Airport Project Timeline

March 22, 2016 TSC-C 1-2016 Consultant report update on

Niagara Airport Review outlining financial forecasts, risk analysis and passenger service assessment.

July 26, 2016 TSC-C 12-2016 TSC-C 13-2016

Reports for each NDA and NCDRA, direction to staff to continue work on governance structure.

March 2, 2017 CAO 3-2016

Report providing update on project and requesting Region to pay for EA (defeated).

Q1 2018

Regional staff member seconded to NDA to garner information and identify future potential of airport.

Airport Review Presentation Staff overview and update on Airport

project with Council to re-affirm Regional commitment to adopting sole-responsibility of airports.

May 2, 2019

Q2 2019

Pending Council direct, staff to flush out transition plan and Regionspecific actions. Staff directed to negotiate with LAMs and bring back proposal for Council consideration.

May 3, 2016 **Airport Review Presentation**

Staff presentation outlining next steps on the consultant review.



Council Information / Touchpoint

Council Decision Point

Staff Action

September 15, 2016 PWC-C 23-2016

Regional Council supports in principle, adopting sole responsibility for both operations and governance of airports pending Environmental Assessments (EAs) as paid for by current owners.

Motions were also approved that negotiations with current funding partners and transition plan (transitional funding and proposed new governance structure) be developed.

Q2 2018

Environmental Assessments for both NDA and NCDRA completed.

Q2 2019

Airport Business Model Study & review of potential future usage of both airports conducted to inform future capital investments and transition planning

Staff

CAO 04-2019 May 2, 2019 Appendix 2



Pending Council direct, staff to transition plan execute including developing and include the airport into the 2020 Regional budget process.

July / August, 2019 **Airport Decision Point**

to bring back recommendation and terms of adopting sole Regional operation and governance of both airports for Council



Staff completes transition, Region adopts operation and governance of NDA and NCDRA airports.