

	Year End Funding Surplus (Deficit) before transfers back to reserves & encumbrances (in 000's)	Year End Funding Surplus Transferred back to Reserve * (in 000's)	Encumbrance ** (in 000's)	Adjusted Year End Funding Surplus (Deficit) (in 000's)	Year End Deficit / (Surplus) Report Recommendations
<b>LEVY SUPPORTED DEPARTMENTS</b>					
<b>Regional Departments</b>					
Corporate Administration	\$492	\$0	-\$135	\$357	\$0
Corporate Services	\$302	\$0	-\$48	\$254	\$0
Enterprise Resource Management Services	\$591	\$0	-\$581	\$10	\$0
Community Services	\$1,778	\$0	-\$36	\$1,742	\$0
Economic Development	\$285	\$0	-\$285	\$0	\$0
Public Works - Transportation	\$1,956	-\$246	-\$735	\$975	\$0
Governance	\$413	\$0	\$0	\$413	\$0
Planning & Development	\$2,689	-\$250	-\$1,881	\$558	\$0
Public Health	\$1,158	-\$26	-\$1,318	-\$186	\$0
<b>Sub-Total - Regional Departments</b>	<b>\$9,664</b>	<b>-\$522</b>	<b>-\$5,019</b>	<b>\$4,123</b>	<b>\$0</b>
<b>General Government</b>					
General Government	-\$2,487	\$0	-\$3,363	-\$5,850	\$1,727
<b>Subtotal - General Government</b>	<b>-\$2,487</b>	<b>\$0</b>	<b>-\$3,363</b>	<b>-\$5,850</b>	<b>\$1,727</b>
<b>Total Levy Supported Departments</b>	<b>\$7,177</b>	<b>-\$522</b>	<b>-\$8,382</b>	<b>-\$1,727</b>	<b>\$1,727</b>
<b>Agencies, Boards &amp; Commissions</b>					
Court Services	\$396	\$0	\$0	\$396	-\$396
Niagara Regional Housing	\$3,006	\$0	-\$371	\$2,635	-\$2,635
Niagara Regional Police	\$528	\$0	\$0	\$528	-\$528
Niagara Peninsula Conservation Authority	-\$4	\$0	\$0	-\$4	\$0
<b>Subtotal Agencies, Boards &amp; Commission</b>	<b>\$3,926</b>	<b>\$0</b>	<b>-\$371</b>	<b>\$3,555</b>	<b>-\$3,559</b>
<b>Total Levy Supported Programs</b>	<b>\$11,103</b>	<b>-\$522</b>	<b>-\$8,753</b>	<b>\$1,828</b>	<b>-\$1,832</b>
<b>RATE SUPPORTED DEPARTMENTS</b>					
Public Works - Water	\$2,449	\$0	\$0	\$2,449	-\$2,449
Public Works - Wastewater	\$9,289	\$0	-\$9,659	-\$370	\$370
Public Works - Waste Management	\$2,483	\$0	-\$932	\$1,551	-\$1,551
<b>Total Rate Supported Departments</b>	<b>\$14,221</b>	<b>\$0</b>	<b>-\$10,591</b>	<b>\$3,630</b>	<b>-\$3,630</b>

\* Unspent budgeted reserve transfers are returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy

\*\* Encumbrances are transferred to 2019 operating budget in accordance with the Budget Control By-law