



Burgoyne Bridge – Historical Overview

Niagara  Region

Intent of presentation

- Give a shared understanding of the increased cost.
- Covers time period from 2010 to 2013 (award of general contract).
- Evidence (source documentation) to support contents of this presentation has been shared with Regional Council via council correspondence.

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Where to begin...



- Initial costing
 - Building Canada Fund
 - Replacement cost of \$59,000,000
 - Government approved funding in 2010 but didn't commit until 2013.

What caused the cost to increase?



What caused the cost to increase?



Niagara Region

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Niagara Region

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What does this all mean?

- The Burgoyne Bridge is a \$90+ million bridge
- The initial estimate for \$59,000,000 was significantly expedited, better information earlier would have resulted in a more accurate estimate.
- We received \$36.6 million in funding.
- Reporting to Council could have been improved upon.

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VFM, Forensic Audit, OPP

- Deloitte conducted a Value For Money audit and a Forensic Audit.
- Scoped to focus on procurement.
- Result was a report focused on procurement.

Audit – Key Themes

- Forensic Audit highlighted the following areas where opportunities for improvement were identified:
 - Records management
 - Procurement processes
 - Project Management
 - Asset Management
 - Cost Estimation

Key organizational changes

- Changes to our council reporting template and introduction of E-Scribe
- Centralization and enhancements to procurement and finance
- EFMS system
- Capital Asset Planning
- Creation of ICOP (formerly Organizational Performance)
- Project Management Office

Thank you

- Questions?