NIAGARA REGION 2020 COVID-19 Considerations

Council

April 23th, 2020

Niagara Region Response to COVID-19

Items of Discussion

- CSD 30 Preliminary Overview of Financial Implication
- CSD 31 Concessions to Local Area Municipalities regarding Tax, Waste, Water/Wastewater Billings
- CAO 10 COVID-19 Update
 - Appendix 7 Workforce Planning Business Continuity Plans and Staff Redeployment
- CHR 2 COVID-19 Governmental Relations Strategy

CSD 30 - Preliminary Overview of Financial Implication

Total cost of \$9.3 million (as of April 17, 2020)

- Costs projected to June 30, 2020
- Numbers are very fluid and updated weekly
- Net cost after mitigation is \$9.3 million
 - \$3.9M impacting budget estimated deficit
 - Incremental costs and lost revenue of \$9.6 M
 - offset by cost savings and mitigations of \$5.7 N
 - \$5.4M of already budgeted resources unavailable to work or redeployed to directly support the emergency response.
- \$4.2M funding from other levels of gov't to be leveraged to support emergency.

CSD 31 - Concessions re. Tax, Waste, Water/Wastewater Billings Total cost of \$10.6 million (as of April 20, 2020)

- Region cash flow required to continue essential services and capital supports the following recommendations:
 - Local Area Municipalities (LAM) remit May 13 <u>tax/waste</u> instalment based on collections, interest deferred to June 30
 - LAM to remit Aug. 5 and Oct. 14 <u>tax/waste</u> instalments based on collections, interest deferred for 30 days.
 - LAM remit <u>water/wastewater</u> for period of pandemic based on collections, interest deferred until Dec. 30.
 - Region to remit to LAM when balance owing exceeds amounts due from LAM, LAM defer interest until Dec. 30.
- \$1.3 M revenue loss in CSD 31 increases deficit to \$5.2 M, total cost to \$10.6 M.

CAO 10 – COVID-19 Update

Workforce Planning - Business Continuity Plans and Staff Redeployment

- Through the Regional Employee Operations Centre (REOC), all Region Departments have prepared and regularly update Business Continuity Plans (BCPs) outlining essential and key service delivery
- Most of the Region service delivery is deemed essential or key during this pandemic
- BCPs identify staff assigned to essential and key service delivery and staff who can be redeployed to other areas where the need is greater
- Identified redeployable staff are to be reassigned to these areas as needed
- Staff have been redeployed inter-departmentally and across departments, including assigned duties supporting EOCs
- The primary goal is to redeploy as many staff as we can those who are unable to be redeployed may be placed on leave of absence or issued layoff notice

CHR 2 – COVID-19 Governmental Relations Strategy

Operationalizing the directions of CSD-30

- Financial relief from senior levels of government will be required to maintain service levels and mitigate significant draws on stabilization reserves or property tax increases
- Critical to coordinate messages between the Region and 12 LAM to ensure consistency and that we are speaking with the loudest voice
- Advocacy efforts will be powered by reliable and accurate projections
- We should take advantage of formal consultation opportunities
- Alignment with municipal stakeholder groups (i.e. AMO, FCM) is vital
- Continue to maintain strong, two-way relationships with local MPs and MPPS



