Specialized Transit in Niagara



Recommendations A Way Forward



November 2019







Specialized Transit Study Scope



Transit systems (hybrid)

- Lincoln Transit (U-Link)
- Niagara-on-the-Lake Transit
- Pelham Transit

Transit systems under contract

- Thorold
- Port Colborne

No transit service

- Grimsby
- West Lincoln
- Wainfleet







Presentation Outline

- Recap:
 - Study Objectives
 - Work Plan
 - What We Heard Stakeholder Consultation & Survey Results
 - Common Industry Practices
 - Guiding Principles
 - Imagine Possibilities Opportunities
- Recommendations A Way Forward
- Next Steps







Study Objectives

- Opportunities to maximize use of existing resources
- Increase efficiencies in service delivery through policy review and development
- Project future specialized transit travel demand
- Develop a recommended approach to best meet community's mobility needs – A Way Forward



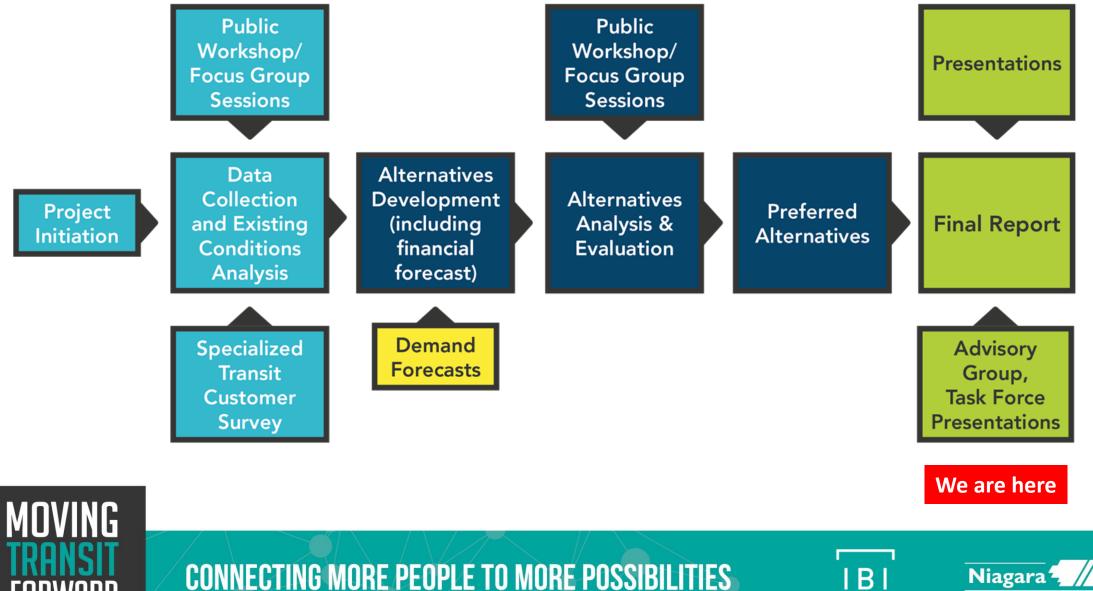


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Work Plan

FORWARD



Niagara // / Region

What We Heard

- Favourable view of drivers & staff
- Difficulty booking a trip tedious including need to call multiple agencies (municipal & regional travel)
- Poor on time performance (or don't show up)
- Excessive travel times
- Inconsistent eligibility criteria & processes
- Residents of communities without specialized transit (West Niagara) feel disadvantaged

Extensive Outreach/ Consultation/Survey Research:

- AAC
- IMTWG
- LNTC
- Niagara Health
- PICs
- Agencies/organizations representing older adults/disability community
- Specialized Transit Customer Survey



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What We Heard (cont.)

• Need for accessible paths of travel to use accessible fixed route transit

Most Requested Improvements

- Online trip booking and payment
- Extended service hours
- Phone alert upon vehicle arrival
- Ride-hailing/same day service (may be prepared to pay premium fare)







Common Industry Practices

• Key Functional Areas

Funding & Oversight

Eligibility & Certification

Reservations & Scheduling

Service Delivery

- determines budget & other resource levels
- planning & service monitoring
- centralized, others left to service provider
- standardized criteria, range of processes
- takes trip requests
- allocates drivers & vehicles to meet needs
- common use of computerized scheduling
- core service buses & vans & use of supplemental services (sedans, vans)
- in-house & contract operations



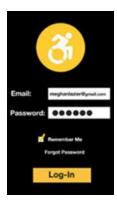
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Common Industry Practices

- Next-Generation Mobility:
 - **Supplemental services** taxis, transportation network companies (TNCs), microtransit
 - Address peaking, late evenings & weekends
 - Technology
 - Computerized scheduling & dispatch
 - Vehicle locating & communication (AVL/ MDTs)
 - IVR broadcast vehicle arrivals, etc.
 - App +/or web portal registration, trip planning, reservations, confirmations, cancellations
 - Mobile payment









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Common Industry Practices

- Community Collaboratives / Entrepreneurial Partnerships: Coordinated Human/Social Service Transportation (& other community-based agencies & organizations)
- Greater link/integration with fixed-route transit services
 - Range of incentives & policies address demand/ mobility management opportunities.
 - Accessible paths of travel.
 - Integrated trip planning & fare payment.













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Guiding Principles – An Eye on the Future

A Preferred Approach Designed To:

- **Preserve the integrity** of the Region's specialized transit services for those with no alternative
- Maximize benefits from investments made in accessible fixed route transit & provide flexible mobility options
- Compliance with AODA (& universal design)
- Be fiscally responsible and accountable

- Maximize use of existing resources
- Increase efficiencies in service delivery
- Enhance the customer experience
- Leverage use of technology

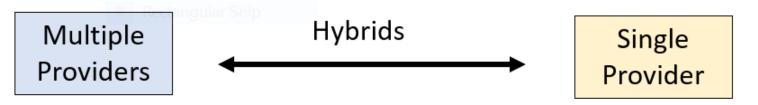


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Imagine Possibilities – Opportunities

Delivery Models



Models – to address core functional areas:

- 1. Eligibility & Certification
- 2. Trip Reservation & Scheduling
- 3. Dispatch/Trip Management
- 4. Service Delivery







Recommendations – Eligibility and Certification

- 1. Process be centralized under a single entity.
- 2. A single application form be used by all specialized transit operators.
- 3. Application form available on-line and ability to complete & submit.
- 4. Remove the requirement for validation by a health care professional.

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Recommendations – Eligibility and Certification (cont.)

- 5. In-person assessments be introduced as part of this process.
- 6. Applicants certification reflect categories of: *unconditional, temporary, and conditional (tripby-trip).*
- 7. Re-certification every 5-years



ACCESSIBILITY FOR ONTARIANS WITH DISABILITIES ACT 2005 (AODA)

Unconditional: disability prevents use of conventional transit

Temporary: temporary disability

Conditional: disability where environmental or physical barriers limit their ability to consistently use conventional transit

May be denied requests to persons who have temporary or conditional eligibility if conventional transit is accessible and the person has the ability to use it.







Recommendations – Reservations & Scheduling

- 1. The reservations/trip request and scheduling functions be centralized under a single entity.
- 2. Enable registrants to make reservations/trip requests by telephone, app and/or web-portal (*One-Call/One-Click* capability).
- 3. Scheduling (route optimization, allocation of resources) to use state-ofthe-art, commercially available software with a robust scheduling algorithm.







Recommendations – Policies, Procedures, and Performance Metrics

1. Governing entity develop a robust set of policies, procedures and performance metrics.

Policies and procedures to include but not be restricted to:

- Advance booking requirements
- Scheduling windows

- Cancellations and no-shows
- Fare policy

Advance discussions focused on community collaboratives (e.g., Niagara Health)

Performance metrics to reflect industry norms regarding key performance indicators (KPIs) including requirements for service monitoring, contract compliance and CUTA reporting.







Recommendations – Service Delivery

- Core specialized transit services comparable to level of service as currently provided by the aggregate of the municipal and regional specialized transit providers.
- 2. Use of supplemental taxis and/or transportation network companies (TNCs) during times of day, days of week, areas of service, or 'overflow' capacity (when the deployment of hourly service would not meet prescribed performance metrics).
- 3. Supplemental services, as described above, be used to accommodate future travel demand/expansion of specialized transit services.

Supplemental services to be contracted on a per trip bases and hence, only pay for services consumed and may include subsidized same-day service.





Recommendations – Greater Link/Integration with Fixed-Route Transit Services

1. Apply *conditional/trip-by-trip* eligibility

Conditional - where conditions can be determined (e.g., seasonal, climate/weather, topography, accessible paths of travel, proximity of trip origin/destination to fixedroute service, transit hubs, etc.).

 Develop incentives and policies to address travel/mobility demand management strategies

Strategies include: travel/mobility training, fare policy, trip discovery/ planning capabilities, etc.



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Recommendations – Same-Day Pilot Program

- 1. Through partnerships with taxi and/or transportation network companies (TNCs) provide subsided, app-based (including trip request, tracking, and mobile payment) trips to specialized transit registrants.
- Establish parameters including maximum per trip subsidy/distance and use of fare policy to influence travel behaviour.
- For those who may not have a Smart device and/or the unbanked, ensure the provision of a call-centre and ability for trip payment by alternate means.







Recommendations – Technology

- 1. Technology enhancement that include:
 - a. Real-time passenger information including the broadcast (text message or telephone call) of vehicle arrivals.
 - b. Self-service capabilities through an app and/or web portal to address registration, trip planning, reservations, confirmations and cancellations.
 - c. Mobile (cashless) payment.







Implementation Plan

Within context of *Transit Governance Study*

Near-Term (0 - 2 years)

- Harmonizing application form
- Centralized eligibility & certification process
- Development of policies, procedures, and performance metrics

Mid-Term (2 - 5 years)

- Technology real-time info., selfserve capabilities, cashless payment
- Greater integration with fixed-route transit

Expanded use of supplemental services

Centralized scheduling

Same-Day Pilot Program



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Next Steps

- Finalize financial forecasts
- Presentation of Recommendations to LNTC (Linking Niagara Transit Committee)
- Draft & Final Report November/December 2019







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