

Appendix 1 - Consolidated Year-End Funding Surplus/(Deficit) (in thousands)

CSD 9-2022
March 9, 2022

	Year-End Operating Surplus/(Deficit) Before Transfers	Year-End Operating Surplus Transferred Back to Reserve (Note 1)	Encumbrance (Note 2)	Year End Operating Surplus/(Deficit)
LEVY-SUPPORTED DEPARTMENTS				
Regional Departments				
Governance	\$123	\$0	\$0	\$123
Corporate Administration	\$2,495	-\$800	-\$373	\$1,322
Corporate Services	\$2,320	-\$732	-\$933	\$655
Community Services	\$4,524	-\$1,029	\$0	\$3,495
Public Health & Emergency Services	\$514	\$0	\$0	\$514
Public Works - Transportation	\$9,562	-\$100	-\$1,816	\$7,646
Planning & Development	\$1,001	\$0	-\$535	\$466
Subtotal - Regional Departments	\$20,539	-\$2,661	-\$3,657	\$14,221
General Government	\$3,476	\$0	-\$6,209	-\$2,733
Regional Departments and General Government	\$24,015	-\$2,661	-\$9,866	\$11,488
Agencies, Boards and Commissions				
Court Services	-\$174	\$0	\$0	-\$174
Niagara Regional Housing	\$596	\$0	-\$698	-\$102
Niagara Regional Police	\$680	\$0	\$0	\$680
Niagara Peninsula Conservation Authority	\$0	\$0	\$0	\$0
Subtotal - Agencies, Boards and Commissions	\$1,102	\$0	-\$698	\$404
Total Levy-Supported Departments	\$25,117	-\$2,661	-\$10,564	\$11,892
RATE-SUPPORTED DEPARTMENTS				
Water and Wastewater	\$7,976	\$0	-\$5,700	\$2,276
Waste Management	\$6,520	\$0	-\$832	\$5,688
Total Rate-Supported Departments	\$14,496	\$0	-\$6,532	\$7,964

Notes:

- (1) Unspent budgeted reserve transfers are returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy
- (2) Encumbrances are transferred to 2021 operating budgets in accordance with the Budget Control By-Law