

## Appendix 1 - Consolidated Year-End Funding Surplus/(Deficit) (in thousands)

	Year-End Operating Surplus/(Deficit) Before Transfers	Unspent Budgeted Reserve Transfers (Note 1)	Encumbrance (Note 2)	Year End Operating Surplus/(Deficit)
<b>LEVY-SUPPORTED DEPARTMENTS</b>				
<b>Regional Departments</b>				
Governance	\$78	\$0	\$0	\$78
Office of Deputy CAO	\$475	\$0	\$0	\$475
Corporate Administration	\$343	\$0	-\$303	\$40
Corporate Services	\$836	\$0	-\$818	\$18
Community Services	\$2,624	-\$617	-\$449	\$1,558
Public Health & Emergency Services	\$5	\$0	\$0	\$5
Public Works - Transportation	\$2,761	-\$988	-\$1,030	\$742
Growth Strategy and Economic Development	\$1,652	\$0	-\$478	\$1,174
<b>Subtotal - Regional Departments</b>	<b>\$8,774</b>	<b>-\$1,605</b>	<b>-\$3,078</b>	<b>\$4,092</b>
General Government	-\$970	\$0	-\$2,311	-\$3,281
<b>Regional Departments and General Government</b>	<b>\$7,804</b>	<b>-\$1,605</b>	<b>-\$5,389</b>	<b>\$810</b>
<b>Agencies, Boards and Commissions</b>				
Court Services	\$576	\$0	\$0	\$576
Niagara Regional Housing	-\$285	\$0	\$0	-\$285
Niagara Regional Police	\$3,848	\$0	\$0	\$3,848
Niagara Peninsula Conservation Authority	\$39	\$0	\$0	\$39
<b>Subtotal - Agencies, Boards and Commissions</b>	<b>\$4,178</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,178</b>

	<b>Year-End Operating Surplus/(Deficit) Before Transfers</b>	<b>Unspent Budgeted Reserve Transfers (Note 1)</b>	<b>Encumbrance (Note 2)</b>	<b>Year End Operating Surplus/(Deficit)</b>
<b>Total Levy-Supported Departments</b>	<b>\$11,982</b>	<b>-\$1,605</b>	<b>-\$5,389</b>	<b>\$4,988</b>
<b>RATE-SUPPORTED DEPARTMENTS</b>				
Water and Wastewater	\$2,259	-\$50	-\$5,670	-\$3,461
<b>SPECIAL LEVY DEPARTMENTS</b>				
Niagara Transit Commission	\$4,034	\$0	-\$1,947	\$2,087
Waste Management	\$4,994	-\$108	-\$1,352	\$3,534
<b>Consolidated</b>	<b>\$23,268</b>	<b>-\$1,762</b>	<b>-\$14,358</b>	<b>\$7,148</b>

Notes:

(1) Unspent budgeted reserve transfers are returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy (excludes COVID-19 costs and Bill 23 impacts)

(2) Encumbrances are transferred to 2024 operating budgets in accordance with the Budget Control By-Law