# Niagara Regional Housing

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#### **Core Services**

- Niagara Regional Housing (NRH) and its board of directors provide governance, oversight and financial management of the owned housing units and support future development of Niagara's owned stock
- NRH owns and operates 3,072 Public Housing units in a portfolio of apartment buildings, townhouses and semi-detached or detached homes for families, adults, and seniors
- Approximately 94% of tenants pay Rent-Geared-to-Income (RGI), which is 30% of their household income





### Service Delivery Model

#### How we do it

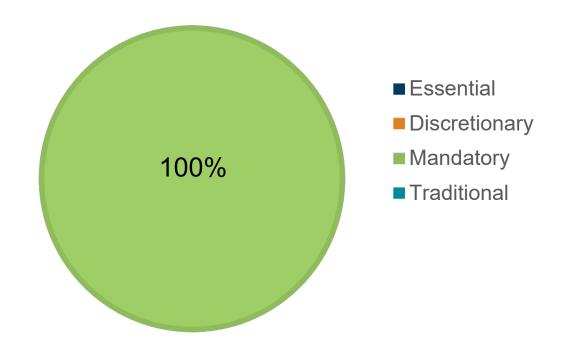
- Management of owned properties through both day-today and preventative maintenance
- Undertake and manage capital works projects
- Raise awareness, investigate, and implement energy conservation measures
- Collection of rent
- Co-ordinate regular Tenant Advisory Committee (TAC) meetings
- Collaborate with partners to provide services, programs, and activities
- Eviction prevention through on-going tenant support

# Division Services **Property Management** Capital Works **Rent Collection Tenant Communication Community Programs Eviction Prevention**





### **Key Service Levels**



Provision of Public Housing is a mandatory service since downloaded to the Region (Niagara Regional Housing)





#### **Services Outlook**

- Availability of housing units at affordable market rents
- RGI rental revenue not keeping pace with inflationary pressures on costs
- On-going capital needs for aging infrastructure
- Staffing requirements to support additional units/new development
- Landlord and Tenant Board





### **NRH Priority Projects or Initiatives**

- Capital works projects leveraging CMHC funding
- Energy efficiency initiatives within owned units
- Support of homelessness portfolio
- Consolidated Housing Master Plan roadmap
- New development initiatives





### **NRH New Development Projects**

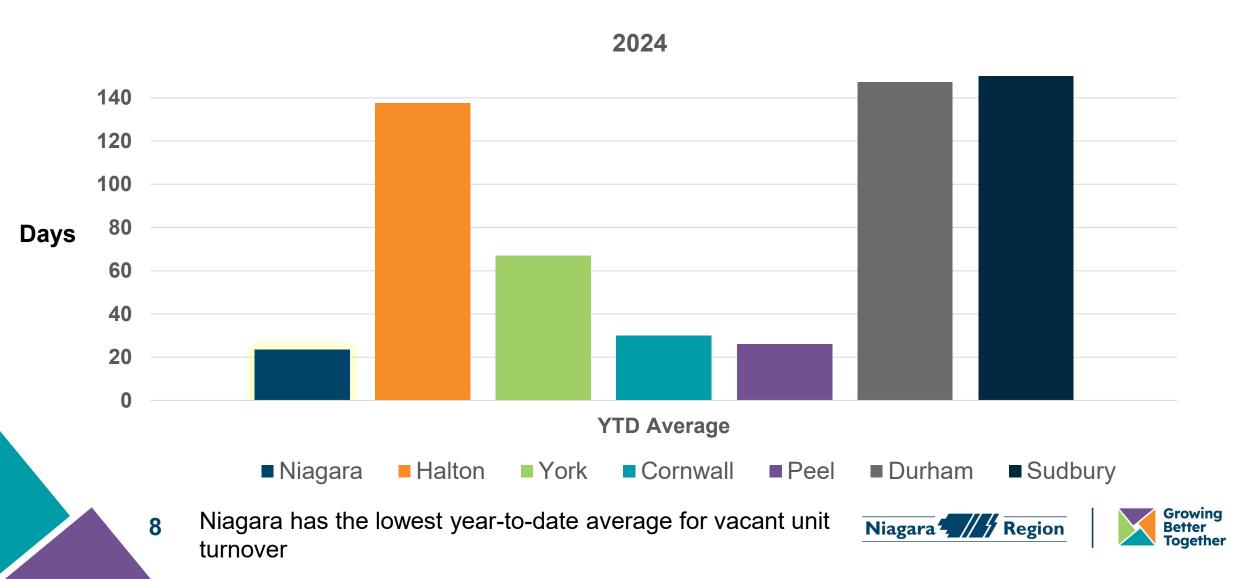
- Upcoming Development:
  - St. Catharines emergency shelter permanent location to be determined
  - South Niagara emergency shelter modular-style shelter in Welland
  - Geneva Street
    - Phase 1 (2024-2025) 36 bridge housing and 12-14 supportive housing units
    - Phase 2 (2025-2026) proposed 36 affordable units (townhouses)





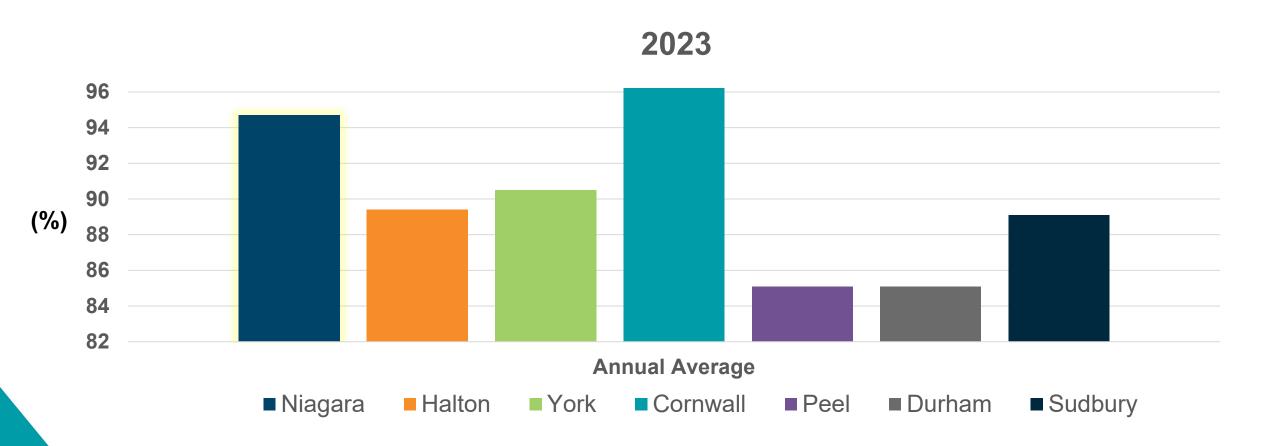
#### **Performance Measures and Results**

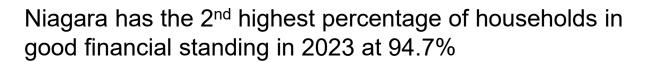
**Vacant Unit Turnover Rate in Number of Days** 



#### **Performance Measures and Results**

**Annual Average Percentage of Households in Good Financial Standing** 





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## 2025 Budget Recommendation - NRH

That the Niagara Regional Housing (NRH) Board of Directors **APPROVE** the proposed NRH 2025 gross operating budget of \$24,686,077 and net levy budget of \$4,517,610 for an increase of \$105,237 or 2.4% over the 2024 net levy budget.

Recommendation (in millions)	2024 Approved Budget	2025 Proposed Budget	Change \$	Change %
Gross Expenditures	\$24.0	\$24.7	\$0.7	2.9%
Gross Revenue	(19.6)	(20.2)	(0.6)	3.1%
Net Levy Budget	\$4.4	\$4.5	\$0.1	2.4%





## 2025 Operating Budget Overview - NRH

\$	%	FTE
4,412,374		
703,945		
(598,709)		
105,236	2.4%	
105,236	2.4%	
0		
105,236	2.4%	
\$4,517,610		
	4,412,374 703,945 (598,709) 105,236 0 105,236	4,412,374 703,945 (598,709) 105,236 2.4% 0 105,236 2.4%

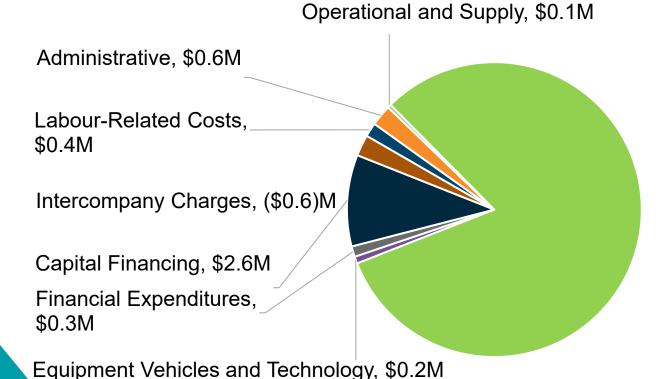


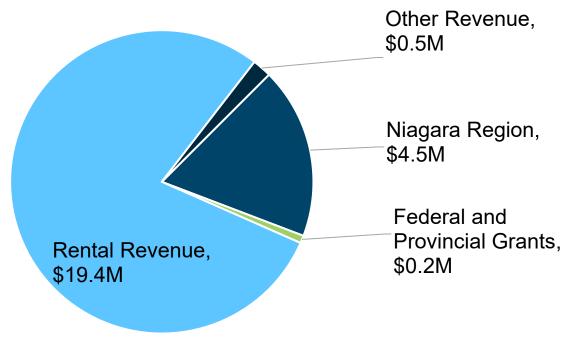


# **Budget Overview – Gross Budget of \$24.7M**

#### Where the money goes

#### Where the money comes from









# 2025 Levy Budget Analysis – Key Drivers

Gross Expenditure – \$0.7M increase; Gross Revenue – \$0.6M increase

- Occupancy and building service cost increases
  - property taxes \$0.3M
  - utilities \$0.1M
  - repairs and maintenance, including service contracts \$0.4M
  - building phone lines and internet service \$0.1M
- Increased occupancy costs largely offset by rent increases \$0.6M





## 2025 Levy Budget Analysis

#### Other Factors / Budget Variances

- New emergency shelter occupancy costs and right-sizing of existing supportive housing and shelter facility budgets (\$0.1 million)
  - Funded through transfer from Homelessness division to operate program
- Decrease in debt repayment costs and associated federal funding (\$0.2 million)
- No change in capital transfer to NRH Owned Units reserve (\$2.6 million)





#### **Efficiencies**

#### **Utilities and Repair and Maintenance Savings**

- Temperature control systems in over 1,600 units
- Natural gas contract
- Efficiencies through capital repair and replacement (e.g. boilers, windows, roof replacements, building envelope – EIFS, elevator modernization, plumbing upgrades)
- Appliance replacement program





### 2025 Proposed Budget Investments

#### No new proposed programs in NRH for 2025

- Maintain current building services to NRH owned units
- High Level Customer Service
- Continue with New Development Initiatives





# Questions?





