

Appendix I

THE REGIONAL MUNICIPALITY OF NIAGARA

BY-LAW NO. < >

A BY-LAW TO ADOPT THE 2020 CAPITAL BUDGET FOR
THE REGIONAL MUNICIPALITY OF NIAGARA

WHEREAS subsection 289 (1) of the Municipal Act, 2001, S.O. 2001, c.25. as amended states that an upper-tier municipality shall in each year prepare and adopt a budget; and,

WHEREAS the Council of The Regional Municipality of Niagara adopted its 2020 Capital Budget on December 5, 2019.

NOW THEREFORE the Council of The Regional Municipality of Niagara enacts as follows:

1. That the 2020 Capital Budget for Regional Departments, Agencies and Boards, as presented and listed below and in detail in Appendix I, be approved, subject to the project initiation in accordance with the Capital Asset Management policy;

Gross Expenditures:		
Community Services	\$	1,897,808
Corporate Services		167,241,000
Niagara Regional Housing		28,164,858
Niagara Regional Police		4,154,500
Public Health and EMS		3,467,644
Transportation		65,473,679
Waste Management		8,485,400
Wastewater		60,195,000
Water		36,445,000
Total Gross Expenditures	\$	<u>375,524,889</u>

Financing Sources:		
Reserves	\$	123,817,765
Debt Financing		144,949,650
External Contributions		106,757,474
Total Financing Sources	\$	<u>375,524,889</u>

Appendix I

2. That this by-law shall come into force and effect on the day upon which it is passed.

THE REGIONAL MUNICIPALITY OF NIAGARA

James Bradley, Regional Chair

Ann-Marie Norio, Regional Clerk

Passed: < >

Appendix I

Project ID	Project	Gross Capital Request	Reserves	Debt	Development Charges	Federal Gas Tax	Local Area	Other External
J_20001107	20-LTC Cap Imp/Replace	274,133	274,133	0	0	0	0	0
J_20001108	20-LTC Machinery/Equipment	270,733	270,733	0	0	0	0	0
J_20001109	20- LTC Resident Care Equipment	561,317	561,317	0	0	0	0	0
J_20001110	20-LTC Roof Replacement	357,500	357,500	0	0	0	0	0
J_20001106	20-LTC Bed Replacement	245,358	245,358	0	0	0	0	0
J_20001111	20-LTC Tech Imprv	188,767	188,767	0	0	0	0	0
Community Services Total		1,897,808	1,897,808	0	0	0	0	0
J_20001240	20-HR Time + Attendance Software Upgrade	300,000	300,000	0	0	0	0	0
J_20001241	20-HRIS Development	200,000	200,000	0	0	0	0	0
J_20001236	20- Annual Application Lifecycle Replacement	300,000	300,000	0	0	0	0	0
J_20001061	20- IT Asset Replacement	1,035,000	1,035,000	0	0	0	0	0
J_10GD1505	20-LTC Fort Erie New Home	57,365,000	0	42,687,000	9,078,000	0	0	5,600,000
J_20001207	20-Bld Ext-Welland Child Found	62,000	62,000	0	0	0	0	0
J_20001203	20-LTC St. Catharines New Home	102,000,000	0	86,500,000	15,500,000	0	0	0
J_20001204	20-Ann-Staff Accommodations	100,000	100,000	0	0	0	0	0
J_20001206	20-Ann-Code & Leg Compliance	100,000	100,000	0	0	0	0	0
J_20001219	NRHQ - Campbell East Main Entry Door Replacement	80,000	80,000	0	0	0	0	0
J_20001221	NRHQ - Campbell East - Building Mechanical Humidification	110,000	110,000	0	0	0	0	0
J_20001223	NRHQ - Civic Park Security Enhancements	100,000	100,000	0	0	0	0	0
J_20001213	NRHQ - Campbell East Roof Replacement	795,000	795,000	0	0	0	0	0

Appendix I

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J_20001220	Building Automation Redesign	100,000	100,000	0	0	0	0	0
J_20001235	SAEO Peer Street Niagara Falls - Plumbing Replacement	40,000	40,000	0	0	0	0	0
J_20000979	NRPS Welland Gun Range - Roof Replacement	750,000	750,000	0	0	0	0	0
J_20001226	NRPS Emerg Services St. Cath - Roof Replacement	280,000	280,000	0	0	0	0	0
J_20001227	PW Yards Septic Replacement	880,000	880,000	0	0	0	0	0
J_20001228	PW Pelham Yard - Exterior and Platform Replacement	55,000	55,000	0	0	0	0	0
J_20001229	PW Pelham Yard - Dome Roof Replacement	300,000	300,000	0	0	0	0	0
J_20001210	PW Smithville Yard - Main Building Roof Replacement	314,000	314,000	0	0	0	0	0
J_20000980	PW Thorold Yard - Roof Replacement	210,000	210,000	0	0	0	0	0
J_20001232	PW Thorold Yard - Wash Bay Structural Repair and Siding	94,000	94,000	0	0	0	0	0
J_20001233	PW Thorold Yard - Dome Roof Replacement	281,000	281,000	0	0	0	0	0
J_20001271	911 Backup Rationalization	1,000,000	1,000,000	0	0	0	0	0
J_20001238	20-OCR Software Implentation	140,000	140,000	0	0	0	0	0
J_20001239	20-Misc Levy Properties	250,000	250,000	0	0	0	0	0
Corporate Services Total		167,241,000	7,876,000	129,187,000	24,578,000	0	0	5,600,000
J_20000680	NRH - Multi-Residential Intensification - Niagara Falls	20,090,000	3,050,913	0	14,039,087	0	0	3,000,000
J_20001101	NRH - 2020 Annual Grounds Capital Program	1,009,739	175,368	775,280	0	0	0	59,091

Appendix I

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J_20001102	NRH - 2020 Annual Unit Capital Program	3,470,763	711,802	2,519,117	0	0	0	239,844
J_20001103	NRH - 2020 Annual Building Capital Program	3,394,356	650,312	2,524,919	0	0	0	219,125
J_20001104	NRH - 2020 Annual Emergency Capital Program	200,000	200,000	0	0	0	0	0
Niagara Regional Housing Total		28,164,858	4,788,395	5,819,316	14,039,087	0	0	3,518,060
J_20001257	NRPS - Annual Vehicle Replacements - NRPS - Annual Forecast (2020)	1,500,000	1,500,000	0	0	0	0	0
J_20001263	20- NRPS Vehicle Deployment System	157,000	157,000	0	0	0	0	0
J_20001267	20- NRPS Intelligence Software	49,700	49,700	0	0	0	0	0
J_20001260	NRPS - Command Post	450,000	0	450,000	0	0	0	0
J_20001262	NRPS - LIDAR Units - Annual Forecast (2020)	14,000	14,000	0	0	0	0	0
J_20001266	20- NRPS Tactical Training Site Upgrade	50,000	50,000	0	0	0	0	0
J_20001270	20- NRPS Tactical Search Camera	26,000	26,000	0	0	0	0	0
J_20001268	20- NRPS Diver Surface Supply Consoles	38,000	38,000	0	0	0	0	0
J_20001261	NRPS - CEW Replacement - Annual Forecast (2020)	200,000	200,000	0	0	0	0	0
J_20001265	20- NRPS Judgement Simulator	81,800	81,800	0	0	0	0	0
J_20001269	20- NRPS Application Tourniquets	38,000	38,000	0	0	0	0	0
J_20001258	NRPS - IT & Network Equipment Replacement - Annual Forecast (2020)	700,000	700,000	0	0	0	0	0

Appendix I

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J_20001259	NRPS – NG 911 Equipment Replacement (2020)	700,000	0	700,000	0	0	0	0
J_20001264	20- NRPS Equipment Asset Tracker	150,000	150,000	0	0	0	0	0
NRPS Total		4,154,500	3,004,500	1,150,000	0	0	0	0
J_20001201	20-Ann Ambulance&Equip Replace	3,367,644	3,167,746	0	199,898	0	0	0
J_20001202	20-EMS - Inventory Software	100,000	100,000	0	0	0	0	0
Public Health Emergency Serv Total		3,467,644	3,267,746	0	199,898	0	0	0
J_20001125	20 Ann-Patrol Yard Imprv	1,000,000	640,000	0	360,000	0	0	0
J_20001123	20 Ann-Roads Equip Upgrade	1,000,000	1,000,000	0	0	0	0	0
J_20001130	Line Marking Improvements	100,000	100,000	0	0	0	0	0
J_20000498	McLeod Rd at Stanley/CNR Tracks - Storm Pumping Station	1,800,000	0	1,800,000	0	0	0	0
J_20001114	20 Ann-Guide Rail Imprv	200,000	200,000	0	0	0	0	0
J_20001119	20 Ann-Railway Crossing Imprv	120,000	120,000	0	0	0	0	0
J_20001121	20 Ann-Storm Sewers & Culverts	1,100,000	1,100,000	0	0	0	0	0
J_20001115	20 Ann-Illum Install and Upgrade	1,000,000	900,000	0	100,000	0	0	0
J_20001120	20 Ann-Traffic Signals	3,000,000	2,700,000	0	300,000	0	0	0
J_10RC1329	Cpcty Imprv - Casablanca Blvd Widening - Livingston to QEW	16,000,000	0	0	11,305,000	1,995,000	2,700,000	0
J_10RC1562	Rds Rehab - RR 42 Ontario St. Reconstruction - Lakeshore to Linwell	1,400,000	1,260,000	0	140,000	0	0	0
J_10RC0816	Cpcty Imprv-Recon RR 57 (Thorold Stone Rd) ext east of Stanley Ave	6,000,000	203,022	0	5,100,000	696,978	0	0

Appendix I

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J_20000661	Struc Rehab - Schisler Road Bridge (027230)	1,700,000	0	1,700,000	0	0	0	0
J_20000662	Int Imprv-RR81 King St @ Main & Nineteenth-LN	500,000	500,000	0	0	0	0	0
J_20000667	Rds Rehab - RR49 McLeod Rd Phase 2 - HEPC to Wilson	1,000,000	150,000	0	850,000	0	0	0
J_10RC1354	Rds Rehab - Lakeshore Rd West recon from Third St to Seventh St	1,300,000	300,000	0	0	1,000,000	0	0
J_20000895	Int Imprv - RR 24 Victoria Ave at RR 63 Canboro Road, WL and RR27 East Main at RR84 Moyer, WE	2,000,000	500,000	0	0	1,500,000	0	0
J_20000896	Rds Rehab - RR 43 Bridge St - Victoria Ave to Erie	750,000	750,000	0	0	0	0	0
J_20000929	Int Imprv- RR46 Geneva St at Carlton-SC	1,000,000	1,000,000	0	0	0	0	0
J_10RC1554	Cpcty Imprv - Glendale Ave Interchange at QEW	1,000,000	150,000	0	850,000	0	0	0
J_20001113	20- Ann-Development Projects	1,000,000	0	0	0	0	0	1,000,000
J_20001122	20 Ann-Roads Resurfacing and Strengthening Program	8,344,729	0	3,343,334	834,473	4,166,922	0	0
J_20001126	20 Ann-Struc Rehab-Eng & Constr	1,000,000	1,000,000	0	0	0	0	0
J_20001118	20- Ann-Misc Road Properties	200,000	200,000	0	0	0	0	0
J_20001116	20- Ann-Roads Eng for Future	500,000	500,000	0	0	0	0	0
J_20001248	Int Imprv-RR67 Beaverdams at Decew	250,000	250,000	0	0	0	0	0
J_20001124	20 Ann-Struc-Eng Stdy Fut Brdg	300,000	300,000	0	0	0	0	0

Appendix I

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J_20001182	20-Struc Rehab-RR81 Forty Mile Creek Bridge (081205)	100,000	0	100,000	0	0	0	0
J_20001185	Int Imprv - RR 49 McLeod Rd at Drummond Rd	200,000	100,000	0	100,000	0	0	0
J_20001186	Rds Rehab - RR 20 Lundy's Lane - Highland Ave to Montrose Rd	500,000	450,000	0	50,000	0	0	0
J_20001188	20-Int Imprv-RR47 Lyon's Creek at Montrose	200,000	30,000	0	170,000	0	0	0
J_20001191	20-Cpcty Imprv-RR98 Montrose Rd from Lyon's Creek to Canadian	1,000,000	150,000	0	850,000	0	0	0
J_20001192	Struc Rehab - Glendale Ave Bridge (089215)	200,000	0	200,000	0	0	0	0
J_20001193	Int Imprv - RR 55 Niagara Stone Rd at Airport Rd and Concession 4	200,000	200,000	0	0	0	0	0
J_20001194	20-Rds Rehab-RR56 Burleigh Hill-Warkdale to St. David's	300,000	270,000	0	30,000	0	0	0
J_20001183	20-Rds Rehab-Misc Road Construction	1,000,000	310,000	0	100,000	590,000	0	0
J_20001184	20-Struc Rehab-RR12 Mountain St Retaining Wall	500,000	0	500,000	0	0	0	0
J_20001197	Struc Rehab -054205-Prince Charles Dr Bridge	150,000	0	150,000	0	0	0	0
J_20001198	Struc Rehab -020215-Hwy 20 CPR Subway	500,000	0	500,000	0	0	0	0
J_20001199	20-Rds Rehab-RR87 Lakeshore Rd-MUP Townline to FMC	300,000	300,000	0	0	0	0	0
J_20001200	Rds Rehab - RR40 South Service Rd Go Bus Sidewalk	350,000	350,000	0	0	0	0	0

Appendix I

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J_20001189	20-Struc Rehab-RR24 Sixteen Creek Culvert (024310)	200,000	0	200,000	0	0	0	0
J_20001190	Struc Rehab -021210-Thompson Rd Bridge	100,000	0	100,000	0	0	0	0
J_20001195	Struc Rehab -021215-Thompson Rd Bridge	100,000	0	100,000	0	0	0	0
J_20001196	Struc Rehab - Lakeport Road (087210) and Frank Weir (087205)	100,000	0	100,000	0	0	0	0
J_20001249	20-Int Imprv-Thirty Rd at Young Street	500,000	100,000	0	0	400,000	0	0
J_20001127	20-Ann - Survey Equipment Repl	90,000	90,000	0	0	0	0	0
J_20001128	20- Vision Zero	250,000	250,000	0	0	0	0	0
J_20001117	20 Ann-Fleet & Vehicle Replace	1,520,000	1,520,000	0	0	0	0	0
J_20001245	20-Facilities Maint Vehicles	35,000	35,000	0	0	0	0	0
J_20000494	NRT - Capital Acquisition	3,513,950	1,010,464	0	0	0	0	2,503,486
Public Works - Levy Total		65,473,679	18,988,486	8,793,334	21,139,473	10,348,900	2,700,000	3,503,486
J_20001179	20-Annual-Miscellaneous Enhance/Replace-Other	225,500	225,500	0	0	0	0	0
J_20001180	20-Property Acquisition	110,000	110,000	0	0	0	0	0
J_20000338	Humberstone - Infrastructure Upgrades	4,400,000	4,400,000	0	0	0	0	0
J_20001177	20-Humberstone Drop-Off Depot Upgrades	385,000	385,000	0	0	0	0	0
J_20001176	20-Elm Street - Asphalt Road	220,000	220,000	0	0	0	0	0
J_20001178	20-Recycling Facility Improvements	834,900	819,330	0	15,570	0	0	0

Appendix I

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J_20001247	20-Recycling - Fibre Line Enhancements	2,200,000	2,200,000	0	0	0	0	0
J_20001181	20-Recycling Building & Equipment	110,000	110,000	0	0	0	0	0
Waste Management Total		8,485,400	8,469,830	0	15,570	0	0	0
J_20000685	Fuel Tank Replacement Program	250,000	250,000	0	0	0	0	0
J_20001131	20-Pipe and Manhole Rehabilitation Program	250,000	250,000	0	0	0	0	0
J_20001132	20-Flow Meters in Trunk Sewer	225,000	225,000	0	0	0	0	0
J_20001133	20-WWTP Digester / Sludge Management Program	1,250,000	1,250,000	0	0	0	0	0
J_20001134	20-Chemical System Upgrade Program - Wastewater	400,000	400,000	0	0	0	0	0
J_20001137	20-Facilities Security Improvement Program Wastewater	600,000	600,000	0	0	0	0	0
J_20001139	20-Portable Sewage Bypass Pumps	240,000	240,000	0	0	0	0	0
J_20001140	20-Laboratory and Sampling Equipment Upgrade Program	150,000	150,000	0	0	0	0	0
J_20001135	20-Wastewater Five Trucks and Five Vans	530,000	530,000	0	0	0	0	0
J_20001136	20-Heat Exchanger Replacement Program	150,000	150,000	0	0	0	0	0
J_20001141	20-Corporate WIFI Expansion at Wastewater Facilities	240,000	240,000	0	0	0	0	0
J_20001142	20-WW Generator Replacement Program	300,000	300,000	0	0	0	0	0

Appendix I

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J_20000692	Mewburn Pumping Station Upgrade	250,000	250,000	0	0	0	0	0
J_20000699	Stamford Sewer Trunk Rehabilitation - Phase II	7,600,000	7,600,000	0	0	0	0	0
J_20000866	19-Decomission Old Central PS	600,000	600,000	0	0	0	0	0
J_20001143	20-Niagara Falls WWTP PLC Upgrade for Primaries	160,000	160,000	0	0	0	0	0
J_20001278	20- Niagara Falls WWTP Maintenance Building Replacement	400,000	400,000	0	0	0	0	0
J_20001144	20-New Queenston/ St.Davids's Wastewater Servicing	800,000	400,000	0	400,000	0	0	0
J_20001145	20-Queenston WWTP Sustainability Upgrades	600,000	600,000	0	0	0	0	0
J_20000690	Niagara Parkway Sanitary Trunk Sewer Rehabilitation	600,000	600,000	0	0	0	0	0
J_20000729	Catherine Street Pumping Station Upgrades	200,000	40,000	0	160,000	0	0	0
J_20001146	20-Lakeshore Road Pumping Station Upgrade	400,000	40,000	0	360,000	0	0	0
J_20001138	20-Anger Ave WWTP Grit Upgrade	250,000	250,000	0	0	0	0	0
J_20000708	Port Robinson Lagoon Decommissioning	250,000	250,000	0	0	0	0	0
J_20000881	19-Dain City Pump Station Forcemain Replacement	5,500,000	5,500,000	0	0	0	0	0
J_20001149	20- Quaker Rd Trunk Sewer	300,000	0	0	300,000	0	0	0

Appendix I

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J_20001147	20-Welland OAW Diversion Building Decommissioning	300,000	300,000	0	0	0	0	0
J_20001148	20-Gordon Street Trunk Sewer Rehabilitation	300,000	300,000	0	0	0	0	0
J_10SW1118	Shirley Road Pump Station Upgrade	1,900,000	950,000	0	950,000	0	0	0
J_20001150	20-Crystal Beach Wastewater Treatment Plant Upgrade	300,000	300,000	0	0	0	0	0
J_20000869	19-Seaway WWTP Influent Channel Upgrade	300,000	300,000	0	0	0	0	0
J_10SW1526	East Side Pumping Station Upgrades	4,100,000	4,100,000	0	0	0	0	0
J_20001152	20-Oxford Pump Station Upgrades	250,000	25,000	0	225,000	0	0	0
J_20001151	20-Seaway WWTP Generator Replacement	250,000	250,000	0	0	0	0	0
J_20001153	20-Seaway WWTP Ferric System Upgrade	200,000	200,000	0	0	0	0	0
J_20000202	Port Weller WWTP Bar Screen Replacement	2,000,000	2,000,000	0	0	0	0	0
J_20000687	Port Weller WWTP Chemical System Upgrade	1,700,000	1,700,000	0	0	0	0	0
J_20001154	20-Four Mile Creek Sewer Rehabilitation	400,000	400,000	0	0	0	0	0
J_20000201	Port Dalhousie WWTP Upgrade	10,000,000	6,000,000	0	0	4,000,000	0	0
J_10SW1268	Wellandvale Pumping Station Upgrades	1,300,000	1,300,000	0	0	0	0	0

Appendix I

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J_20000469	Port Dalhousie WWTP Chemical System Upgrades	500,000	500,000	0	0	0	0	0
J_20000702	Laurie Ave Pumping Station and Forcemain Upgrade	4,000,000	400,000	0	3,600,000	0	0	0
J_20000707	Bridgeport Pumping Station Upgrade and Forcemain Replacement	3,000,000	600,000	0	2,400,000	0	0	0
J_20000709	Jordan Valley Pumping Station Upgrade and Forcemain Replacement	3,000,000	600,000	0	2,400,000	0	0	0
J_20001158	20-Bal Harbor Pumping Station Electrical Upgrade	200,000	200,000	0	0	0	0	0
J_20001156	20-Biggar Lagoon Pumping Station Upgrade	600,000	300,000	0	300,000	0	0	0
J_20001155	20-Lakewood Garden Pumping Station Upgrades	200,000	200,000	0	0	0	0	0
J_20001157	20-Victoria Avenue Pumping Station Upgrades	700,000	140,000	0	560,000	0	0	0
J_10SW1513	Garner Road Access & Lagoon Improvements	2,200,000	2,200,000	0	0	0	0	0
Wastewater Operations Total		60,195,000	44,540,000	0	11,655,000	4,000,000	0	0
J_20000612	2018 WTP Upgrade - GAC Replacement	2,000,000	2,000,000	0	0	0	0	0
J_20000609	18 -Generator Fuel Tank Replacement	100,000	100,000	0	0	0	0	0
J_20001159	20-Water Generator Replacement Program	600,000	600,000	0	0	0	0	0
J_20001160	20-Water Security Improvement Program	500,000	500,000	0	0	0	0	0

Appendix I

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J_20001161	20-Water Hardware and Software Upgrade Program	350,000	350,000	0	0	0	0	0
J_20001162	20-Water Three New Vans	150,000	150,000	0	0	0	0	0
J_20001165	20-Water Valve Replacement Program	400,000	400,000	0	0	0	0	0
J_20001163	20-Water Chemical System Upgrade Program	250,000	250,000	0	0	0	0	0
J_20001164	20-Water Reservoir and Storage Program	700,000	700,000	0	0	0	0	0
J_20000618	Niagara Falls WTP Upgrades - High Lift Low Lift and Substation	4,000,000	4,000,000	0	0	0	0	0
J_20001166	20-Niagara Falls WTP Filter Controls Upgrade	270,000	270,000	0	0	0	0	0
J_20000458	Rosehill WTP New Intake	800,000	800,000	0	0	0	0	0
J_20000614	New Fort Erie Elevated Tank and Trunk Watermain	1,200,000	600,000	0	600,000	0	0	0
J_20000619	New Pelham Elevated Tank	1,200,000	600,000	0	600,000	0	0	0
J_20001167	20-Shoalt's Drive High and Low Lift Pumping Station Upgrades	1,400,000	140,000	0	1,260,000	0	0	0
J_20001168	20-Watermain Replacement Aqueduct St/ Merritt St	300,000	300,000	0	0	0	0	0
J_10CW1314	Port Colborne Water Treatment Plant Upgrade	5,000,000	5,000,000	0	0	0	0	0
J_20000462	Decew WTP New Intake Channel	1,000,000	0	0	200,000	0	0	800,000
J_20000508	Virgil Elevated Tank – Corrosion Protection	3,000,000	3,000,000	0	0	0	0	0
J_20000982	19-St.Davids Rd Watermain Replacement	1,000,000	1,000,000	0	0	0	0	0

Appendix I

Project ID	Project	Gross Capital Request	Reserves	Debt	Development Charges	Federal Gas Tax	Local Area	Other External
J_20001171	20-Watermain Replacement Vineland - Nineteenth St and Glen Rd	2,500,000	2,500,000	0	0	0	0	0
J_20001172	20-Watermain Replacement along Victoria Ave (between King St and Moyer Rd)	250,000	250,000	0	0	0	0	0
J_20001173	20-St.Davids Chlorination Facility Upgrade	250,000	250,000	0	0	0	0	0
J_20001170	20-Watermain Interconnection from Decew WTP to Townline Rd E	1,000,000	1,000,000	0	0	0	0	0
J_20001174	20-Decommissioning Carlton St. Reservoir	300,000	300,000	0	0	0	0	0
J_20001169	20-DeCew WTP Plant 2 Upgrades	2,000,000	2,000,000	0	0	0	0	0
J_20001243	20-Vineland and Jordan Reservoir Decommissioning	600,000	600,000	0	0	0	0	0
J_20001244	20-Warner Rd Pumping Station Decommissioning	125,000	125,000	0	0	0	0	0
J_20000187	Grimsby WTP Upgrade - Laneway and Valve Replacements	700,000	700,000	0	0	0	0	0
J_20000467	Grimsby Watermain Replacement Elizabeth St to Park Rd	4,000,000	2,000,000	0	2,000,000	0	0	0
J_20001175	20-Watermain Replacement Ontario St in the Town of Lincoln	500,000	500,000	0	0	0	0	0
Water Operations Total		36,445,000	30,985,000	0	4,660,000	0	0	800,000
Total		375,524,889	123,817,765	144,949,650	76,287,028	14,348,900	2,700,000	13,421,546