

Appendix 2 – 2020 Budget Multi-year Forecast for 2021

Levy

	2020 Budget	2021 Forecast	\$ Increase	% Increase
<b>Labour Related Costs</b>	408,729	418,748	10,019	2.5%
Administrative	32,415	32,552	136	0.4%
Operational & Supply	47,303	49,171	1,869	4.0%
Occupancy & Infrastructure	29,839	30,996	1,157	3.9%
Equipment, Vehicles, Technology	15,894	16,587	694	4.4%
Community Assistance	196,142	200,243	4,100	2.1%
Partnership, Rebate, Exemption	20,300	22,194	1,894	9.3%
Financial Expenditures	69,373	67,107	(2,266)	-3.3%
Intercompany Charges	(1,907)	(1,947)	(40)	-2.0%
Transfers To Funds	30,204	29,928	(276)	-0.9%
Expense Allocations To Capital	(140)	(143)	(3)	-2.0%
<b>Total Expenses</b>	<b>848,152</b>	<b>865,436</b>	<b>17,283</b>	<b>2.0%</b>
<b>Taxation</b>	(17,064)	(17,344)	(280)	-1.6%
<b>Federal &amp; Provincial Grants</b>	(319,544)	(322,752)	(3,208)	-1.0%
<b>By-Law Charges &amp; Sales</b>	(22,085)	(22,302)	(216)	-1.0%
<b>Other Revenue</b>	(72,054)	(73,679)	(1,625)	-2.3%
<b>Transfers From Funds</b>	(6,648)	(3,216)	3,432	51.6%
<b>Total Revenues</b>	<b>(437,396)</b>	<b>(439,293)</b>	<b>(1,896)</b>	<b>-0.4%</b>
<b>Net Budget Before Allocations</b>	<b>410,756</b>	<b>426,143</b>	<b>15,387</b>	<b>3.7%</b>
<b>Indirect Allocation</b>	(6,321)	(6,754)	(433)	-6.8%
<b>Capital Financing Allocation</b>	(11,865)	(9,859)	2,006	16.9%
<b>Total Allocations</b>	<b>(18,186)</b>	<b>(16,613)</b>	<b>1,573</b>	<b>8.6%</b>
<b>Net Budget After Allocation</b>	<b>392,570</b>	<b>409,530</b>	<b>16,960</b>	<b>4.3%</b>

Water & Wastewater

	2020 Budget	2021 Forecast	\$ Increase	% Increase
<b>Labour Related Costs</b>	24,852	25,762	910	3.7%
<b>Administrative</b>	3,433	2,233	(1,200)	-34.9%
<b>Operational &amp; Supply</b>	13,166	13,508	342	2.6%
<b>Occupancy &amp; Infrastructure</b>	17,700	18,053	353	2.0%
<b>Equipment, Vehicles, Technology</b>	6,588	6,679	91	1.4%
<b>Partnership, Rebate, Exemption</b>	4,010	4,010	0	0.0%
<b>Intercompany Charges</b>	1,777	1,814	37	2.1%
<b>Transfers To Funds</b>	40,749	46,112	5,363	13.2%
<b>Total Expenses</b>	<b>112,275</b>	<b>118,172</b>	<b>5,897</b>	<b>5.3%</b>
<b>By-Law Charges &amp; Sales</b>	(1,421)	(1,421)	0	0.0%
<b>Other Revenue</b>	(3,162)	(2,442)	720	22.8%
<b>Transfers From Funds</b>	(500)	0	500	100.0%
<b>Total Revenues</b>	<b>(5,083)</b>	<b>(3,863)</b>	<b>1,220</b>	<b>24.0%</b>
<b>Net Budget Before Allocations</b>	<b>107,192</b>	<b>114,309</b>	<b>7,117</b>	<b>6.6%</b>
<b>Indirect Allocation</b>	4,823	5,222	400	8.3%
<b>Capital Financing Allocation</b>	10,927	9,740	(1,187)	-10.9%
<b>Total Allocations</b>	<b>15,750</b>	<b>14,962</b>	<b>(787)</b>	<b>-5.0%</b>
<b>Net Budget After Allocation</b>	<b>122,942</b>	<b>129,271</b>	<b>6,330</b>	<b>5.2%</b>

Waste Management

	2020 Budget	2021 Forecast	\$ Increase	% Increase
<b>Labour Related Costs</b>	3,923	3,881	(42)	-1.1%
<b>Administrative</b>	1,296	990	(306)	-23.6%
<b>Operational &amp; Supply</b>	42,448	50,912	8,465	19.9%
<b>Occupancy &amp; Infrastructure</b>	1,453	1,490	37	2.5%
<b>Equipment, Vehicles, Technology</b>	1,214	1,233	19	1.6%
<b>Partnership, Rebate, Exemption</b>	189	193	4	2.0%
<b>Intercompany Charges</b>	130	133	3	2.3%
<b>Transfers To Funds</b>	4,136	4,136	0	0.0%
<b>Total Expenses</b>	<b>54,789</b>	<b>62,967</b>	<b>8,179</b>	<b>14.9%</b>
<b>By-Law Charges &amp; Sales</b>	(11,609)	(12,150)	(541)	-4.7%
<b>Other Revenue</b>	(5,191)	(5,177)	14	0.3%
<b>Transfers From Funds</b>	(1,604)	(4,514)	(2,910)	-181.5%
<b>Total Revenues</b>	<b>(18,404)</b>	<b>(21,840)</b>	<b>(3,437)</b>	<b>-18.7%</b>
<b>Net Budget Before Allocations</b>	<b>36,385</b>	<b>41,127</b>	<b>4,742</b>	<b>13.0%</b>
<b>Indirect Allocation</b>	1,499	1,532	33	2.2%
<b>Capital Financing Allocation</b>	938	119	(819)	-87.3%
<b>Total Allocations</b>	<b>2,437</b>	<b>1,651</b>	<b>(786)</b>	<b>-32.2%</b>
<b>Net Budget After Allocation</b>	<b>38,822</b>	<b>42,778</b>	<b>3,957</b>	<b>9.9%</b>