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April 26, 2019

Ann-Marie Norio, Regional Clerk Niagara Region 1815 Sir Isaac Brock Way Thorold, ON L2V 4T7

Dear Ms. Norio:

At their April 26, 2019 meeting, the Niagara Regional Housing Board of Directors, passed the following motion:

- That the draft audited financial statements of Niagara Regional Housing as attached in Appendix 1, for the year ended December 31, 2018 BE APPROVED; and
- 2. That the audit findings report pertaining to the audited financial statements, attached as Appendix 2, of Niagara Regional Housing for the year ended December 31, 2018 BE **RECEIVED** for information.
- 3. That this report BE **FORWARDED** to the Region's Audit Committee for information.

Your assistance is requested in providing the attached report, NRH 5-2019, to the Audit Committee.

Sincerely,

Makor Sendzik

Chair



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REPORT TO: Board of Directors of Niagara Regional Housing

SUBJECT: 2018 Draft Audited Financial Statements

Report date: Friday, April 26, 2019

Recommendations

1. That the draft audited financial statements of Niagara Regional Housing as attached in Appendix 1, for the year ended December 31, 2018 **BE APPROVED**; and

- 2. That the audit findings report pertaining to the audited financial statements, attached as Appendix 2, of Niagara Regional Housing for the year ended December 31, 2018 **BE RECEIVED** for information.
- 3. That this report **BE FORWARDED** to the Region's Audit Committee for information.

Key Facts

- The requirement for an annual audit is established in the Housing Services Act and the Corporations Act for non profit corporations.
- Niagara Regional Housing received an unqualified audit opinion and no management letter points.
- Year-end funding surplus results were reported in report 19-178-4.1 in February 2019
 and are consistent with the results reported in these audited financial statements
 adjusted for accrual accounting presentation required by Public Sector Accounting
 Standards (PSAS).

Financial Considerations

The financial statements have been prepared in compliance with legislation and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada.

A draft copy of Niagara Regional Housing's financial statements for the year ended December 31, 2018 is attached (Appendix 1). In addition, Deloitte audit findings report for the year ended December 31, 2018 is attached (Appendix 2).

This report is presenting historical financial information. Niagara Regional Housing's budget is prepared and reported on a quarterly basis whereas the audited financial statements are

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prepared using PSAS. Appendix 3 reconciles the surplus per the audited Statement of Operations to the funding surplus based on the budget approach.

Analysis

The financial statements of Niagara Regional Housing for the year ended December 31, 2018 attached in Appendix 1 have been audited in accordance with Canadian PSAS. The external auditor (Deloitte) has indicated that in their opinion, the financial statements present fairly, in all material respects, the statement of financial position of Niagara Regional Housing as at December 31, 2018 and the statement of operations and accumulated surplus, changes in net debt, and cash flows for the year then ended.

The financial statements are prepared using PSAS making them comparable to other public sector organizations in Canada.

Upon approval of these statements by the board of directors, Niagara Regional Housing will receive the signed Auditor's Report.

Alternatives Reviewed

The financial statements are prepared using PSAS and therefore no other alternatives are available.

Relationship to NRH and/or Council Strategic Priorities

Annual completion of audited financial statements supports the Council Strategic Priority of Organizational Excellence.

Other Pertinent Reports

19-178-4.1 2018 Year-End Transfer Report CSD 21-2019 2018 Year Rend Results and Transfer Report

Submitted by:

Donna Woiceshyn Chief Executive Officer

This report was prepared by Stephanie Muhic, Program Financial Specialist, in consultation with Dan Ane, Manager Program Financial Support.

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Appendices

Appendix 1 Draft 2018 Audited Financial Statements

Appendix 2 2018 Deloitte Audit Findings Report

Appendix 3 Annual Surplus Reconciliation

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Financial Statements of Niagara Regional Housing

Year ended December 31, 2018

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Independent Auditor's Report

To the Board of Niagara Regional Housing

Report on the Audit of the Financial Statements Opinion

We have audited the financial statements Niagara Regional Housing (the "Organization"), which comprise the statement of financial position as at December 31, 2018, the statements of operations, change in net debt and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2018, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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(To be signed Deloitte LLP)

Chartered Professional Accountants Licensed Public Accountants April 26, 2019

Statement of Financial Position

As at December 31, 2018

	2018	2017
FINANCIAL ASSETS		
Cash	\$ 7,039,520	\$ 12,174,356
Investments	6,284,220	6,201,542
Accounts Receivable	3,632,651	2,076,376
Subsidy receivable		3,390
Total financial assets	16,956,391	20,455,664
FINANCIAL LIABILITIES		
Due to Niagara Region	11,778,299	12,413,320
Deferred revenue (note 3)	 3,404,967	9,151,227
Subsidy payable	24,453	
Mortgages and debentures (note 4)	24,205,181	19,798,094
Employee future benefits (note 5)	1,738,100	1,390,697
MARKAN BURGO DE LA CASTELLA DE	41,151,000	42,753,338
Net debt	(24,194,609)	(22,297,674)
NON-FINANCIAL ASSETS		
Tangible capital assets (note 6)	127,498,614	118,686,028
Prepaid expenses and deposits	716,811	723,410
	128,215,425	119,409,438
Commitments (note 9)		
Accumulated surplus (note 7)	\$ 104,020,816	\$ 97,111,764

Statement of Operations

For the year ended December 31, 2018

	2	2018 Budget (note 11)		2018 Actual		2017 Actual
REVENUES						
Rental revenue	\$	13,502,966	\$	14,191,739	S	13,694,243
Subsidies	Ψ	13,302,300	Ψ	14,131,733	Ψ	13,034,243
Niagara Region		36,649,783		36,649,783		37,146,196
Federal and Provincial Government		27,034,177		26,092,121		20,447,705
Investment income		150,000	4	376,440		317,874
Sundry revenue		221,192		671,411		549,783
oundry revenue		CULT	P			
	\$	77,558,118	h_	77,981,494		72,155,801
Transfer of 2018 Year End Surplus to 2019 Operating Budget (note 8)		-		(1,224,250)		-
Transferred to Niagara Region and transferred to reserves (note 8)	A	(1,561,739)	100	(3,122,040)		(4,191,292)
		75,996,379		73,635,204		67,964,509
EXPENSES				All some		
Property taxes		4,853,492		4,741,493		4,777,686
Support services – Niagara Region	A	3,788,390		3,740,556		2,934,714
Amortization expense		7,735,031		7,735,031		7,477,950
Bad debts	Access of	203,000		177,769		37,749
Loss on disposal of tangible capital assets	de	216,288		216,288		305,841
Wages, salaries and benefits		5,149,325		5,264,115		5,185,457
Utilities		5,039,565		4,664,433		4,594,717
Materials and services		4,362,966		5,194,077		4,396,392
Interest on debenture and mortgage payments		550,397		659,263		566,247
Debenture payments		2,159,500		2,159,496		2,323,329
Portable Housing Allowance - Survivors of Domestic Violence Pilot				114,004		202,658
Rent supplement program		3,133,168		3,051,259		2,759,176
Rent supplement program - In-situ		24,000		18,111		19,347
Rent supplement – Strong Communities		1,682,788		1,636,366		1,713,602
Rent supplement - Investment in Affordable Housing		1,163,240		1,017,109		1,064,157
New Development Subsidy - Investment in Affordable Housing		-				1,278,535
Niagara Renovates - Investment in Affordable Housing		1,126,300		687,736		570,088
Housing Allowance - Investment in Affordable Housing				33,427		-
Welcome Home Niagara - Investment in Affordable Housing		180,000		401,152		192,805
Administration		877,842		826,486		573,965
Supplies and equipment		546,402		487,520		252,861
Non-profit and co-op provider subsidies		22,189,400		20,278,771		21,998,423
Federal provider subsidies		1,268,064		1,163,568		1,285,938
Rent supplement - Social Infrastructure Fund		1,919,486		470,805		236,297
Welcome Home Niagara - Social Infrastructure Fund		40,000		274,911		225,122
Housing Allowance - Social Infrastructure Fund				436,355		52,082
Niagara Renovates - Social Infrastructure Fund		50,000		132,369		303,031
Capital Repair Subsidies - Social Housing Improvement Program		1,007,393		1,092,393		3,582,607
Repair Costs - Social Housing Electricity Efficiency Program				-		268,843
Government land lease		41,040		51,289		41,028
		69,307,077		66,726,152		69,220,647
Annual surplus (deficit)		6,689,302	4	6,909,052		(1,256,138)
Accumulated surplus, beginning of year		500 * 10 4000 * 10 1000	ed s	97,111,764	. of	
Accumulated surplus, end of year				104,020,816		97,111,764
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Statement of Change in Net Debt

For the year ended December 31, 2018

	2018 Budge	2018 Actual	2017 Actual
	(note 11)		
Annual surplus (deficit)	\$ 6,689,302	\$ 6,909,052	\$ (1,256,138)
Acquisition of tangible capital assets	(16,763,905	(16,763,905)	(9,523,039)
Amortization of tangible capital assets	7,735,031	7,735,031	7,477,950
Loss on disposal of tangible capital assets	216,288	216,288	305,841
Change in prepaid expenses		6,599	(120,700)
Change in net debt	(2,123,284	1,896,935	(3,116,086)
Net debt, beginning of year	(22,297,674	(22,297,674)	(19,181,588)
Net debt, end of year	\$ (24,420,958)	\$ (24,194,609)	\$ (22,297,674)



Statement of Changes in Cash Flows

For the year ended December 31, 2018

	2018	2017
OPERATING ACTIVITIES		
Annual surplus (deficit)	\$ 6,909,052	\$ (1,256,138
Items not involving cash:	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,===,.==
Amortization of tangible capital assets	7,735,031	7,477,950
Loss on disposal of tangible capital assets	216,288	305,84
Employee future benefit liabilities	347,403	354,68
Change in non-cash assets and liabilities:	A 39	
Accounts receivable	(1,556,275)	184,794
Subsidy receivable	3,390	(3,390
Deferred revenue	(5,746,260)	4,523,289
Subsidy payable	24,453	(37,371
Prepaid expenses	6,599	(120,700
Net change in cash from operating activities	7,939,681	11,428,956
CAPITAL ACTIVITIES		
Cash used to acquire tangible capital assets	(16,763,905)	(9,523,039
Net change in cash from capital activities	(16,763,905)	(9,523,039
INVESTING ACTIVITIES		
Change in investments	(82,678)	(43,624
Net change in cash from investing activities	(82,678)	(43,624
FINANCING ACTIVITIES		
Mortgages and debentures issued	6,768,837	1,706,056
Mortgage and debenture repayments	(2,361,750)	(2,213,784
Change in due to Niagara Region	(635,021)	4,558,401
Net change in cash from financing activities	3,772,066	4,050,673
Net change in cash	(5,134,836)	5,912,966
Cash, beginning of year	12,174,356	6,261,390
Cash, end of year	\$ 7,039,520	\$ 12,174,356
Cash paid for interest	659,264	566,247

Notes to the Financial Statements

For the year ended December 31, 2018

1. Description of operations

Niagara Regional Housing was incorporated on December 17, 2001 under the laws of the Province of Ontario to perform all the duties and powers of an administrator under Section 15 of the Social Housing Reform Act. These duties include but are not limited to ownership and management of a real estate portfolio consisting of 2,751 apartments and houses, oversight responsibilities for the administration of social housing by 61 housing providers, administration of programs for the provision of rent-geared-to-income and the power to purchase, construct or make alterations to a housing project.

2. Significant accounting policies

The financial statements of Niagara Regional Housing (the "Corporation" or "NRH") are prepared by management in accordance with Canadian public sector accounting standards ("PSAS") as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). Significant accounting policies adopted by the Corporation are as follows:

Accrued basis of accounting

The Corporation follows the accrual method of accounting for revenues and expenses. Rental revenue is recognized at the time the service is provided. Other revenues are recognized when the services are earned. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Tangible capital assets

Tangible capital assets are recorded at cost which include amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, are amortized on a straight line basis over their estimated useful lives as follows:

Land Improvements	5 – 50 years	and the state of
Buildings	5 - 40 years	Buildings
Equipment	15 years	Equipment

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Work in progress assets are not amortized until the asset is available for productive use.

Notes to the Financial Statements

For the year ended December 31, 2018

Interest capitalization

The Corporation's tangible capital asset policy does not allow for the capitalization of interest costs associated with the acquisition or construction of a tangible capital asset.

Leases

Leases are classified as operating or capital leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

Use of estimates

The preparation of financial statements in conformity with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Amounts requiring significant estimates include due to Niagara Region, useful lives of tangible capital assets, and employee future benefits. Actual results could differ from these estimates.

Investments

Investments consist of guaranteed investment certificates and are stated at amortized cost.

Government transfers

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Government transfers are recognized as revenue in the financial statements when the transfer is authorized, any eligibility criteria are met and a reasonable estimate of the amount can be made except, when and to the extent that, stipulations by the transferor give rise to an obligation that meet the definition of a liability. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

Notes to the Financial Statements

For the year ended December 31, 2018

2. Significant accounting policies (continued):

Employee future benefits

Vacation entitlements and other compensated absences accrue to employees each year based on terms of employment contracts or by policy. Earned entitlements unused at year end are accrued based on the wage rates for the employee at year end.

Workplace Safety & Insurance Board ("WSIB") benefits and sick leave may accrue to employees based on terms of employee. Entitlements are accrued in accordance with the project benefit method, pro-rated on service and management's best estimate of salary escalation and retirement ages of employees. Actuarial valuations, where necessary for accounting purposes, are generally performed every three years. The discount rate used to determine the accrued benefit obligation was determined by reference to the Niagara Region's short term and long-term rate of borrowing. Unamortized actuarial gains/losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups. Unamortized actuarial gains/losses for event-triggered liabilities, such as those determined as claims related to WSIB, are recorded when determined.

Cost related to prior-period employee services arising out of amendments to entitlements are recognized in the period is which the period is amended.

Where applicable, the Niagara Region has set aside Reserves intended to fund these obligations, either in full or in part. These Reserves were created under municipal by-law and do not meet the definition of a plan asset under PSAS 3250 Retirement Benefits. Therefore, for the purpose of these financial statements, the plans are considered unfunded.

3. Deferred revenue

Deferred revenues reported on the statement of financial position is made up of the following:

	2018	2017
Ministry of Municipal Affairs and Housing	\$ 3,106,408	\$ 8,865,812
Ganawageh	97,971	97,971
Other	200,589	187,444
Balance, end of year	\$ 3,404,967	\$ 9,151,227

Notes to the Financial Statements

For the year ended December 31, 2018

4. Mortgages and debentures

Amounts consist of mortgages secured by the income producing properties of the Corporation. As at December 31, 2018 the unpaid balances of these mortgages and debentures are as follows:

	2018	2017
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.15% to 4.80% due in 2019	188,000	370,000
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.60% to 4.65% due in 2020	774,441	1,138,675
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.35% to 3.10% due in 2022	773,000	953,000
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.40% to 3.75% due in 2023	1,192,028	1,414,904
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.20% to 3.30% due in 2024	1,573,716	1,814,898
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.15% to 2.80% due in 2025	2,101,000	2,380,000
Debenture for Niagara Regional Housing capital program bearing interest at 2.25% due in 2025	788,862	891,806
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.20% to 2.40% due in 2026	4,547,122	5,077,902
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 1.20% to 2.45% due in 2027	1,547,575	1,706,056
Debenture for Niagara Regional Housing capital program bearing interest at rates ranging from 2.05% to 3.15% due in 2028	6,768,837	-
Ontario Infrastructure and Lands Corporation amortization debenture for Niagara Regional Housing Capital program bearing interest at 3.74% due in 2042	3,950,600	4,050,853
	\$ 24,205,181	\$ 19,798,094
e annual principal payments are as follows:		
2019		3,680,005
2020		3,478,258
2021		3,070,584
2022		3,070,223
2023	2023	2,857,425
Thereafter	Inereatier	8,048,686
		\$ 24,205,181

Notes to the Financial Statements

For the year ended December 31, 2018

5. Employee future benefit liability

The Corporation provides certain employee benefits which will require funding in future periods. These benefits include sick leave, benefits under the Workplace Safety and Insurance Board ("WSIB") Act, and life insurance, extended health and dental benefits for early retirees.

	No. accounts		
A	2018		2017
\$	1,294,019	\$	920,515
	129,568		147,663
	287,530		294,434
	26,983		28,085
\$	1,738,100	\$	1,390,697
	\$	\$ 1,294,019 129,568 287,530 26,983	\$ 1,294,019 \$ 129,568 287,530 26,983

Information about the Corporation's benefit plans is as follows:

	Marin 1	VAN.	2018	2017
Accrued benefit obligation:		All British		
Balance, beginning of year		\$	1,779,826	\$ 1,462,364
Current benefit cost			343,782	344,309
Interest			51,073	44,604
Actuarial (gain) loss			(1,591,129)	35,088
Benefits paid			(123,382)	(106,539)
Balance, end of year			460,170	1,779,826
Unamortized actuarial gain (loss)			1,277,930	 (389,129)
Employee future benefit liability		\$	1,738,100	\$ 1,390,697

Included in expenses is \$75,930 loss (2017 - \$72,307 loss) for amortization of the actuarial loss/gain.

The most recent actuarial valuation was completed as at December 31, 2018 with estimates to December 31, 2022.

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Notes to the Financial Statements

For the year ended December 31, 2018

5. Employee future benefit liability (continued)

Accumulated sick leave

Under the accumulated sick leave benefit plan, unused sick leave can accumulate and certain employees may become entitled to a cash payment when they leave the Corporation's employment. The main actuarial assumptions employed for the valuation are as follows:

Interest (discount rate)

The obligation as at December 31, 2018, of the present value of future liabilities and the expense for the 12 months ended December 31, 2018, were determined using a discount rate of 3.75% (2017 - 2.90%).

WSIB

With respect to responsibilities under provisions of the Workplace Safety and Insurance Board ("WSIB") Act the Corporation has elected to be treated as a Schedule 2 employer and remits payments to the WSIB as required to fund disability payments. An actuarial estimate of future liabilities has been completed and forms the basis for the estimated liability reported in these financial statements.

The unamortized actuarial gain (loss) on future payments required to WSIB is amortized over the expected period of the liability which is 10 years.

The main actuarial assumptions employed for the valuation are as follows:

Interest (discount rate)

The obligation as at December 31, 2018, of the present value of future liabilities and the expense for the 12 months ended December 31, 2018, were determined using a discount rate of 3.75% (2017 – 2.90%).

Administration Costs

Administration costs were assumed to be 32% (2017 - 34.3%) of the compensation expense.

Compensation expense

Compensation costs, which include loss of earnings before, health care costs and include loss and non-economic loss awards, were assumed to increase at a rate of 2% per annume were assumed (2017 - 2%).

Notes to the Financial Statements

For the year ended December 31, 2018

5. Employee future benefit liability (continued)

Retiree benefits

The Corporation pays certain life insurance benefits on behalf of the retired employees as well as extended health and dental benefits for early retirees to age 65. The Corporation recognizes these post-retirement costs in the period in which the employees rendered the services.

The unamortized actuarial gain on retiree benefits is amortized over the expected average remaining service life of 13 years.

The main actuarial assumptions employed for the valuations are as follows:

Interest (discount rate)

The obligation as at December 31, 2018, of the present value of future liabilities and the expense for the 12 months ended December 31, 2018, were determined using a discount rate of 3.75% (2017 - 3.0%).

Medical costs

Medical costs were assumed to increase at the rate of 3.42% (2017 - 6.25%) per year, reducing to 2.75% in 2022 and thereafter.

Dental costs

Dental costs were assumed to increase at the rate of 2.75% (2017 - 3%) per year.

Mortality table

The mortality table used in determining the obligation at December 31, 2018 is the Uninsured Pensioners 1994 with mortality improvement projections to 2030 (2017 - Canadian Pensioner Mortality (CPM) Private 2014 table with improvement Scale B).

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Notes to the Financial Statements

For the year ended December 31, 2018

6. Tangible capital assets:

					2018		4				
								A			
				Land	4	A			4	Work in	Tatal
		Land	lmp	provements		Building	Equi	pment		progress	 Total
Cost											
Balance, beginning of year	\$	36,405,071	\$	6,404,092	\$	143,465,657	\$ 3,5	78,636	\$	3,787,412	\$ 193,640,868
Additions		-	-	608,613		5,284,980	5	15,152		10,355,160	16,763,906
Disposals		- /		(277,084)		(600,802)	(10	4,488)			(982,374)
Balance, end of year		36,405,071		6,735,621		148,149,835	3,9	39,300		14,142,573	209,422,400
Accumulated Amortization					See Line						
Balance, beginning of year				1,772,870		71,610,519	1,5	71,451		-	74,954,840
Disposals		-	A	(277,084)		(384,513)	(10	4,488)		-	(766,085)
Amortization expense		-		332,559		7,144,429	2	58,043		-	7,735,031
Balance, end of year	A STATE OF THE STA	-//		1,828,345		78,370,435	1,7	25,006			81,923,786
Net Book Value, end of year	\$	36,405,071	\$	4,907,276	\$	69,779,400	\$ 2,2	64,294	\$	14,142,573	\$ 127,498,614

Notes to the Financial Statements

For the year ended December 31, 2018

6. Tangible capital assets (continued):

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Raffe .			2017			
. S. 100						
T.A.	Land	Land	Building	Equipment	Work in	Total
Age 17th	Lanu	Improvements	Building	Equipment	progress	Total
Cost						
Balance, beginning of year	\$ 36,405,071	\$ 5,272,557	\$ 139,256,462	\$ 3,440,926	\$ 452,514	\$ 184,827,530
Additions		1,208,645	4,740,381	239,115	3,334,898	9,523,039
Disposals		(77,110)	(531,186)	(101,405)		(709,701)
Balance, end of year	36,405,071	6,404,092	143,465,657	3,578,636	3,787,412	193,640,868
Accumulated Amortization						
Balance, beginning of year	-	1,558,994	64,895,211	1,426,545	-	67,880,750
Disposals		(69,804)	(232,651)	(101,405)	-	(403,860)
Amortization expense	-	283,680	6,947,959	246,311	-	7,477,950
Balance, end of year		1,772,870	71,610,519	1,571,451	-	74,954,840
Net Book Value, end of year	\$ 36,405,071	\$ 4,631,222	\$ 71,855,138	\$ 2,007,185	\$ 3,787,412	\$ 118,686,028

Notes to the Financial Statements

For the year ended December 31, 2017

6. Tangible capital assets (continued)

Assets under construction

Assets under construction at December 31, 2018 valued at \$14,142,573 (2017 - \$3,787,413) have not been amortized. Amortization of these assets will commence when the asset is put into service.

Contributed tangible capital assets

Contributed capital assets have been recognized at fair market value at the date of contribution.

Tangible capital assets disclosed at nominal values

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.

Write-down of tangible capital assets

The write-down of tangible capital assets during the year was \$NIL (2017 - \$NIL).

7. Accumulated Surplus:

Accumulated surplus consists of individual fund surplus as follows:

	2018	2017
Invested in tangible capital assets	\$ 103,293,433	\$ 98,887,933
Capital fund: Unexpended capital financing/(unfunded capital outlay)	1,584,000	(1,266,955)
Contributed capital	728,761	728,761
Operating fund	152,722	152,722
Unfunded employee future benefits	(1,738,100)	(1,390,697)
Total surplus	\$ 104,020,816	\$ 97,111,674

Notes to the Financial Statements

For the year ended December 31, 2018

8. Surplus transferred to Niagara Region

The Corporation had a current year operating surplus of \$2,634,629 (2017 - \$1,907,955) of which \$1,410,379 has been transferred to Niagara Region operations in accordance with the Niagara Region's Surplus/Deficit Policy and \$1,224,250 will be transferred to NRH's 2019 operating budget. In addition, \$369,921 (2017 - \$500,509) has been transferred to the Niagara Region encumbrance reserve.

The following represents transactions within reserves held by the Niagara Region for NRH purposes:

		NRH Employee		NRH Rent		
	NRH Reserve	Future Benefit Reserve	NRH Owned Units Reserve	Supplement Reserve	2018 Total	2017 Total
Reserves held by Niagara Region, beginning of year	\$ 7,150,299	\$ 792,733	\$ 4,327,036	\$ 302,300	\$ 12,572,368	\$ 12,802,768
Additional yearend contribution from Niagara Region		-	•		•	2,290,000
Transfer to the Reserve for capital purposes		-	-	, ·•	•	500,000
Transfer from the Reserve for capital purposes	(1,110,000)	-	(987,295)		(2,097,295)	(3,721,608)
Transfer to the Reserve for operating purposes			389,782	• ,	389,782	396,415
Transfer from the Reserve for operating purposes				(24,000)	(24,000)	(454,000)
Transfer to the Reserve from project closures & budget reduction	-		391,295	-	391,295	758,793
Reserves held by Niagara Region, end of year	\$ 6,040,299	\$ 792,733	\$ 4,120,818	\$ 278,300	\$ 11,232,150	\$ 12,572,368

9. Commitment

The Corporation is committed to paying principal and interest payments on provincial debentures issued to finance the properties owned and operated by the Corporation. These debentures amount to \$8,749,935 (2017 - \$10,428,761) and payments during the year of \$2,159,496 (2017 - \$2,323,329) have been charged to current operations.

Notes to the Financial Statements

For the year ended December 31, 2018

10. Pension agreements

The Corporation makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates pay. The Corporation accounts for its participation in OMERS as a defined contribution plan. The OMERS Plan ended 2018 with a funding deficit of \$4.2 billion. The funded ratio has increased to 96% from 94% in 2017. The funded ratio has increased for the sixth consecutive year.

The amount contributed to OMERS for 2018 was \$328,884 (2017 - \$321,660) for current service and is included as an expenditure on the statement of operatings. Employees' contribution to OMERS in 2018 was \$328,884 (2017 - \$321,660).

Contributions for employees with a normal retirement age of 65 were being made at rate of 9.0% (2017 - 9.0%) for earnings up to the yearly maximum pensionable earnings of \$55,900 (2017 - \$55,300) and at a rate of 14.6% (2017 - 14.6%) for earnings greater than the yearly maximum pensionable earnings.

Notes to the Financial Statements

For the year ended December 31, 2017

11. Budget data

The audited budget data presented in these financial statements are based upon the 2018 operating and capital budgets approved by NRH. Budgets established for tangible capital asset acquisitions are on a project-oriented basis, the costs of which may be carried out over one or more years. Where amounts were budgeted for on a project-oriented basis, the budget amounts used on actual projects that took place during the year to reflect the same basis of accounting that was used to report the actual results. The chart below reconciles the approved budget to the budget figures reported in these financial statements.

	ABBOOK	V20574000	
		Bı	udget Amount
REVENUES Operating			
Approved Operating Revenue		\$	63,865,175
Capital Less:			13,692,943
Surplus transferred from Niagara Region and transferred from	reserves		(1,561,739)
Total revenue			75,996,379
EXPENSES Operating Approved Operating Expenses			C2 0CE 47E
Add:			63,865,175
Amortization			7,735,031
Employee future benefits			347,403
Loss on Disposal			216,288
Expenditures included in capital fund Less:			124,510
Transfers to reserves			(609,782)
Debt principal payments			(2,371,548)
Total expenses			69,307,077
Annual surplus		\$	6,689,302

Notes to the Financial Statements

For the year ended December 31, 2018

12. Risks

Credit risk

The Corporation is subject to credit risks from its tenants as a result of counterparty default. This risk is mitigated by prudent monitoring procedures.

Interest rate risk

The Corporation is subject to interest rate fluctuations on its mortgages and long term debt. The Corporation current does not use any hedging strategies to mitigate this interest rate exposure.

Market risk

Market risk arises as a result of trading in fixed income securities and equities. Fluctuations in the market expose the Corporation to a risk of loss. The Corporation mitigates this risk through cash management processes and compliance with the approved investment policy.

Schedule of Financial Activities - Operating Fund

For the year ended December 31, 2018

	2018 Budget		2018 Actual		2017 Actua
REVENUES					
Rental revenue	\$ 13,502,966	\$	14,191,739	\$	13,694,243
Subsidies					,
Niagara Region	34,552,488		34,552,488		33,424,589
Federal and Provincial Government	15,438,529		14,496,473		18,378,427
Investment income	150,000		376,440		317,874
Sundry revenue	221,192		671,661		545,426
	\$ 63,865,175		64,288,801		66,360,559
EXPENSES		h.			
	4,050,400		4744 400		4 777 00
Property taxes	4,853,492		4,741,493		4,777,680
Support services – Niagara Region	3,798,188		3,750,354		2,934,71
Bad debts Wegge selected and herefits	203,000		177,769		37,74
Wages, salaries and benefits Utilities	5,149,325		5,264,115		5,185,45
Materials and services	5,039,566		4,664,433		4,594,71
Interest on debenture and mortgage payments	4,411,883		5,242,994		4,628,92
Debenture payments	550,397 2,159,500		659,264		566,24
Portable Housing Allowance - Survivors of Domestic Violence Pilot	2,159,500		2,159,496		2,323,32
Rent supplement program	3,133,168		114,004		202,65
Rent supplement program - In-situ	24,000		3,051,259		2,759,17 19,34
Rent supplement – Strong Communities	1,682,788		18,111 1,636,366		
Rent supplement - Investment in Affordable Housing	1,163,240		1,030,300		1,713,60 1,064,15
New Development Subsidy - Investment in Affordable Housing	1,103,240		1,017,109		1,278,53
Niagara Renovates - Investment in Affordable Housing	1,126,300		687,736		570,01
Niagara Renovates - Investment in Affordable Housing	1,120,300		33,427		370,01
Welcome Home Niagara - Investment in Affordable Housing	180,000		401,152		192,80
Administration	864,157		812,800		573,96
Supplies and equipment	386,659		327,778		280,12
Non-profit and co-op provider subsidies	22,189,400		20,278,771		21,998,42
Federal provider subsidies	1,268,064		1,163,568		1,285,93
Rent supplement - Social Infrastructure Fund	1,919,486		470,805		236,29
Welcome Home Niagara - Social Infrastructure Fund	40,000		274,911		225,12
Housing Allowance - Social Infrastructure Fund	40,000		436,355		52,08
Niagara Renovates - Social Infrastructure Fund	50,000		132,369		303,03
Capital Repair Subsidies - Social Housing Improvement Program	1,007,393		1,092,393		3,582,60
Repair Costs - Social Housing Electricity Efficiency Program	.,007,000		.,002,000		268,84
Government land lease	41,040		51,289		41,02
	61,241,046		58,660,121		61,696,57
Annual surplus	2,624,129		5,628,680		4,663,98
Financing and transfer					
Transfer to reserves (note 8)	(609,782)		(979,703)		(898,924
Transfer of 2018 Year End Surplus to 2019 Operating Budget (note 8)			(1,224,250)		
Transfer to Niagara Region (note 8)			(1,410,379)		(1,907,955
Debt principal payments	(2,361,750)		(2,361,751)		(2,213,784
Employee benefits	347,403		347,403		354,68
	(2,624,129)		(5,628,680)		(4,663,982
Operating fund balance, end of year	\$ -	2.7	\$ -	/ear	\$ -

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Niagara Regional Housing

Report to Board of Directors on the 2018 audit



Deloitte LLP 400 Applewood Crescent Suite 500 Vaughan ON L4K 0C3 Canada

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April 12, 2019

Private and confidential

Members of the Board of Directors Niagara Regional Housing 1815 Sir Isaac Brock Way Thorold ON L2V 3Z3

Report on audited annual financial statements

Dear Board Members:

We are pleased to submit this report on the status of our audit of Niagara Regional Housing ("the Organization") for the 2018 fiscal year. This report summarizes the scope of our audit, our findings and reviews certain other matters that we believe to be of interest to you.

As agreed in our Master Service Agreement dated November 8, 2016, and the confirmation of changes letter dated January 30, 2019, we have performed an audit of the financial statements of Niagara Regional Housing as of and for the year ended December 31, 2018, in accordance with Canadian generally accepted auditing standards ("Canadian GAAS") and expect to issue our audit report thereon dated April 26, 2019.

This report is intended solely for the information and use of Board of Directors, management and others within the Organization and is not intended to be, and should not be, used by anyone other than these specified parties.

We look forward to discussing this report summarizing the outcome of our audit with you and answering any questions you may have.

Yours truly,

Chartered Professional Accountants Licensed Public Accountants

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Our audit explained	1
Audit risks	4
Significant accounting practices, judgments and estimates	5
Other reportable matters	6

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Our audit explained

Audit scope and terms of engagement

We have been asked to perform an audit of the Organization's financial statements (the "financial statements") in accordance with Canadian public sector accounting standards ("PSAS") as at and for the year ended December 31, 2018. Our audit was conducted in accordance with Canadian Generally Accepted Auditing Standards ("Canadian GAAS").

The terms and conditions of our engagement are described in the dated November 8, 2016, and the confirmation of changes letter dated January 30, 2019, which was signed on behalf of the board and management.

Audit risks

Through our risk assessment process, we have identified the audit risks. These risks of material misstatement and related audit responses are discussed in the Audit Risks section of this report.

Scope and terms of engagement

Materiality

Significant audit risks

Materiality

We are responsible for providing reasonable assurance that your financial statements as a whole are free from material misstatement.

Materiality was determined on the basis of total operating expenditures.

We have informed The Board of Directors of all uncorrected misstatements greater than a clearly trivial amount of 5% of materiality and any misstatements that are, in our judgment, qualitatively material. In accordance with Canadian GAAS, we asked that any misstatements be corrected.

Status and outstanding matters

We expect to be in a position to render our audit opinion dated April 26, 2019 on the financial statements of the Organization following approval of the financial statements by Board of Directors and the completion of the following outstanding procedures:

- Receipt of signed management representation letter
- · Completion of subsequent events review

Uncorrected misstatements

In accordance with Canadian GAAS, we request that all misstatements be corrected. There are no uncorrected statements aggregated by us during the current engagement and pertaining to the latest period presented to report.



Going concern

Management has completed its assessment of the ability of the Organization to continue as a going concern and in making its assessment did not identify any material uncertainties related to events or conditions that may cast significant doubt upon the Organization's ability to continue as a going concern. We agree with management's assessment.

Business Insights

During the course of our audit, we examined the accounting procedures and internal controls employed by the Organization. We have not identified any significant deficiencies with respect to internal controls.

Uncorrected disclosure misstatements

There are no disclosure misstatements aggregated by us during the current engagement and pertaining to the latest period presented to report.

Fraud risk

A summary of the results of our audit procedures designed to address the risk of material misstatement in the financial statements relating to fraud is provided in the Audit risks section of this report.

Based on the audit evidence obtained, our assessment of the risks of material misstatement due to fraud remain appropriate.

Independence

We have developed appropriate safeguards and procedures to eliminate threats to our independence or to reduce them to an acceptable level.

Fraud risk

Significant accounting practices, judgments and estimates

Independence

Conclusion

Significant accounting practices, judgments and estimates

The significant accounting practices, judgments and estimates include:

- · Estimated useful life of tangible capital assets
- Accrued liabilities
- Deferred revenue

Our assessment of these items is included in the Significant accounting practices, judgments and estimates section of this report.

Conclusion

In accordance with Canadian GAAS, our audit is designed to enable us to express an opinion on the fairness of the presentation of the Organization's annual financial statements prepared in accordance with PSAS.

No restrictions have been placed on the scope of our audit. In performing the audit, we were given full and complete access to the accounting records, supporting documentation and other information requested.

We intend to issue an unqualified audit report on the financial statements of the Organization for the year ended December 31, 2018 once the outstanding items referred to above are completed satisfactorily and the financial statements are approved by Board of Directors.

Audit risks

The significant audit risks identified as part of our risk assessment, together with our planned responses and conclusions, are described below.

Revenue and deferred revenue

Audit risk

Determine completeness of revenue sources. Determine that deferred revenue recorded in the prior year has been recognized appropriately as income when the conditions for revenue recognition have been met. Determine that contributions received for specific purposes are reported as intended.

Our audit response

Obtain confirmation of revenue from various government and other funders; review reconciliations to account balances. Review funds received during the year to determine if they should be recorded as revenue, deferred revenue or deferred capital contributions. Obtain funding agreements to determine if any restrictions are placed on contributions received and determine if appropriately recorded in the general ledger accounts.

Audit results

We obtained sufficient audit evidence to conclude that there were no material misstatements.

Management override of controls

Audit risk

Assurance standards include the presumption of a significant risk of management override of controls.

Management is in a unique position to override internal controls, which could allow manipulation of the accounting records that could result in financial statements that are materially misstated.

Our audit response

- We engaged in periodic fraud discussions with certain members of senior management and others
- We tested a sample of journal entries made throughout the period, and adjustments made at the end of the reporting period.
- We evaluated the business rationale for any significant unusual transactions.
- We determined whether the judgements and decisions related to management estimates indicate a possible bias, which included performing retrospective analysis of significant accounting estimates.

Audit results

We obtained sufficient audit evidence to conclude that there were no material misstatements.

Significant accounting practices, judgments and estimates

The accounting policies of the Organization are set out in Note 2 of the financial statements.

In the course of our audit of the financial statements, we considered the qualitative aspects of the financial reporting process, including items that have a significant impact on the relevance, reliability, comparability and understandability of the information included in the financial statements.

Significant accounting policies

During the year ended December 31, 2018 the Organization adopted the following new accounting standards:

- PS 2200 Related parties
- PS 3420 Inter-entity transactions
- PS 3210 Assets
- PS 3320 Contingent assets
- PS 3380 Contractual rights

There was no impact to the Organization's financial statements as a result of the adoption of these standards.

Management judgment and accounting estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. These judgments are normally based on knowledge and experience about past and current events, assumptions about future events and interpretations of the financial reporting standards.

During the year ended December 31, 2018, management advised us that there were no significant changes in accounting estimates or in judgments relating to the application of the accounting policies.

Other reportable matters

The following summarizes the status and findings of key aspects of our audit.

	Comment
Significant difficulties encountered in performing the audit	In the course of our audit, we did not encounter any disagreements with management about matters that individually or in the aggregate could be significant to the financial statements.
Concerns regarding management competence and integrity	We do not have any concerns regarding management's competency and integrity.
Related party transactions	We have not identified any related party transactions during the course of our audit.
Litigation	We are not aware of any significant litigation or claims made against the entity.
Legal and regulatory compliance	Management is responsible for ensuring that the Organization's operations are conducted in accordance with the laws and regulations applicable to the Organization in the jurisdictions in which it operates. The responsibility for preventing and detecting non-compliance rests with management.
	The auditor is not and cannot be held responsible for preventing non-compliance with laws and regulations.
	The legal and regulatory non-compliance matters reported below are restricted to those that came to our attention during the course of our substantive procedures and should not be considered to be exhaustive.
	Our limited procedures did not identify any areas of material non-compliance with laws and regulations by the Organization.
Post-balance sheet events	At the date of finalizing this report, we are not aware of any significant post balance sheet events that would require disclosure in the financial statements.

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Appendix 3
April 26, 2019
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Appendix 3: Annual Surplus Reconciliation	Appendix 3: Annual Sur	rplus Reconciliation	n
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	Approved		
	Budget	2018	2017
Based on budget approach		=0.10	
Niagara Regional Housing Operating Surplus per CSD 21-2019	\$ -	\$ 2,634,629	\$ 1,907,955
PSAS Presentation Adjustments:			
Capital			
Recognize amortization	(7,735,031)	(7,735,031)	(7,477,950)
Recognize in year capital program revenues	13,692,943	13,692,693	5,795,243
Recognize capital fund expenditures resulting in operating expenses	(465,719)	(465,719)	(822,682)
Recognize operating fund expenditures resulting in capital assets	341,208	341,208	1,082,404
Recognize loss on disposal of assets	(216,288)	(216,288)	(305,841)
Capital Subtotal	5,617,113	5,616,863	(1,728,826)
Funded			
Remove principal debt repayments	2,371,549	2,371,549	2,213,784
Remove net transfers to reserves	(951,957)	(3,366,586)	(3,294,370)
Funded Subtotal	1,419,592	(995,037)	(1,080,586)
Unfunded			
Recognize change in unfunded employee future benefits liability	(347,403)	(347,403)	(354,681)
Unfunded Subtotal	(347,403)	(347,403)	(354,681)
Annual surplus (deficit) per PSAS financial statements	\$ 6,689,302	\$ 6,909,052	\$ (1,256,138)

A balanced operating budget was approved by Council on December 7, 2017. The operating surplus presented at the top of the chart represents the actual financial results of Niagara Regional Housing compared to the operating budget. Since Niagara Regional Housing is required to report its annual surplus using Public Sector Accounting standards (PSAS), a number of adjustments are required in order for the financial results to conform with PSAS. For example, in the operating budget capital projects are recognized when funding is allocated, however in order to conform with PSAS an adjustment is required as capital projects should be expensed over time through amortization, rather than immediately.