

ENCUMBRANCE - 2018 DETAIL

(in thousands of dollars)

Description	Amount
General Government	
Public Realm Investment Program	
RR20 (Lundy's Lane) *	\$29
RR27 (East Main St.), RR68 (King St. RR68), RR527 (Division St.) *	\$12
Parkette Queenston St *	\$100
Prince Charles Dr *	\$13
RR18 (Ontario St.), RR81 (King St.)	\$15
Civic Square Revitalization	\$30
RR20 (Lundy's Lane Gateway Lighting and Bus Shelters)	\$100
Smithville Public Square	\$100
	\$399
Smarter Niagara Incentive Program - Tax Increment Grant	
Amounts issued in prior year*	\$103
Amounts issued in the current year	\$782
	\$885
Gateway - Tax Increment Grant	\$234
Smarter Niagara Incentive Program	
Building and Facade Improvement Grant/Loan Program	\$360
CIP/MasterPlans/Official Plans Grant Program	\$375
ESA Phase II (Risk Assessment Plan)	\$25
Heritage Restoration and Improvement Grant	\$34
Public Realm Grant Program	\$330
Residential Grant/Loan Program	\$721
	\$1,845
Total Encumbrances for General Government	\$3,363
Corporate Administration	
Communications Master Plan	\$20
Accounts Payable Audit	\$12
Employee Benefits Audit	\$50
Governance Review	\$40
Advertising Partnership with City of St. Catharines	\$13
Total Encumbrance for Corporate Administration	\$135
Corporate Services	
Employee Engagement Survey*	\$150
Staff Education Assistance*	\$14
Council Changeover	\$34
Total Encumbrance for Community Services	\$198
Enterprise Resource Management Services	
Tax Policy*	\$25
Asset Management Plan*	\$118
Consulting for ASD for LTC Redevelopment/Affordable Housing/Recycling Facilities	\$25
Sustainability Review	\$400
Advertising Partnership with City of St. Catharines	\$13
Total Encumbrance for Enterprise Resource Management Services	\$581
Community Services	
Regional Affordable Housing Strategy (SAEO)	\$36
Total Encumbrance for Community Services	\$36
Planning & Development	
District Plans - Glendale Area*	\$118
Region Official Plan	\$279
Amendment to Update the Aggregate Resources Policy *	\$25
Municipal Comprehensive Review *	\$62
Environmental Planning Reviews	\$54
Highly Vulnerable Aquifer Reviews	\$25
Agricultural Grant	\$30

Planning & Development (continued)		
Waterfront Investment Program		
Fort Erie - Bay Beach Master Plan *	\$638	
Niagara Falls - Millennium Rec Trail	\$400	
Town of Lincoln - Museum and Cultural Centre	\$250	
		\$1,288
Total Encumbrance for Planning and Development		\$1,881
Public Health		
EMS System Redesign		\$892
IDS Linkage		\$146
Parent-Talk-Line Furniture and Equipment		\$60
NFP Study - McMaster University		\$37
Flu Prevention Ads		\$11
MOH Recruitment Initiative		\$18
Early Development Instrument		\$58
Healthy Kids Community Challenge		\$36
Review and Analysis of Public Health Job Descriptions		\$35
Review and Analysis of Internal Policies		\$25
Total Encumbrance for Public Health		\$1,318
Economic Development		
South Western Integrated Fiber Technology (SWIFT)*		\$200
Niagara District Airport		\$50
Strategic Plan		\$35
Total Encumbrance for Economic Development		\$285
Niagara Regional Housing		
NRH Board Governance Process*		\$17
Integrated Housing Solution Software *		\$70
Update Boardroom and Waiting Room seating per requirements		\$14
Designated Substance Survey		\$270
Total Encumbrance for Niagara Regional Housing		\$371
Public Works - Transportation		
Niagara Specialized Transit Study		\$150
Mill and Pave Roads		\$32
Emerald Ash Bore*		\$288
Traffic Data Collection		\$87
Annual Pavement Management System		\$13
Transportation Engineering Standard Specifications		\$15
Crack Sealing		\$150
Total Encumbrance for Public Works - Levy		\$735
Public Works - Waste Management		
Long-Term Waste Management Strategic Plan*		\$350
Asset Inventory & Condition Assessment*		\$153
Green Bin Campaign		\$41
Fairness Advisor for MRF Opportunity Review		\$27
MRF Opportunity Review		\$345
Optimize Environmental Monitoring Program		\$16
Total Encumbrance for Public Works - Waste Management		\$932
Public Works - Water/Wastewater		
Unused Combined Sewer Overflow Funding - 2015 Program (at 75%)*		\$3,270
Unused Combined Sewer Overflow Funding - 2016 Program (at 75%)*		\$2,448
Unused Combined Sewer Overflow Funding - 2017 Program (at 75%)*		\$1,941
Unused Combined Sewer Overflow Funding - 2018 Program (at 50%)*		\$2,000
Total Encumbrance for Public Works - Water/Wastewater		\$9,659
TOTAL 2018 ENCUMBRANCE		\$19,494

* Encumbrance balance carried over from 2017