Item	Council Session	Details
CSC-C 8- 2020	June 25, 2020 (CSC Meeting June 17, 2020)	Referral of Motion – Direct Election of the Regional Chair
COTW-C 4- 2019	April 25, 2019 (COTW meeting April 11, 2019	"Final Report" Niagara Region Independent Governance Auditor
CL-C 72-2018	December 13, 2018	"First Report" Niagara Region Independent External Governance Auditor
CL-C 64-2018	October 4, 2018	"Fact Book" Niagara Region Independent External Governance Auditor, Andrew Sancton Consulting
CAO 18-2018	July 26, 2018	Independent External Governance Auditor
CL-C 49-2018	July 5, 2018	Independent Third Party Report – 2016 Hiring Process of the Chief Administrative Officer (recommendation contained therein to evaluate existing governance framework)
CL-C 120- 2017	December 7, 2017	Letter from M. Balsom, President/CEO, Greater Niagara Chamber of Commerce re Governance Opportunity
GM 10-2017	December 7, 2017	Change to Composition of Regional Council – Additional Representative for West Lincoln
GM 9-2017	November 16, 2017 (CSC Meeting November 8, 2017)	A Review of the Municipal Elections Modernization Act and Composition of Regional Council
CL-C 86-2017	July 20,2017	Memorandum from L. Bubanko, Regional Clerk, re Bill 68, Modernizing Ontario Municipal Legislation Act and deferral of CLK 03-2017: Request for Additional Regional Representative for the Township of West Lincoln
CL-C 35-2017	April 27, 2017	Memorandum from N. Devos, Acting Regional Clerk, re summary of responses from the Local Area Municipalities respecting the proposed change to composition of Regional Council "Double Direct"
CLK 3-2017	March 30, 2017	Request for Additional Regional Representative for the Township of West Lincoln
CL-C 12-2017	January 19, 2017	Speaking Notes from S. Soos, resident, City of Welland re Report CLK 2-2016
CL-C 8-2017	January 19, 2017	Memorandum from R. Walton, Regional Clerk, re Chronology of the Consideration of the Proposed Change to Composition of Regional Council – "Double Direct"
CL-C 5-2017	January 19, 2017	Email from D. Hesse, resident, City of St. Catharines re Report CLK 2-2016
CL-C 4-2017	January 19, 2017	A letter from the City of St. Catharines re dual duty Councillor proposal – City of St. Catharines

Item	Council Session	Details
CL-C 112- 2016	November 17, 2016	Speaking Notes from G. Darte, resident, City of St. Catharines re Report CLK 2-2016
CL-C 111- 2016	November 17, 2016	Speaking Notes from J. Bullivant, resident, City of St. Catharines re Report CLK 2-2016
CL-C 108- 2016	November 17, 2016	Memorandum from R. Walton, Regional Clerk re Change to Composition of Regional Council – "Double Direct"
CL-C 103- 2016	September 15, 2016	Speaking Notes from G. Darte, resident, City of St. Catharines re Report CLK 2-2016
CL-C 99-2016	September 15, 2016	Email from P. Malaguti re Report CLK 2-2016
CL-C 98-2016	September 15, 2016	Email from F. Hanam re Report CLK 2-2016
CL-C 97-2016	September 15, 2016	Email from S. Corcoran re Report CLK 2-2016
CL-C 96-2016	September 15, 2016	Email from D. Hesse, re Report CLK 2-2016
CL-C 95-2016	September 15, 2016	Letter from Dr. J. McTavish, resident, City of St. Catharines re Report CLK 2-2016
CL-C 91-2016	September 15, 2016	Memorandum from R. Walton, Regional Clerk, re Dual Duty Councillor Public Survey Results
CL-C 90-2016	September 15, 2016	Online Submission from B. Janzen, resident, City of St. Catharines re Report CLK 2-2016
CL-C 89-2016	September 15, 2016	Speaking Notes from D. Alexander, resident, City of St. Catharines re CLK 2-2016
CLK 2-2016	September 15, 2016	Change to Composition of Regional Council – "Double Direct"
CLK 1-2016	June 30, 2016	Minister of Municipal Affairs and Housing Regulation under the Municipal Act, 2001 – "Double Direct"
CSC-C 23- 2015	October 1, 2015 (September 23, 2015 CSC Meeting)	Comments from M. Balsom, President/Chief Administrative Officer, Greater Niagara Chamber of Commerce re: C8314
C8314	July 23, 2015	Memorandum from R. Walton, Regional Clerk, re: Past Work Undertaken by Council on Governance Reform
C8313	July 23, 2015	Correspondence from the City of St. Catharines re: Double Direct Councillor Role
C8242	January 15, 2015	Letter from K. Mwanzia, Interim Chief Executive Officer, Greater Niagara Chamber of Commerce re: Governance Modernization in Niagara
C8239	January 15, 2015	Memorandum from H. Schlange, Chief Administrative Officer respecting Background Information re: Regional Municipality Councillor roles

Item	Council Session	Details
C8237	January 15, 2015	Correspondence from the City of St. Catharines re:
		Filling a Vacancy on Regional Council
		Memorandum from G. Burroughs, Regional Chair
		re: City of St. Catharines letter to the Ministry of
C8144	January 16, 2014	Municipal Affairs and Housing requesting Regional
		Council's consideration of a preferred governance
		modernization option
ICP 6-2014	January 16, 2014	Question on the Ballot for the October 27, 2014
	, ,	Municipal Election
00400	D 1 40 0040	Memorandum from J. Pilon, Regional Clerk re:
C8133	December 12, 2013	Placement of Referendum Questions on the ballot
		for the October 27, 2014 Election
C8046	June 30, 2013	Memorandum from J. Pilon, Regional Clerk regarding the Selection of the Regional Chair
		Confidential memorandum from J. Pilon, Regional
		Clerk regarding A Matter of Solicitor-Client Advice,
C7991	February 7, 2013	Governance – Selection of Regional Chair [save
07551		and except the summary which remains
		confidential]
	February 7, 2013	Chart illustrating Durham Region Council
C7985	(through CBPCOTW	Composition and map were both received for
	of January 24, 2013)	information
	February 7, 2013	Memorandum from W. Sendzik, CEO, Greater
C7984	(through CBPCOTW	Niagara Chamber of Commerce (January 23, 2013)
	of January 24, 2013)	respecting Governance in Niagara
CBPCOTW 1-	January 24, 2013	Minutes of the January 24, 2013 Council Business
2013		Planning Committee of the Whole meeting on
		Governance
		Email from K. Mwanzia, Director, Policy and
07005	December 6, 2012	Government Relations, Greater Niagara Chamber
C7965		of Commerce regarding the Election of the Regional
		Chair and the Consideration of the Double Direct
		Durham Region Model of Governance Presentation by K. Mwanzia, Director, Policy and
GNCC Presentation	December 6, 2012	Government Relations, Greater Niagara Chamber
		of Commerce regarding Governance Models for
		Niagara

Item	Council Session	Details
C7921	September 20, 2012	Memorandum from G. Burroughs, Regional Chair, entitled "Governance Review – Next Steps."
CBPCOTW 8- 2012	September 20, 2012	Minutes of the September 20, 2012 Council Business Planning Committee of the Whole meeting on Governance – Addressing the Issues and Identifying Next Steps
C7899	July 26, 2012	Memorandum from G. Burroughs, Regional Chair, regarding the Governance Review
Presentation – Dr. Siegel July 26, 2012	July 26, 2012	Presentation by Dr. Siegel on Governance Review – "What's The Problem?"
CAO 2-2012	May 24, 2012	Progress Report – 2012-2015 Council Business Plan
C7808	March 16, 2012	Memorandum from G. Burroughs, Regional Chair, regarding the Governance Review Next Steps
C7796	February 22, 2012	Letter from M. Siscoe, Governance Committee Chair, City of St. Catharines regarding the City of St. Catharines, Governance Committee
CBPCOTW 2- 2012	February 16, 2012	Minutes of the February 16, 2012 Council Business Planning Committee of the Whole meeting on Governance - Council Structure Reform; Internal Governance Reform and Service Delivery Reform
CAO 1-2012	February 9, 2012	Council Business Plan - Action Plan "To Develop a More Concrete Partnership and Improved Alignment with Area Municipalities" (Action 3.6 - Open for Business)
Memo	January 19, 2012	Memorandum from G. Burroughs Regional Chair to members of Council regarding the governance review process
C7744	December 8, 2011	Letter from B. Nistico-Dunk, City Clerk for St. Catharines regarding the appointments to the St. Catharines Governance Committee
C7739	November 17, 2011	Memorandum from K. Bain, Regional Clerk regarding City of St. Catharines Governance Committee

Item	Council Session	Details
C7723	October 27, 2011	A letter from B. Nistico-Dunk, City Clerk, City of St. Catharines (October 21, 2011) respecting a request for the active participation of two (2) St. Catharines Regional Councillors on the City of St. Catharines' Governance Committee
C7486	May 13, 2010	A letter form D. Carnegie, Director of Corporate Services / Clerk for the City of St. Catharines to Premiere Dalton McGuinty respecting the City of St. Catharines' resolution for Regional Government Reform
C7015	February 28, 2008	A letter from D. Iorfida, Clerk, City of Niagara Falls (February 27, 2008) respecting the City of Niagara Falls Council's position on the composition of Regional Council
C7010	February 28, 2008	A letter from Mr. W. McLean (February 24, 2008) respecting Restructuring Niagara Regional Council
C7006	February 28, 2008	A package of information from Mr. W. McLean: a letter dated November 15, 2007 with schedules identifying the composition of municipal and regional Councils within Ontario and a letter dated January 16, 2008 in response to Councillor McMullan's efforts to alter Regional Council
C6980	December 20, 2007	A letter from S. Daniels, Deputy City Clerk, City of Thorold (December 5, 2007) respecting Municipal Representation at Regional Council
C6979	December 20, 2007	A letter from J. Beckett, City Clerk, City of Port Colborne (November 29, 2007) advising Regional Council of the City of Port Colborne's resolution declaring that they are not in favour of adding more Regional Councillors and of weighted votes so that Port Colborne's level of representation is not diminished

Item	Council Session	Details
C6978	December 20, 2007	A letter from K. R. Todd, Director of Corporate Support Services, City of St. Catharines (November 23, 2007) requesting that the Niagara Region forward a request to the Minister of Municipal Affairs to make regulations under the Municipal Act authorizing the Region to exercise its powers under Section 218 of the Municipal Act with respect to the composition of Regional Council
CHR 3-2005	November 24, 2005	A report from P. Partington, Regional Chair on the Composition of Regional Council
C6784	June 15, 2006	A letter from J. Gerretsen, Minister, Ministry of Municipal Affairs and Housing respecting the resolution passed by the Council of the City of St. Catharines requesting a change in representation on Regional Council
Memo	April 7, 2005	A memo from Councillor Baty to Council on the Referral of Government Issues
C6446	March 17, 2005	A resolution from the City of St. Catharines requesting the Regional of Niagara to establish a system of representation which corresponds to population distribution, with a view to not increase the size of Regional Council
C6400	January 20, 2005	Correspondence from P. Schofield, Port Colborne, Ontario (December 20, 2004) expressing concerns respecting Regional government which includes restructuring, affordability, and representation on council from the Northern tier versus the Southern tier

Government Reform Companion to Compendium from 2005 to 2015 List of Historical Documents

Item	Council Session	Details
CLK 07-2003	February 11, 2003	Reshaping Council – The Next Steps
		Responses from the Area Municipalities to By-law
CLK 39-2002	December 19, 2002	No. 124-2002, to Change the Composition and Size
		of Regional Council
		Altering the Composition of Regional Council
CLK 37-2002	November 13, 2002	Addition of One Councillor to Represent the Town
		of Pelham
The Hollick	August 2002	Reshaping the Council or Regional Niagara
Report		Treshaping the Council of Tregional Magara
The Berkeley	April 2000	Good Governance for the Future
Report		Good Governance for the Future
The Kitchen	October 1989	Niagara Region Review Commission Report and
Report		Recommendations
The Mayo	October 1964	Local Government – Units of Lincoln and Welland
Report		Counties