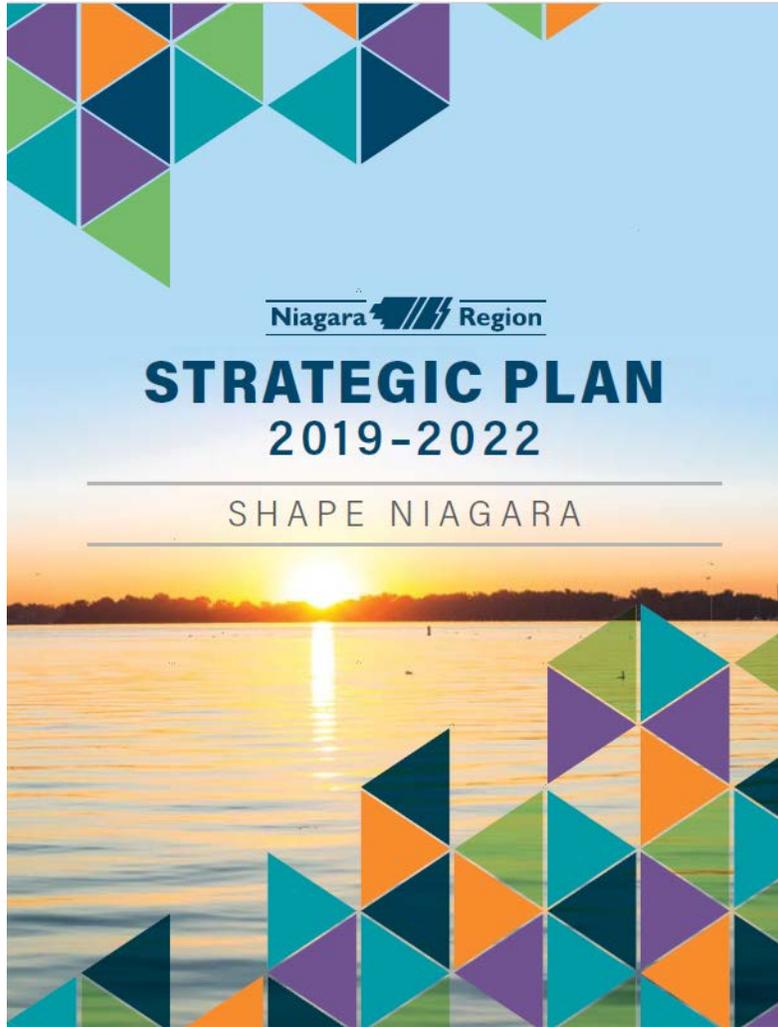




SHAPE NIAGARA

The Resulting Strategic Priorities



01

SUPPORTING BUSINESSES AND ECONOMIC GROWTH

A coordinated approach to fostering economic growth in Niagara



02

HEALTHY AND VIBRANT COMMUNITY

Foster a high quality of life through safe, healthy, and inclusive neighbourhoods through the delivery of quality, affordable and accessible human services



03

RESPONSIBLE GROWTH AND INFRASTRUCTURE PLANNING

Sustainable investments in transportation, transit and infrastructure, while aligning infrastructure planning with preservation of the natural environment



04

SUSTAINABLE AND ENGAGING GOVERNMENT

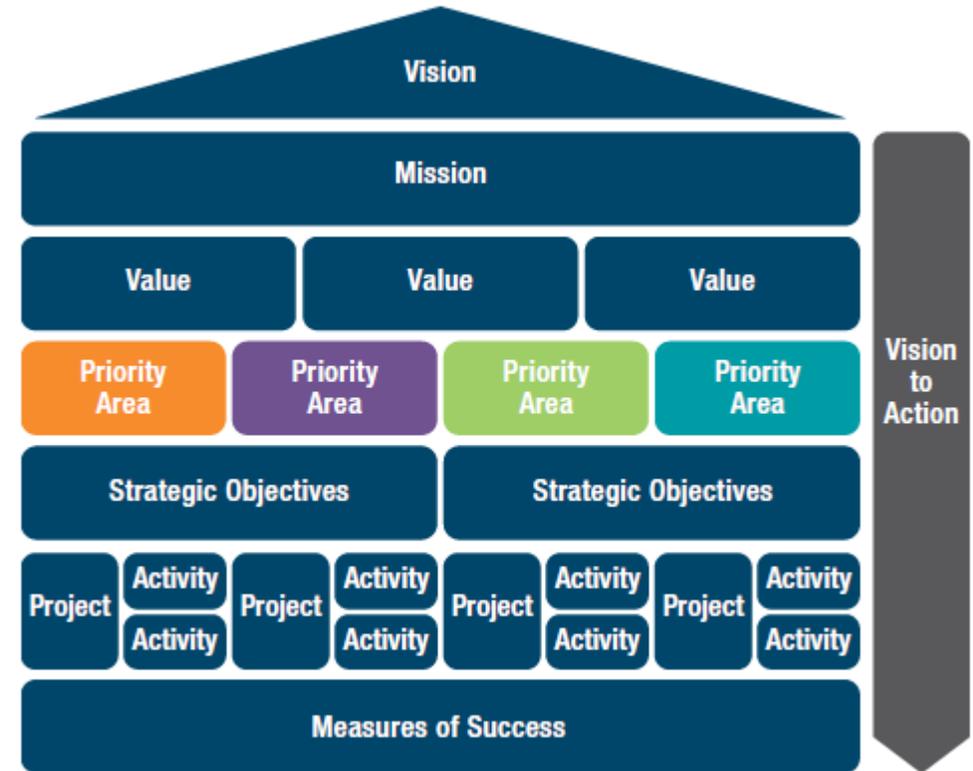
A commitment to high quality, efficient, fiscally sustainable and coordinated core services through enhanced communication, partnerships and collaborations with the community



Executing Council's Strategic Plan

- CLT has aligned the input from Council and the approved strategy to create a recommended implementation plan to achieve the objectives of the plan

Implementation Plan
August 15, 2019



Project Based Implementation Plan

- Implementation Plan is made up of *23 Priority Projects* and a number of *supporting Actions*



Priority 1: 4 Priority Projects



Priority 2: 5 Priority Projects



Priority 3: 6 Priority Projects



Priority 4: 8 Priority Projects

- Full list of projects and supporting actions found in the draft implementation plan as part of CAO 09-2019





Priority 1: Supporting Businesses and Economic Growth

Objective 1.1: Economic Growth and Development

Objective 1.2: Support Retention and Development of Skilled Labour Force

Objective 1.3: Collaborative Approach to Business Growth and Retention

Objective 1.4: Strategically Target Industry Sectors

How will we achieve these objectives?

- Economic Development Long Term Strategy
 - Strategy to improve Niagara's economic growth over next 20 years
- Official Plan
 - Land strategy to support an increase of shovel ready lands, ready for new businesses to build in Niagara





Priority 2: Healthy and Vibrant Community

Objective 2.1: Enhance Community Wellbeing

Objective 2.2: Mental Health and Wellbeing

Objective 2.3: Addressing Affordable Housing Needs

How will we achieve these objectives?

- Health Equity Informed Planning
 - Identifying opportunities to address the needs of equity-seeking populations across organizational initiatives
- Long-Term Care Redevelopment
 - Creating a campus offering services to better support senior living
- Affordable Housing Strategy
 - Advancing the affordable housing strategy to increase Niagara's supply of affordable housing stock and support households of all sizes, incomes and ages to have safe, permanent and affordable housing





Priority 3: Responsible Growth and Infrastructure Planning

Objective 3.1: Advancing Regional Transit and GO Rail Services

Objective 3.2: Environmental Sustainability and Stewardship

Objective 3.3: Maintain Existing Infrastructure

Objective 3.4: Facilitating the movement of People and Goods

How will we achieve these objectives?

- GO Train Service Expansion & Inter-Municipal Transit
 - Working towards a fully integrated transportation system
- Waste Management Strategy & Official Plan Policies
 - Support environmental sustainability through updated policies, and supporting strategies
- Connective Transportation Initiatives: East-West Corridor, North-South Escarpment Crossing
 - Move large scale connective transportation initiatives forward, making ties into the Niagara-Hamilton trade corridor





Priority 4: Sustainable and Engaging Government

Objective 4.1: High Quality, Efficient and Coordinated Core Services

Objective 4.2: Enhanced Communication

Objective 4.3: Fiscally Sustainable

How will we achieve these objectives?

- Government Relations Strategy
 - Increasing coordination in advocating the needs of Niagara to higher levels of government
- Capital Financing Strategy
 - Financially responsible spending, developing strategies and policies to support growth and the needs of existing residents in an affordable way



Next Steps

- **Communication:** Communication plan will be rolled-out to share Council's strategy and implementation plan to staff, key partners and the public
- **Transparency:** All documents are / will be available for public access on www.niagararegion.ca/priorities
- **Accountability:** Progress reporting on Priority Projects, measureable outcomes and public dashboard

Questions?

