Appendix 3 - 5 Year Consolidated Year-End Funding Surplus / (Deficit)

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	2018	2017	2016	2015	2014
	Adjusted	Adjusted	Adjusted	Adjusted	Adjusted
	Year End	Year End	Year End	Year End	Year End
	Funding	Funding	Funding	Funding	Funding
	Surplus	Surplus	Surplus	Surplus	Surplus
	(Deficit)	(Deficit)	(Deficit)	(Deficit)	(Deficit)
	(in 000's) *	(in 000's) *	(in 000's) *	(in 000's) *	(in 000's) *
LEVY SUPPORTED DEPARTI	MENTS				
Regional Departments	ФОГ 7	Ф ООГ	¢407	Ф . 7 4	¢40
Corporate Administration	\$357 \$354	\$365	\$127	\$74	\$19
Corporate Services	\$254	-\$118	\$0 \$0	\$0 \$0	\$0 \$0
Enterprise Resource	\$10	-\$10	\$0	\$0	\$0
Management Services	¢4 740	¢0.700	#05 4		* ~~~~
Community Services	\$1,742	\$3,700	-\$951	\$258	\$658
Economic Development	\$0	\$226	\$216	\$51	\$295
Public Works - Transportation	\$975	\$1,913	\$2,332	-\$3,887	\$1,049
Governance	\$413	\$120	-\$190	\$291	-\$216
Planning & Development	\$558	\$518	-\$66	-\$308	\$162
Public Health	-\$186	\$1,825	\$345	\$1,873	\$503
Sub-Total - Regional	\$4,123	\$8,539	\$1,813	-\$1,648	\$2,470
Departments					
General Government					
General Government	-\$5,850	-\$6,113	\$192	\$3,972	-\$3,649
Subtotal - General	-\$5,850	-\$6,113	\$192	\$3,972	-\$3,649
Government					
Total Levy Supported	-\$1,727	\$2,426	\$2,005	\$2,324	-\$1,179
Departments					
Agencies, Boards &					
Commissions	\$ 000	\$ 0.44	\$ 0.40	\$ 000	\$ 40 7
Court Services	\$396	-\$344	-\$249	-\$226	-\$407
Niagara Regional Housing	\$2,635	\$1,908	\$624	\$717	\$686
Niagara Regional Police	\$528	-\$7,641	-\$2,781	\$629	\$1,134
Niagara Peninsula	-\$4	-\$3	\$0	-\$51	\$0
Conservation Authority	\$ 2.555	¢c 000	¢0.400	¢4.000	¢4 440
Subtotal Agencies, Boards & Commissions	\$3,555	-\$6,080	-\$2,406	\$1,069	\$1,413
	¢4 000	¢2.054	¢404	¢2 202	¢024
Total Levy Supported	\$1,828	-\$3,654	-\$401	\$3,393	\$234
RATE SUPPORTED DEPART	MENTS				
Public Works - Water	\$2,449	\$1,432	\$1,361	-\$56	-\$154
Public Works - Wastewater	-\$370	-\$1,343	\$588	\$593	\$907
Public Works - Waste	\$1,551	\$5,682	\$4,337	\$4,552	\$3,580
Management					
Total Rate Supported	\$3,630	\$5,771	\$6,286	\$5,089	\$4,333
Departments					

* Includes unspent budgeted reserve transfers returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy and year-end encumbrances.