

Burgoyne Bridge – Historical Overview



Intent of presentation

- Give a shared understanding of the increased cost.
- Covers time period from 2010 to 2013 (award of general contract).
- Evidence (source documentation) to support contents of this presentation has been shared with Regional Council via council correspondence.



Where to begin...



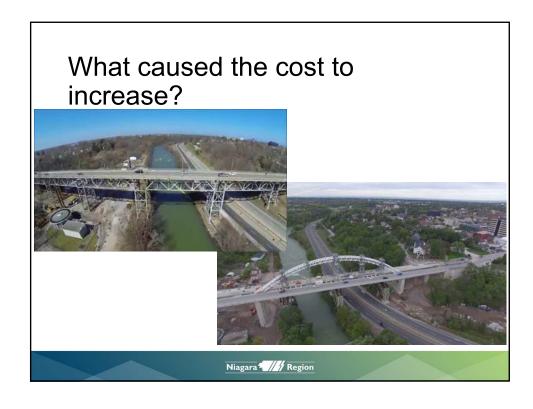
- Initial costing
 - Building Canada Fund
 - Replacement cost of \$59,000,000
 - Government approved funding in 2010 but didn't commit until 2013.

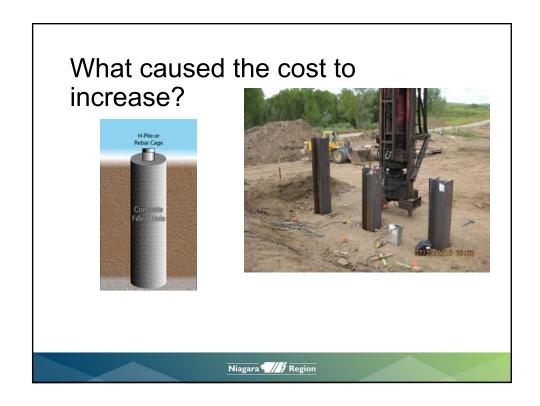


What caused the cost to increase?



Niagara - /// Region





What caused the cost to increase?



Niagara Region

What does this all mean?

- The Burgoyne Bridge is a \$90+ million bridge
- The initial estimate for \$59,000,000 was significantly expedited, better information earlier would have resulted in a more accurate estimate.
- We received \$36.6 million in funding.
- Reporting to Council could have been improved upon.

Niagara Region

VFM, Forensic Audit, OPP

- Deloitte conducted a Value For Money audit and a Forensic Audit.
- Scoped to focus on procurement.
- Result was a report focused on procurement.



Audit – Key Themes

- Forensic Audit highlighted the following areas where opportunities for improvement were identified:
 - · Records management
 - · Procurement processes
 - · Project Management
 - · Asset Management
 - · Cost Estimation



Key organizational changes

- Changes to our council reporting template and introduction of E-Scribe
- Centralization and enhancements to procurement and finance
- EFMS system
- Capital Asset Planning
- Creation of ICOP (formerly Organizational Performance)
- Project Management Office



Thank you

• Questions?

