Appendix 3 - 5 Year Consolidated Year End Funding Surplus/(Deficit)

	Year End Operating Surplus/(Deficit) (in thousands)				
LEVY SUPPORTED DEPARTMENTS	2019	2018	2017	2016	2015
Regional Departments					
Corporate Administration	\$976	\$357	\$365	\$127	\$74
Corporate Services	\$243	\$254	-\$118	\$0	\$0
Enterprise Resource Management Services	\$0	\$10	-\$10	\$0	\$0
Commmunity Services	\$1,413	\$1,742	\$3,700	-\$951	\$258
Economic Development	\$0	\$0	\$226	\$216	\$51
Public Works - Transportation	\$5,395	\$975	\$1,913	\$2,332	-\$3,887
Governance	\$222	\$413	\$120	-\$190	\$291
Planning & Development	\$244	\$558	\$518	-\$66	-\$308
Public Health	-\$2,243	-\$186	\$1,825	\$345	\$1,873
Subtotal - Regional Departments	\$6,250	\$4,123	\$8,539	\$1,813	-\$1,648
General Government	-\$5,373	-\$5,850	-\$6,113	\$192	\$3,972
Regional Departments and General Government	\$878	-\$1,727	\$2,426	\$2,005	\$2,324
Agencies, Boards and Commissions					
Court Services	\$444	\$396	-\$344	-\$249	-\$226
Niagara Regional Housing	\$1,327	\$2,635	\$1,908	\$624	\$717
Niagara Regional Police	\$798	\$528	-\$7,641	-\$2,781	\$629
Niagara Peninsula Conservation Authority	\$6	-\$4	-\$3	\$0	-\$51
Subtotal - Agencies, Boards and Commissions	\$2,575	\$3,555	-\$6,080	-\$2,406	\$1,069
Total Levy Supported Departments	\$3,453	\$1,828	-\$3,654	-\$401	\$3,393
RATE SUPPORTED DEPARTMENTS	.	** ***	• • • • •	*	^
Water	-\$507	\$2,449	\$1,432	\$1,361	-\$56
Watewater	-\$1,177	-\$370	-\$1,343	\$588	\$593
Waste Management	-\$1,156	\$1,551	\$5,682	\$4,337	\$4,552
Total Rate Supported Departments	-\$2,840	\$3,630	\$5,771	\$6,286	\$5,089

Includes unspent budgeted reserve transfers returned to their originating reserves in accordance with the Reserve and Reserve Funds Policy and year end encumbrances.