

**THE REGIONAL MUNICIPALITY OF NIAGARA  
COMMITTEE OF THE WHOLE  
MINUTES**

**COTW 02-2019  
Thursday, April 4, 2019  
Council Chamber  
Niagara Region Headquarters, Campbell West  
1815 Sir Isaac Brock Way, Thorold, ON**

Committee: Bradley (Regional Chair), Bylsma, Chiocchio, Darte, Disero, Easton, Edgar, Fertich, Gale, Gibson, Greenwood, Heit, Huson, Ip, Junkin, Insinna, Nicholson, Redekop, Rigby, Steele, Ugulini, Villella, Whalen, Witteveen, Zalepa

Absent/Regrets: Bellows, Butters, Campion, Diodati, Foster, Jordan, Sendzik

Staff: D. Barnhart, Communications Consultant, H. Chamberlain, Director, Financial Management & Planning/Deputy Treasurer, D. Giles, Director, Community & Long Range Planning, T. Harrison, Commissioner/Treasurer, Enterprise Resource Management Services, Dr. M. Hirji, Acting Medical Officer of Health, A. Jugley, Commissioner, Community Services, M. Jurczyk, Director, Internal Controls & Organizational Performance, V. Kuhns, Acting Director, Economic Development, A.-M. Norio, Regional Clerk, R. Tripp, Acting Chief Administrative Officer

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**1. CALL TO ORDER**

Regional Chair Bradley called the meeting to order at 6:33 p.m.

**2. DISCLOSURES OF PECUNIARY INTEREST**

There were no disclosures of pecuniary interest.

**3. PRESENTATIONS**

**3.1 Shape Niagara - Overview**

**3.1.1 What We Heard Report**

Kristen Delong, Manager, and Sandy Dupuis, Corporate Performance Specialist, Internal Control and Organizational Performance, appeared before the Committee to provide information respecting Shape Niagara - What We Heard.

Topics of the presentation included:

- Strategic Planning Process
- Community Consultation
- Methodology
- What Did We Ask the Community
- What We Heard
- Bringing it All Together

At this point in the meeting, Councillor Bylsma, Acting Regional Chair, assumed the chair.

### 3.1.2 Setting the Stage for Strategy Report & Strategic Planning Process

Kristen Delong, Manager, and Sandy Dupuis, Corporate Performance Specialist, Internal Control and Organizational Performance, appeared before the Committee to provide information respecting Shape Niagara - Setting the Stage for Strategy Report and Strategic Planning Process. Topics of the presentation included:

- Overview
- Methodology
- Global Trends
- National Trends
- Provincial Trends
- What's Happening in Niagara?
- Setting the Stage for Strategy
- Aligning Regional Services

### 3.2 Niagara Region Service Sustainability Review

Oscar Poloni, Office Managing Partner, KPMG, provided Committee with information respecting Niagara Region Service Sustainability Review.

Topics of the presentation included:

- Scope of Review
- Identifying Opportunities
- Initial Perspectives
- Council's Involvement

**Councillor Information Request(s):**

Provide information respecting where the commercial taxation rate is competitively with comparator municipalities. Councillor Zalepa.

4. **DELEGATIONS**

There were no delegations.

5. **ITEMS FOR CONSIDERATION**

There were no items for consideration.

6. **CONSENT ITEMS FOR INFORMATION**

6.1 **CAO 3-2019**

Shape Niagara - Council Strategic Planning

Moved by Councillor Ugolini

Seconded by Councillor Zalepa

That Report CAO 3-2019, dated April 4, 2019, respecting Shape Niagara - Council Strategic Planning, **BE RECEIVED** and the following recommendation **BE APPROVED**:

1. That Report CAO 3-2019 outlining the process for developing the 2019-2022 Council Strategic Plan, and which includes the Shape Niagara environmental scan reports "What We've Heard" and "Setting the Stage for Strategy", as well as the departmental SWOT Analysis, **BE RECEIVED**.

**Carried**

**Councillor Information Request(s):**

Provide the finalized strategic plan in a format that can be shared with the local area municipalities and constituents. Councillor Zalepa.

6.2 **COTW-C 03-2019**

Shape Niagara - Council Strategic Planning Workshop

Moved by Councillor Huson

Seconded by Councillor Nicholson

That Correspondence Item COTW-C 03-2019, being a memorandum from Regional Chair Bradley, dated April 4, 2019, respecting Shape Niagara - Council Strategic Planning Workshop, **BE RECEIVED**.

**Carried**

**7. OTHER BUSINESS**

**7.1 Provincial Review of Regional Government**

Councillor Fertich advised he wanted to provide a notice of motion respecting the creation of a governance review committee to provide options respecting the review being conducted by the Province. Ann-Marie Norio, Regional Clerk, advised that in accordance with the Procedural By-law, a notice of motion could only be presented at a Council meeting or provided to the Clerk not less than seven days prior to the date of the meeting that the motion would be introduced at. Councillor Fertich advised he would bring forward his motion at the Regional Council meeting being held on April 25, 2019.

**8. NEXT MEETING**

The next meeting is scheduled for Thursday, April 11, 2019 at 6:30 p.m. in the Council Chamber.

**9. ADJOURNMENT**

There being no further business, the meeting adjourned at 8:24 p.m.

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Jim Bradley  
Regional Chair

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Ann-Marie Norio  
Regional Clerk