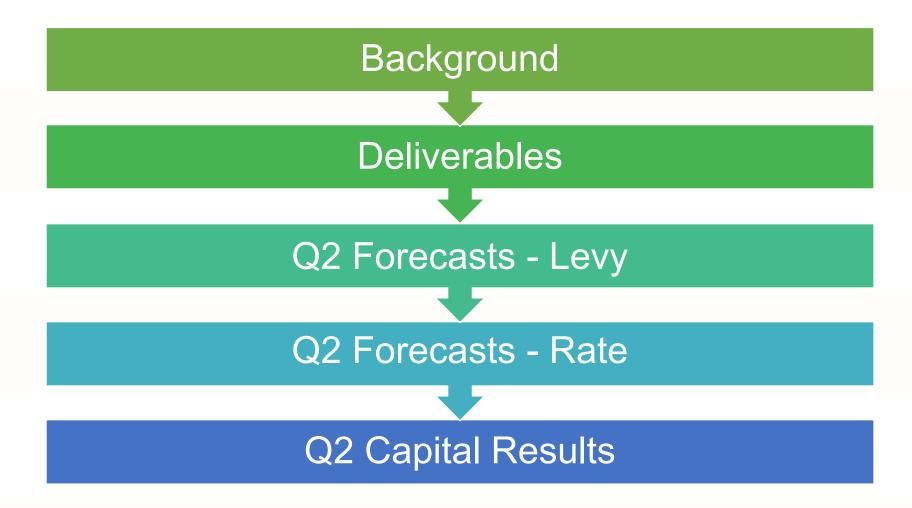
2019 Q2 Financial Results

Corporate Services Committee September 11, 2019



Agenda





Background

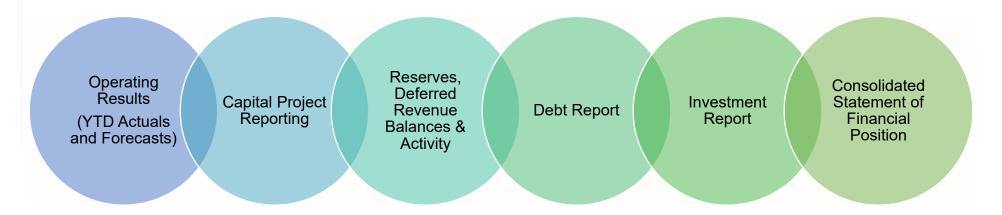
Policies & By-Laws that guide our financial reporting requirements:

Financial Operating Reserve **Budget** Reporting Surplus / and Control Byand **Deficit** Reserve Forecasting Law Policy Fund Policy **Policy**

Deliverables

2019 Q2 Financial Update is available on the Niagara Region's external website

The report contains information on:



Q2 Summary Results

Forecasted surplus in levy supported programs of \$0.9M at year-end

(in thousands)	Forecasted Surplus / (Deficit) (after indirect allocations)	Percentage of Gross Budget
Regional Departments and General Government	\$ (747)	0.15%
ABCs	\$ 1,663	0.70%
Total Levy Supported	\$ 916	0.12%

Forecasted deficit in rate supported programs of \$2.0M at year-end

(in thousands)	ecasted Surplus / (Deficit) fter indirect allocations)	Percentage of Gross Budget
Water and Wastewater	\$ (737)	0.85%
Waste Management	\$ (1,259)	2.48%
Total Rate Supported	\$ (1,996)	1.45%

Q2 Results By Department

	Annual Forecast (After Indirect Allocations)								
(in thousands)	Anı	nual Budget	Annual Forecast		Annual Variance		% of Budgeted Expenditures		
Regional Departments		_							
Corporate Administration	\$	5,736	\$	5,172	\$	564			
Corporate Services	\$	1,783	\$	1,664	\$	119			
ERMS	\$	-	\$	-	\$	-			
Community Services	\$	43,829	\$	43,949	\$	(120)			
PW - Transportation	\$	72,966	\$	73,161	\$	(195)			
Governance	\$	2,413	\$	2,290	\$	123			
Planning & Development	\$	4,400	\$	4,211	\$	189			
Public Health	\$	38,675	\$	39,806	\$	(1,131)			
Subtotal - Regional Departments	\$	169,802	\$	170,253	\$	(451)			
General Government	\$	(370,336)	\$	(370,040)	\$	(296)			
Total Regional Depts. & Gen. Government	\$	(200,534)	\$	(199,787)	\$	(747)	0.15%		
Agencies, Boards and Commissions (ABCs))								
Court Services	\$	(605)	\$	(968)	\$	363			
NRH	\$	35,405	\$	33,670 [′]	\$	1,735			
NRPS	\$	161,528	\$	161,966	\$	(438)			
NPCA	\$	4,206	\$	4,203	\$	` 3			
Subtotal - ABCs	\$	200,534	\$	198,871	\$	1,663	0.70%		
Total Levy Supported Programs	\$		\$	(916)	\$	916	0.12%		
Rate Supported Departments									
Water & Wastewater	\$	_	\$	737	\$	(737)	0.85%		
Waste Management	\$	_	\$	1,259	\$	(1,259)	2.48%		
Total Rate Supported	\$	•	\$	1,996	\$	(1,996)	1.45%		

Levy - Regional Departments

(in the community)		Annual Forecast (After Indirect Allocations)								
(in thousands)	Annual Budget		Annual Forecast		Annual Variance		% of Budgeted Expenditures			
Regional Departments	\$	169,802	\$	170,253	\$	(451)				
General Government	\$	(370,336)	\$	(370,040)	\$	(296)	4			
Regional Departments & Gen. Government	\$	(200,534)	\$	(199,787)	\$	(747)	0.15%			
ABCs	\$	200,534	\$	198,871	\$	1,663	0.70%			
Total Levy Supported Programs	\$	-	\$	(916)	\$	916	0.12%			

Factors impacting Regional Dept.'s and Gen. Government (Deficit of \$747):

- Workplace Safety Insurance Board costs (\$854)
- Social Assistance Ontario Works Admin funding (\$455)
- Development Charge exemptions (\$4,917)
- Utilities (\$1,232)
- Supplemental tax revenue (\$2,309)
- Salary Gapping (\$1,216)

Levy - ABCs

(in the community)		Annual Forecast (After Indirect Allocations)								
(in thousands)	Annual Budget		Annual Forecast		Annual Variance		% of Budgeted Expenditures			
Regional Departments	\$	169,802	\$	170,253	\$	(451)				
General Government Regional Departments & Gen. Government	<u>\$</u> \$	(370,336)	\$	(370,040) (199,787)	<u>\$</u> \$	(296) (747)		0.15%		
ABCs	\$	200,534	\$	198,871	\$	1,663		0.70%		
Total Levy Supported Programs	\$	-	\$	(916)	\$	916		0.12%		

Factors impacting ABCs (Surplus of \$1,663):

- NRH Subsidy payments to non-profit and co-op providers (\$1,372)
- Court Services Collection enforcement activity/larger fine payments (\$196)
- NRPS Savings in benefit premium costs, uniform salaries, offset by increased sick-leave payment (\$571) and forecasted shortfall in provincial grant funding (\$357), higher than budgeted self-insurance claim payouts (\$925)

Rate – Water & Wastewater

(in thousands)		Annual Forecast (After Indirect Allocations)							
	Annu	Annual Budget		Annual Forecast		Annual Variance		f Budget	
Water & Wastewater	\$	-	\$	737	\$	(737)		0.85%	
Waste Management	\$	-	\$	1,259	\$	(1,259)		2.48%	
Total Rate Supported Programs	\$	-	\$	1,996	\$	(1,996)		1.45%	

Factors Impacting Water & Wastewater (Deficit of \$737):

- Water sales (\$603)
- R&M (inclusive of emergency watermain repairs) (\$939)
- Utilities (\$1,554)
- Salary Gapping (\$470)

Rate - Waste Management

(in thousands)		Annual Forecast (After Indirect Allocations)							
	Annu	Annual Budget		Annual Forecast		ual Variance	% of Budget		
Water & Wastewater	\$	-	\$	737	\$	(737)	0.85%		
Waste Management	\$	-	\$	1,259	\$	(1,259)	2.48%		
Total Rate Supported Programs	\$	-	\$	1,996	\$	(1,996)	1.45%		

Factors Impacting Waste Management (Deficit of \$1,259):

- Decrease in net recycling sales as a result of lower commodity prices (\$2,203)
- Tipping fees (\$373)
- Issuance of liquidated damages (\$281)

Recommendations to Address Deficits

Levy Supported Programs

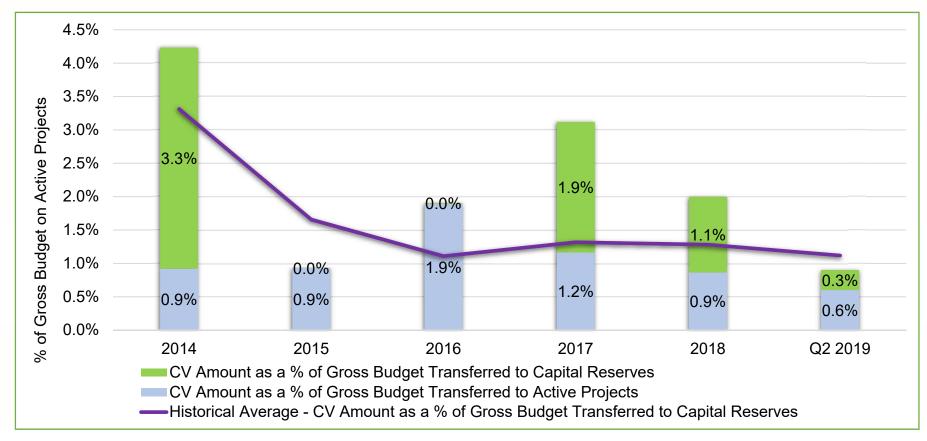
- In-year mitigation strategies
- Fund deficit as a result of DC exemptions from DC reserve payback

Rate Supported Programs

- In-year mitigation strategies
- Fund deficit(s) from stabilization reserves



Capital Variance Projects (CVP)



More funding has been returned to capital reserves over the past five years than to funding of active capital project variances.

CV Levy Balance as of June 30, 2019 is \$4.79M, of which \$4M is committed to the 2020 Capital Budget

Questions?

Beth Brens Acting Associate Director, Reporting & Analysis

