## Appendix 1 - Consolidated Year End Funding Surplus/(Deficit)

CSD 15-2020 March 11, 2020

	Year End Operating Surplus/(Deficit) Before Transfers	Year End Operating Surplus Transferred Back to Reserve(*)	Encumbrance(**)	Year End Operating Surplus/(Deficit)
LEVY SUPPORTED DEPARTMENTS				
Regional Departments				
Corporate Administration	\$1,060	\$0	-\$84	\$976
Corporate Services	\$343	\$0	-\$100	\$243
Enterprise Resource Management Services	\$98	\$0	-\$98	\$0
Commmunity Services	\$1,702	\$0	-\$289	\$1,413
Economic Development	\$0	\$0	\$0	\$0
Public Works - Transportation	\$7,313	-\$1,069	-\$849	\$5,395
Governance	\$222	\$0	\$0	\$222
Planning & Development	\$958	-\$50	-\$664	\$244
Public Health	-\$2,178	\$0	-\$65	-\$2,243
Subtotal - Regional Departments	\$9,519	-\$1,119	-\$2,149	\$6,250
General Government	-\$909	\$0	-\$4,463	-\$5,373
Regional Departments and General Government	\$8,610	-\$1,119	-\$6,613	\$878
Agencies, Boards and Commissions				
Court Services	\$444	\$0	\$0	\$444
Niagara Regional Housing	\$2,061	\$0	-\$735	\$1,327
Niagara Regional Police	\$798	\$0	\$0	\$798
Niagara Peninsula Conservation Authority	\$6	\$0	\$0	\$6
Subtotal - Agencies, Boards and Commissions	\$3,309	\$0	-\$735	\$2,575
Total Levy Supported Departments	\$11,919	-\$1,119	-\$7,347	\$3,453
RATE SUPPORTED DEPARTMENTS				
Water	-\$507	\$0	\$0	-\$507
Watewater	\$7,043	\$0	-\$8,220	-\$1,177
Waste Management	-\$347	\$0	-\$810	-\$1,156
Total Rate Supported Departments	\$6,189	\$0	-\$9,030	-\$2,840

(\*) Unspent budgeted reserve transfers are returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy (\*\*) Encumbrances are transferred to 2020 operating budgets in accodance with the Budget Control By-Law