED BUDGET PRIORITIES

Description	2022 Unfunded Priority	2022 Unfunded Budget Priorities - Proposed Funding Sources			
		Municipal Funding			Other
		Niagara	Hamilton	Haldimand	
RESTORATION					
Water Quality Non-Point Source Modelling	80,000	61,574	16,931	1,495	
Conservation Authority Lands Restoration Inventory	173,236	133,336	36,663	3,237	
Welland River SWAT Decision Support Model	60,000	60,000			
Natural Asset Management - Phase 1 (carbon sequestration)	60,000	46,181	12,698	1,121	
Restoration Warranty Provision - plant material	30,000	23,090	6,349	561	
Total - Restoration and Shoreline Resiliency	403,236	324,182	72,640	6,413	-
PLANNING AND GROWTH PRESSURES					
Watershed/sub-watershed Data Update - growth/intensification	100,000	76,968	21,163	1,869	
Shoreline Management & Resiliency Update (Lake Ontario)	220,000	220,000			
Sustainable Technologies and Green Infrastructure	90,000	69,271	19,047	1,682	
Climate Risk and Vulnerable Action Plan	50,000	38,484	10,582	934	
Terrestrial and Aquatic monitoring	100,000	76,968	21,163	1,869	
City View Reconfiguration	50,000	38,484	10,582	934	
Upper Virgil Dam Erosion Protection	100,000	100,000			
Total - Planning and Growth Pressures	710,000	620,176	82,537	7,287	-
CONSERVATION AUTHORITY ACT TRANSITION					
Watershed Based Resource Management Strategy	25,000	19,242	5,291	467	
Land Management Plan Updates	125,000	96,210	26,454	2,336	
Total - Conservation Authority Act Transition	150,000	115,452	31,745	2,803	-

... / continued

2022 UNFUNDED BUDGET PRIORITIES

Description	2022 Unfunded Priority	2022 Unfunded Budget Priorities - Proposed Funding Sources			
		Municipal Funding			Other
		Niagara	Hamilton	Haldimand	
STATE OF GOOD REPAIR / HEALTH AND SAFETY					
Internet Upgrade	50,000	38,484	10,582	934	
Asset replacement and sustainment (amortization)	875,000	673,471	185,180	16,349	
Speed Bumps - All Parks (Phase 2)	100,000	76,968	21,163	1,869	
Barn Storage Facility	50,000	50,000			
Argo (Bog & Wainfleet Wetlands)	20,000	20,000			
Passive Parks Gates	330,000	330,000			
Centre for Conservation Upgrades (gift Shop)	50,000	50,000			
Furniture	25,000	19,242	5,291	467	
Lime Restoration	40,000	40,000			
New Metal Stairs for Bruce Trail	100,000				100,000
Info Signs / Kiosk	300,000	230,904	63,490	5,606	
Pavilion 1 Demolition	50,000		50,000		
Playground Upgrade	300,000		300,000		
New Washroom Facility	300,000		300,000		
Main Boat Launch Upgrade	100,000		100,000		
Northside Playground	125,000	125,000			
Drainage South Side	100,000	100,000			
Rebuild Comfort station #2 South Side	400,000	400,000			
Beach Washroom Renovations	15,000	15,000			
Electrical Upgrades	1,000,000	1,000,000			
New Pavilion	125,000	125,000			
New Playground Equipment	150,000	150,000			
Tile Drain in Day Use	125,000	125,000			
Roadway Improvements	965,000	742,742	204,227	18,031	
St. Johns Valley Centre Septic System	225,000	225,000			
St. Johns Valley Centre Post Office & House Restoration	115,000	115,000			
Fencing for All Parks	170,000	130,846	35,978	3,176	
Waste bins for All Parks	30,000	23,090	6,349	561	
Picnic tables for passive parks	15,000	11,545	3,175	280	
Work Vehicles	150,000	115,452	31,745	2,803	
New AED Units (H&S)	30,000	23,090	6,349	561	
Equipment for Glanbrook Conservation Committee	30,000		30,000		
Total - State of Good Repair / Health and Safety	6,460,000	4,955,836	1,353,528	50,636	100,000
TOTAL 2022 UNFUNDED BUDGET PRIORITIES	7,723,236	6,015,645	1,540,451	67,140	100,000