

APPENDIX 4 PDS 31-2024 SHARED SERVICES INVENTORY UPDATE

Shared Services Inventory (Region-to-AM)

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Informal	Networking & Information Sharing	External Group	Book 7 Training Coordination	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	External Group	Diversity, Equity, and Inclusion Coalition	External	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	External Group	Save My Life Group	External	City of St. Catharines, Niagara Region
Informal	Networking & Information Sharing	Mixed Group	Area Assistants	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Mixed Group	Community Safety and Well Being Plan	Shared	Niagara Region, Brock University, Niagara College, District School Board of Niagara, Niagara Catholic District School Board, Niagara Regional Police
Informal	Networking & Information Sharing	Mixed Group	Illegal Dumping Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Mixed Group	Niagara Children's Planning Council	Shared	Niagara Region, Brock University, Niagara College, District School Board of Niagara, Niagara Catholic District School Board
Informal	Networking & Information Sharing	Mixed Group	Situation Tables	NR	Niagara Region, District School Board of Niagara, Niagara Catholic District School Board, Niagara Regional Police
Informal	Networking & Information Sharing	Mixed Group	Welland Town And Gown Committee	Welland	City of Welland, Niagara College, Niagara Region, NRP
Informal	Networking & Information Sharing	Mixed Group	Workforce Coalition	External	Town of Fort Erie, City of Welland, City of St. Catharines, Brock University, Niagara College, Niagara Catholic District School Board, City of Niagara Falls, Niagara Region
Informal	Networking & Information Sharing	Mixed Group	Workforce Recruitment & Retention Working Group	NR	Niagara Region, Niagara College
Informal	Networking & Information Sharing	Staff Group	Area Clerks Communities of Practice	Shared	All 12 Area Municipalities, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Informal	Networking & Information Sharing	Staff Group	Area Planners	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Area Treasurers Community of Practice	Shared	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Asset Management Community of Practice	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Auto Mayors	Shared	City of St. Catharines, City of Welland, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Business Survey, Covid Response	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	CAO Working Group	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Communications Working Group	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Cyber Security Community of Practice	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Environmental Technology Program Advisory Committee	External	City of St. Catharines, Niagara Region, Niagara College
Informal	Networking & Information Sharing	Staff Group	GIS Community of Practice (GNIAG) And 9-1-1 Working Group	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Government Relations	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Joint Election Compliance Audit Committee	Shared	All 12 Area Municipalities, Niagara Region, Niagara Catholic District School Board
Informal	Networking & Information Sharing	Staff Group	Niagara Area Municipal Information Consortium (NAMIC)	External	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Climate Change Municipal Community of Practice (NCCMCP)	NR	All 12 Area Municipalities, Niagara Region, NPCA
Informal	Networking & Information Sharing	Staff Group	Niagara Customer Service Network	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Economic Meetings	NR	All 12 Area Municipalities, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Informal	Networking & Information Sharing	Staff Group	Niagara Fleet Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Parks Commission, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Flow Monitoring Flow Modeling Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Local Area Municipality DEI Working Group	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Municipal Enforcement Agency Partnership	NR	City of Niagara Falls, City of Port Colborne, City of Thorold, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Operations Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Public Purchasing Committee (NPPC Group)	External	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Lincoln, Town of Grimsby, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Niagara Region, Brock University, Niagara College, District School Board of Niagara, Niagara Regional Police, Niagara Peninsula Conservation Authority, Niagara Parks Commission
Informal	Networking & Information Sharing	Staff Group	Niagara Region Keen on Green Committee	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Roads Supervisors Association	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Niagara Water and Wastewater Spatial Data Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Public Works Officials	NR	All 12 Area Municipalities, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Informal	Networking & Information Sharing	Staff Group	Public Works Young Professional Committee	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Quality And Compliance Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Regional HR Group / HR Community of Practice	NR	All 12 Area Municipalities, Niagara Region, Niagara Peninsula Conservation Authority, Niagara Parks Commission
Informal	Networking & Information Sharing	Staff Group	Regional Physician Recruitment	NR	City of St. Catharines, City of Thorold, City of Niagara Falls, Town of Fort Erie, City of Welland, City of Port Colborne, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Stormwater Management Guidelines Technical Committee	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Supplier Initiative	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Team Niagara	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Transit Group (Prior To NRT)	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Water Source Protection Committee	NR	Niagara Region, Niagara Peninsula Conservation Authority
Informal	Networking & Information Sharing	Staff Group	Waterloss Committee	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Informal	Networking & Information Sharing	Staff Group	Wet Weather Working Group	NR	All 12 Area Municipalities, Niagara Region
Informal	Networking & Information Sharing	Staff Group	WW Consolidated Linear Infrastructure Working Group	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Hydro Geological Studies	NR	Township of Wainfleet, Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Integrity Commissioner and Lobbyist Registry Services	NR	All 12 Area Municipalities, Niagara Region, Niagara Peninsula Conservation Authority

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Semi-formal	Partnerships & Collaboration	Compensated Resource	Operational Training	NR	City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Township of Wainfleet, Township of West Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Pelham Union Job Evaluation Consulting Services	NR	Town of Pelham, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Project Level Up	Niagara Falls	City of Niagara Falls, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Staff Augmentation (Advisory and Leadership)	NR	City of St. Catharines, City of Thorold, Town of Grimsby, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	Staff Augmentation (Technical)	NR	Town of Grimsby, Niagara Region
Semi-formal	Partnerships & Collaboration	Compensated Resource	West Lincoln CUPE Job Evaluation	NR	Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Area Municipalities Participation in Corporate Learning	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Environmental Protocol	Shared	Niagara Region, Niagara Peninsula Conservation Authority
Semi-formal	Partnerships & Collaboration	MOU	Indigenous Led Registered Early Years Educator Training Program	NR	Niagara Region, Niagara College
Semi-formal	Partnerships & Collaboration	MOU	Middle Years Development Instrument (MDI) Implementation	NR	Niagara Region, Brock University, District School Board of Niagara, Niagara Catholic District School Board
Semi-formal	Partnerships & Collaboration	MOU	MOU Asset Management / GIS Data	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	MOU With Office of The Fire Marshall and Fire Services of The Region of Niagara	Fort Erie	Town of Fort Erie, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Planning Function and Services in Niagara MOU	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Pollution Prevention Control Plan - CSO Funding Program	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Sign Manufacturing	NR	All 12 Area Municipalities, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Semi-formal	Partnerships & Collaboration	MOU	Temporary Mutual Aid Agreement with Grimsby, Lincoln, Wainfleet, Port Colborne and Fort Erie	NR	Town of Fort Erie, Township of Wainfleet, Town of Grimsby, Town of Lincoln, City of Niagara Falls, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Water And Wastewater MOU with Region	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Water Servicing Memorandums of Understanding	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	MOU	Wet Weather Response	Shared	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Courier Service	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Cyber Security Response	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Dental Screening/Healthy Smiles Ontario	NR	Niagara Region, District School Board of Niagara, Niagara Catholic District School Board
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Emergency Social Services	NR	All 12 Area Municipalities, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Master Plan Updates / Model Updates	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	School Health - Elementary and Secondary	Shared	Niagara Region, District School Board of Niagara, Niagara Catholic District School Board
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Smoke-Free on Consultation	NR	City of St. Catharines, Niagara Region
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Staff Augmentation (GIS)	NR	City of Thorold, City of Port Colborne, Niagara Region, Niagara Parks Commission

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Semi-formal	Partnerships & Collaboration	Non-Compensated Resource	Waste Info-Line	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Agreement	Brock Exercise Program	NR	Niagara Region, Brock University
Formal	Shared Service Delivery	Agreement	CEMC Mutual Assistance Agreement	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Agreement	DSBN - Literacy and Basic Skills	NR	Niagara Region, District School Board of Niagara
Formal	Shared Service Delivery	Agreement	Encampment Strategy	Shared	City of Niagara Falls, City of St. Catharines, Niagara Region
Formal	Shared Service Delivery	Agreement	Environmental Laboratory Testing for MECP	NR	City of Niagara Falls, Town of Fort Erie, Town of Pelham, Niagara Region
Formal	Shared Service Delivery	Agreement	Intergenerational Community Engagement Residency (Icer)	Shared	Niagara Region, Brock University
Formal	Shared Service Delivery	Agreement	Licensed Child Care	External	Niagara Region, District School Board of Niagara
Formal	Shared Service Delivery	Agreement	Linear System Failure Emergency Management	Shared	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Formal	Shared Service Delivery	Agreement	Multi-Residential Waste Diversion	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Township of West Lincoln, Township of Wainfleet, Town of Niagara-on-the-Lake, Niagara Region
Formal	Shared Service Delivery	Agreement	Municipal 511	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Agreement	Niagara College Social Service Program	NR	Niagara Region, Niagara College
Formal	Shared Service Delivery	Agreement	Niagara College Wellness Club Partnership	NR	Niagara Region, Niagara College
Formal	Shared Service Delivery	Agreement	School Based EarlyOn Centres	External	Niagara Region, Niagara Catholic District School Board
Formal	Shared Service Delivery	Agreement	Shared Services Agreement for Street Sweeping/Forestry Work	Shared	City of Port Colborne, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Formal	Shared Service Delivery	Agreement	Special Events Recycling and Organics	NR	City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Brock University, Niagara College, Niagara Peninsula Conservation Authority, Niagara Parks Commission, Niagara Region
Formal	Shared Service Delivery	Agreement	Streetlighting Maintenance on Regional Roads- All Lams Region Wide	Shared	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Agreement	Student Placements	External	Niagara Region, Brock University, Niagara College, District School Board of Niagara
Formal	Shared Service Delivery	Agreement	Temporary Mutual Aid Agreement with NOTL	NR	Town of Niagara-on-the-Lake, Niagara Region
Formal	Shared Service Delivery	Agreement	Through Their Eyes	NR	Niagara Region, Brock University
Formal	Shared Service Delivery	Agreement	Town Of Lincoln Permission to Enter Quarry Road Site for Debris Disposal	Lincoln	Town of Lincoln, Niagara Region
Formal	Shared Service Delivery	Agreement	Unpaid Student Placements	Shared	Niagara Region, Brock University, Niagara College (coming in 2026)
Formal	Shared Service Delivery	Agreement	Waste Diversion at Niagara Regional Housing Properties	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Welland, Town of Fort Erie, Niagara Region
Formal	Shared Service Delivery	Agreement	Wastewater Surveillance Initiative	NR	City of Niagara Falls, City of St. Catharines, City of Thorold, Town of Fort Erie, City of Welland, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Township of West Lincoln, Niagara Region
Formal	Shared Service Delivery	Compensated Resource	Help Desk (1st Point of Contact - Pilot)	NR	Town of Grimsby, Niagara Region
Formal	Shared Service Delivery	Compensated Resource	NOTL Planner Secondment	NR	Town of Niagara-on-the-Lake, Niagara Region
Formal	Shared Service Delivery	Compensated Resource	Shared Services Agreement with the RMON for the Provision of Human Resources Support Services (By-Law 2008-021)	NR	Town of Fort Erie, Niagara Region
Formal	Shared Service Delivery	Compensated Resource	West Lincoln Planner Secondment	NR	Township of West Lincoln, Niagara Region
Formal	Shared Service Delivery	Procurement	Asphalt, Concrete and Granular Materials Tender	Niagara Falls	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region



Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Formal	Shared Service Delivery	Procurement	Bulk Oils and Lubricants	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Peninsula Conservation Authority, Niagara Region
Formal	Shared Service Delivery	Procurement	Bulk Sodium Chloride, Winter Sand, Stockpiling and Liquid Sodium Chloride Tender	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Procurement	Catch Basin Cleaning, Flushing, and CCTV Tender	External	City of Niagara Falls, City of Port Colborne, City of St. Catharines, Niagara Region, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Formal	Shared Service Delivery	Procurement	Containerized Waste Pickup	External	City of Niagara Falls, City of Thorold, Niagara Region, District School Board of Niagara
Formal	Shared Service Delivery	Procurement	Cooperative Container Procurement Program	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Procurement	Coordination Of Works on Capital Projects	Shared	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Procurement	Culvert Materials Tender	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln, Niagara Region
Formal	Shared Service Delivery	Procurement	Equipment Procurements	Shared	Township of West Lincoln, City of Welland, Niagara Region
Formal	Shared Service Delivery	Procurement	Fuels: Gasoline, Diesel and Heating Oil	Welland	All 12 Area Municipalities, Niagara Region, Brock, NPCA
Formal	Shared Service Delivery	Procurement	Joint Vehicle Procurements	Shared	Town of Pelham, Niagara Region
Formal	Shared Service Delivery	Procurement	Procurements – Aerial Photography, Esri EA (All Municipalities)	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Procurement	SoilFlo Trial For Excess Soils Tracking	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Welland, Town of Fort Erie, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Formal	Shared Service Delivery	Procurement	Uniform Procurement	NR	City of St. Catharines, City of Thorold, Town of Lincoln, Township of West Lincoln, Town of Grimsby, City of Welland, City of Port Colborne, Town of Fort Erie, Niagara Region
Formal	Shared Service Delivery	Service	911 Mapping Data – All Municipalities	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Advanced Traffic Management System (ATMS) Operation	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	After Hours Call Centre - Dispatch	NR	Township of Wainfleet, Township of West Lincoln, Niagara Region
Formal	Shared Service Delivery	Service	City Of St. Catharines Operations Maintenance Agreement	St. Catharines	City of St. Catharines, Niagara Region
Formal	Shared Service Delivery	Service	College Paramedic Program	NR	Town of Fort Erie, Niagara Region, Niagara College
Formal	Shared Service Delivery	Service	Consortium And Co-Tenancy Agreement Re Canada Games Park	NR	City of St. Catharines, City of Thorold, Niagara Region
Formal	Shared Service Delivery	Service	Data Center Hosting	NR	Niagara Region, Brock University, District School Board of Niagara, Niagara Catholic District School Board, Niagara Regional Police
Formal	Shared Service Delivery	Service	Enhanced Level of Service - Collections	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Formal	Shared Service Delivery	Service	Environmental Laboratory Testing For NPCA	NR	Niagara Region, Niagara Peninsula Conservation Authority
Formal	Shared Service Delivery	Service	Falls Avenue /420 Landscape Boulevard Maintenance Agreement	Niagara Falls	City of Niagara Falls, Niagara Region
Formal	Shared Service Delivery	Service	GIS Web Map Hosting	NR	Town of Niagara-on-the-Lake, Town of Pelham, City of Thorold, Township of Wainfleet, City of Port Colborne, Niagara Region
Formal	Shared Service Delivery	Service	Grade 7 Immunization Campaign	NR	Niagara Region, District School Board of Niagara, Niagara Catholic District School Board
Formal	Shared Service Delivery	Service	Incident Management and Licensing Database (Technology)	NR	Township of Wainfleet, Niagara Region
Formal	Shared Service Delivery	Service	Kronos Time and Attendance	NR	City of St. Catharines, Niagara Region
Formal	Shared Service Delivery	Service	Niagara Region Police Service Payroll Services	NR	Niagara Region, Niagara Regional Police

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Formal	Shared Service Delivery	Service	Niagara Region Police Service Pension Administration and Reporting	NR	Niagara Region, Niagara Regional Police
Formal	Shared Service Delivery	Service	Niagara Region Transit Benefit and Pension Administration and Reporting	NR	Niagara Region, Niagara Region Transit
Formal	Shared Service Delivery	Service	Niagara Region Transit Payroll/HRIS/Bene/Pens	NR	Niagara Region, Niagara Region Transit
Formal	Shared Service Delivery	Service	Niagara Transit Commission Shared Financial Services	NR	Niagara Region, Niagara Region Transit
Formal	Shared Service Delivery	Service	NPCA Service Agreement	External	Niagara Region, Niagara Peninsula Conservation Authority
Formal	Shared Service Delivery	Service	NRT On-demand	NR	City of St. Catharines, City of Niagara Falls, City of Welland, Town of Grimsby, Town of Lincoln, Township of West Lincoln, Town of Pelham, Township of Wainfleet, Town of Niagara-on-the-Lake, City of Port Colborne, Brock University, Niagara College, Niagara Region
Formal	Shared Service Delivery	Service	Peoplesoft ERP	NR	City of St. Catharines, Niagara Region
Formal	Shared Service Delivery	Service	Peoplesoft Shared Service Arrangement	NR	City of St. Catharines, Niagara Region
Formal	Shared Service Delivery	Service	Private Septic Permits	NR	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Niagara Region
Formal	Shared Service Delivery	Service	Provincial Offences Court	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Provincial Offences Prosecutions	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Pumping Station Operating and Maintenance	NR	City of Niagara Falls, Niagara Region
Formal	Shared Service Delivery	Service	Service Agreement with Region of Niagara for Regional Fire Investigation Tracking Database	NR	Town of Fort Erie, Niagara Region
Formal	Shared Service Delivery	Service	Sexually Transmitted Infection Testing	NR	Niagara Region, Brock University
Formal	Shared Service Delivery	Service	Smoke-Free on Bylaw Enforcement	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Student Immunization in All Schools for DSNB And NCDSB	NR	Niagara Region, District School Board of Niagara, Niagara Catholic District School Board
Formal	Shared Service Delivery	Service	Traffic Signal/PXO Design, Procurement, Construction and Maintenance	NR	All 12 Area Municipalities, Niagara Region

Level of Formalization	Type	Category	Shared Service Name	Lead	Participants
Formal	Shared Service Delivery	Service	Transit Amalgamation	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Vision Zero: Automated Enforcement	NR	All 12 Area Municipalities, Niagara Region
Formal	Shared Service Delivery	Service	Water Pressure Booster Station Legal Agreements	NR	City of St. Catharines, City of Welland, Town of Pelham, Niagara Region