

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Community Services	Homelessness Services & Community Engagement	Emergency Social Services	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Community Services	Homelessness Services & Community Engagement	Encampment Strategy	Semi-formal	City of Niagara Falls, City of St. Catharines
Community Services	Homelessness Services & Community Engagement	Community Safety and Well Being Plan	Semi-formal	Brock University, Niagara College, District School Board of Niagara, Niagara Catholic District School Board, Niagara Regional Police
Community Services	Homelessness Services & Community Engagement	Situation Tables	Semi-formal	District School Board of Niagara, Niagara Catholic District School Board, Niagara Regional Police
Community Services	Children’s Services	School Based EarlyON Centres	Formal	Niagara Catholic District School Board
Community Services	Children’s Services	Indigenous led Registered Early Years Educator Training Program	Semi-formal	Niagara College
Community Services	Children’s Services	Middle Years Development Instrument (MDI) Implementation	Semi-formal	Brock University, District School Board of Niagara, Niagara Catholic District School Board
Community Services	Children’s Services	Licensed Child Care	Formal	District School Board of Niagara
Community Services	Children’s Services	Niagara Children's Planning Council	Informal	Brock University, Niagara College, District School Board of Niagara, Niagara Catholic District School Board
Community Services	Children’s Services	Workforce Recruitment & Retention Working Group	Informal	Niagara College
Community Services	Social Assistance and Employment Opportunities	DSBN - Literacy and Basic Skills	Semi-formal	District School Board of Niagara
Community Services	Housing Services	Through Their Eyes	Semi-formal	Brock University
Community Services	Housing Services	Brock Exercise Program	Semi-formal	Brock University
Community Services	Housing Services	Niagara College Wellness Club Partnership	Semi-formal	Niagara College
Community Services	Housing Services	Niagara College Social Service Program	Semi-formal	Niagara College
Community Services	Seniors Services	Student Placements	Semi-formal	Niagara College, Brock University, District School Board of Niagara
Corporate Services	Asset Management	Asset Management Community of practice	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services	Financial Management and Planning	PeopleSoft Shared Service arrangement	Formal	City of St. Catharines

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Corporate Services	Financial Management and Planning	Area Treasurers Meetings, ORSTT meetings. Communities of practice have been established to collaborate and share best practices with staff counterparts at the Region and LAMs	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services	Financial Management and Planning	Niagara Transit commission shared financial services	Formal	Niagara Region Transit
Corporate Services	IT	Data Center Hosting	Formal	Brock University, Niagara Catholic District School Board, District School Board of Niagara, Niagara Regional Police
Corporate Services	IT	GIS Web Map Hosting	Formal	Town of Niagara-on-the-Lake, Town of Pelham, City of Thorold, Township of Wainfleet, City of Port Colborne
Corporate Services	IT	911 Mapping Data – All Municipalities	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet
Corporate Services	IT	Help Desk (1st Point of Contact - Pilot)	Formal	Town of Grimsby
Corporate Services	IT	Procurements – Arial Photography, ESRI EA (All Municipalities)	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet
Corporate Services	IT	Kronos Time & Attendance	Formal	City of St. Catharines
Corporate Services	IT	PeopleSoft ERP	Formal	City of St. Catharines
Corporate Services	IT	Cyber Security Response	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services	IT	Staff Augmentation (GIS)	Informal	City of Thorold, City of Port Colborne, Niagara Parks Commission
Corporate Services	IT	Staff Augmentation (technical)	Informal	Town of Grimsby
Corporate Services	IT	Staff Augmentation (advisory and leadership)	Informal	City of St. Catharines, City of Thorold, Town of Grimsby

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Corporate Services	IT	Cyber Security Community of Practice	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet
Corporate Services	Procurement & Strategic Acquisitions	Niagara Public Purchasing Committee (NPPC Group)	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Lincoln, Town of Grimsby, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Brock University, Niagara College, District School Board of Niagara, Niagara Regional Police, Niagara Peninsula Conservation Authority, Niagara Parks Commission
Corporate Services	Legal Services	Provincial Offences Court	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services	Legal Services	Provincial Offences Prosecutions	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services	Facilities Management	Courier service	Semi-formal	Town of Grimsby, Town of Lincoln, City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Corporate Services; Growth Strategy & Economic Development	Facilities Management; Financial Management and Planning; IT; Legal Services; Procurement & Strategic Acquisitions; Strategic Transformation Office	Transit Amalgamation	Formal	City of St. Catharines, City of Niagara Falls, City of Welland, Town of Grimsby, Town of Lincoln, Township of West Lincoln, Town of Pelham, Township of Wainfleet, Town of Niagara-on-the-Lake, City of Port Colborne, Town of Fort Erie, City of Thorold
Growth Strategy & Economic Development	Corp Strategy & Community Sustainability	Planning Function and Services in Niagara MOU	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Strategic Transformation Office	NRT OnDemand	Formal	City of St. Catharines, City of Niagara Falls, City of Welland, Town of Grimsby, Town of Lincoln, Township of West Lincoln, Town of Pelham, Township of Wainfleet, Town of Niagara-on-the-Lake, City of Port Colborne, Brock University, Niagara College
Growth Strategy & Economic Development	DEI Indigenous Relations	DEI Local Area Municipality Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Corp Strategy & Community Sustainability	Niagara Climate Change Municipal Community of Practice (NCCMCP)	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Peninsula Conservation Authority
Growth Strategy & Economic Development	Growth Mgmt & Planning	West Lincoln Planner Secondment	Formal	Township of West Lincoln
Growth Strategy & Economic Development	Growth Mgmt & Planning	Planning Function and Services in Niagara MOU	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln

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Growth Strategy & Economic Development	Growth Mgmt & Planning	Area Planners	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Grimsby, Town of Fort Erie, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Growth Mgmt & Planning	Environmental Protocol	Semi-formal	Niagara Peninsula Conservation Authority
Growth Strategy & Economic Development	Growth Mgmt & Planning	NPCA Service Agreement	Formal	Niagara Peninsula Conservation Authority
Growth Strategy & Economic Development	Corp Strategy & Community Sustainability	NOTL Planner Secondment	Formal	Town of Niagara-on-the-Lake
Growth Strategy & Economic Development	Economic Development	Business survey, COVID response - Communities of practice have been established to collaborate and share best practices with staff counterparts at the Region and LAMs	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Economic Development	Workforce Coalition	Informal	Town of Fort Erie, City of Welland, City of St. Catharines, Brock University, Niagara College, Niagara Catholic District School Board, City of Niagara Falls
Growth Strategy & Economic Development	Economic Development	Team Niagara	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln
Growth Strategy & Economic Development	Economic Development	Supplier Initiative	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Economic Development	Auto Mayors	Informal	City of St. Catharines
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Private Septic Permits	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Stormwater Management	Semi-formal	Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Pollution Prevention Control Plan - CSO funding program	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Hydro geological studies	Semi-formal	Township of Wainfleet, Township of West Lincoln
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Master Plan Updates / model updates	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Growth Strategy & Economic Development	Infrastructure Planning & Dev Engineering	Wet weather management working group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln



Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
HR Administration	HR Administration	Communities of practice have been established to collaborate and share best practices with staff counterparts at the Region and LAMs	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Peninsula Conservation Authority, Niagara Parks Commission
HR Administration	HR Administration	Niagara Region Transit Benefit and Pension Administration and Reporting	Formal	Niagara Region Transit
HR Administration	HR Administration	West Lincoln CUPE Job Evaluation	Semi-formal	Township of West Lincoln
HR Administration	HR Administration	Pelham Union Job Evalution consulting services	Semi-formal	Town of Pelham
HR Administration	HR Administration	LAM Participation in Corporate Learning	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
HR Administration	HR Administration	City of St. Catharines Kronos T/A	Formal	City of St. Catharines
HR Administration	HR Administration	Niagara Region Transit Payroll/HRIS/Bene/Pens	Formal	Niagara Region Transit
HR Administration	HR Administration	Niagara Region Police Service payroll services	Formal	Niagara Region Police
HR Administration	HR Administration	Niagara Region Police Service pension administration and reporting	Formal	Niagara Region Police
Office of the Deputy CAO	Clerks Administration	Communities of practice have been established to collaborate and share best practices with staff counterparts at the Region and LAMs	Informal	City of Port Colborne, City of St. Catharines, City of Thorold, City of Niagara Falls, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Office of the Deputy CAO	Clerks Administration	Joint Election Compliance Audit Committee	Formal	Niagara Catholic District School Board, City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Office of the Deputy CAO	Clerks Administration	Integrity Commissioner and Lobbyist Registry Services	Informal	Niagara Peninsula Conservation Authority, City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Office of the Deputy CAO	Printing	Print shop	Semi-formal	City of St. Catharines

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Office of the Deputy CAO	Business Licensing Administration	Incident Management and Licensing Database (Technology)	Formal	Township of Wainfleet
Office of the Deputy CAO	Business Licensing Administration	Operational Training	Informal	City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Township of Wainfleet, Township of West Lincoln, Town of Niagara-on-the-Lake, Town of Pelham
Office of the Deputy CAO	Business Licensing Administration	Uniform procurement	Informal	City of St. Catharines, City of Thorold, Town of Lincoln, Township of West Lincoln, Town of Grimsby, City of Welland, City of Port Colborne, Town of Fort Erie
Office of the Deputy CAO	Business Licensing Administration	Electronic Ticket issuance	Informal	City of St. Catharines
Public Health & Emergency Services	Emergency Services	College Paramedic Program	Formal	Niagara College
Public Health & Emergency Services	Organizational and Foundational Standards	Regional Physician Recruitment	Semi-formal	City of St. Catharines, City of Thorold, City of Niagara Falls, Town of Fort Erie, City of Welland, City of Port Colborne
Public Health & Emergency Services	Organizational and Foundational Standards	Unpaid Student Placements	Semi-formal	Brock University, Niagara College
Public Health & Emergency Services	Clinical Services	Student Immunization in all Schools for DSBN and NCDSB	Informal	District School Board of Niagara, Niagara Catholic District School Board
Public Health & Emergency Services	Clinical Services	Grade 7 immunization campaign	Informal	District School Board of Niagara, Niagara Catholic District School Board
Public Health & Emergency Services	Clinical Services	Sexually Transmitted Infection Testing	Informal	Brock University
Public Health & Emergency Services	Environmental Health	Niagara Municipal Enforcement Agency Partnership	Semi-formal	City of Niagara Falls, City of Port Colborne, City of Thorold
Public Health & Emergency Services	Chronic Disease and Injury Prevention	Various initiatives	Informal	City of St. Catharines
Public Health & Emergency Services	Family Health	Dental Screening/Healthy Smiles Ontario	Informal	District School Board of Niagara, Niagara Catholic District School Board
Public Health & Emergency Services	Family Health	School Health - elementary and secondary	Semi-formal	District School Board of Niagara, Niagara Catholic District School Board
Public Works	Water - Wastewater	Quality and Compliance Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham
Public Works	Water - Wastewater	WW Consolidated Linear Infrastructure Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham
Public Works	Water - Wastewater	Wet Weather Response	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Public Works	Water - Wastewater	Niagara River Remedial Action Plan	Semi-formal	Niagara Peninsula Conservation Authority, Niagara Parks Commission, Town of Fort Erie, City of Niagara Falls, Town of Niagara-on-the-Lake
Public Works	Water - Wastewater	Environmental Technology Program Advisory Committee	Informal	Niagara College, City of St. Catharines
Public Works	Water - Wastewater	Pumping Station Operating and Maintenance	Formal	City of Niagara Falls
Public Works	Water - Wastewater	Environmental Laboratory Testing	Formal	Niagara Peninsula Conservation Authority
Public Works	Water - Wastewater	Containerized Waste Pickup	Formal	District School Board of Niagara
Public Works	Water - Wastewater, Waste Management	Public Works Young Professional Committee	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Water - Wastewater	Niagara Water and Wastewater Spatial Data Working Group	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Niagara Flow Monitoring Flow Modeling Working Group	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Environmental Laboratory Testing	Informal	City of Niagara Falls, Town of Fort Erie, Town of Pelham
Public Works	Water - Wastewater	Wastewater Surveillance Initiative	Semi-formal	City of Niagara Falls, City of St. Catharines, City of Thorold, Town of Fort Erie, City of Welland, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Township of West Lincoln
Public Works	Water - Wastewater	Quality Management System Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Waterloss Committee	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Linear System Failure Emergency Management	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Water Source Protection Committee	Semi-formal	Niagara Peninsula Conservation Authority
Public Works	Water - Wastewater	Water Servicing Memorandums of Understanding	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Water - Wastewater	Water Pressure Booster Station Legal Agreements	Formal	City of St. Catharines, City of Welland, Town of Pelham

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Public Works	Waste Management	Cooperative Container Procurement Program	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Waste Management	Special Events Recycling and Organics	Semi-formal	City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Brock University, Niagara College, Niagara Peninsula Conservation Authority, Niagara Parks Commission
Public Works	Waste Management	Waste Diversion at Niagara Regional Housing Properties	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Welland, Town of Fort Erie
Public Works	Waste Management	Multi-residential Waste Diversion	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Township of West Lincoln, Township of Wainfleet, Town of Niagara-on-the-Lake
Public Works	Waste Management	Niagara Region Keen on Green Committee	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Waste Management	Illegal Dumping Working Group	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Waste Management	Welland Town and Gown Committee	Semi-formal	City of Welland, Niagara College
Public Works	Waste Management	Enhanced Level of Service - Collections	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham
Public Works	Waste Management	Waste Info-Line	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Transportation Operations	Falls Avenue /420 Landscape Boulevard Maintenance Agreement	Formal	City of Niagara Falls
Public Works	Transportation Operations	City of St. Catharines Operations Maintenance Agreement	Formal	City of St. Catharines
Public Works	Region-wide	CEMC Mutual Assistance Agreement	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Town of Lincoln Permission to Enter Quarry Road Site for Debris Disposal	Formal	Town of Lincoln
Public Works	Transportation Operations	Shared Services Agreement for Street Sweeping/Forestry Work	Informal	City of Port Colborne



Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Public Works	Transportation Operations	Temporary Mutual Aid Agreement with Grimsby, Lincoln, Wainfleet, Port Colborne and Fort Erie	Informal	Town of Fort Erie, Township of Wainfleet, Town of Grimsby, Town of Lincoln, City of Niagara Falls
Public Works	Transportation Operations	Temporary Mutual Aid Agreement with NOTL	Semi-formal	Town of Niagara-on-the-Lake
Public Works	Transportation Operations	Niagara Operations Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Book 7 Training Coordination	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Bulk Sodium Chloride, Winter Sand, Stockpiling and Liquid Sodium Chloride Tender	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Asphalt, Concrete and Granular Materials Tender	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Catch Basin Cleaning, Flushing and CCTV Tender	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Transportation Operations	Culvert Materials Tender	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of West Lincoln
Public Works	Region-wide - All LAMs	Coordination of Works on Capital Projects	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Transportation Engineering	SoilFlo Trial for Excess Soils Tracking	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Welland, Town of Fort Erie, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Transportation Planning	Municipal 511	Informal	City of Port Colborne, City of St. Catharines, City of Niagara Falls, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Transportation Planning	Vision Zero: Automated Enforcement	Formal	City of Port Colborne, City of St. Catharines, City of Niagara Falls, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Transportation	After Hours Call Centre - Dispatch	Semi-formal	Township of Wainfleet, Township of West Lincoln

Division	Department	Shared Service Initiative Name	Type of Shared Service	Participating Municipalities & External Parties
Public Works	Transportation Integrated Services	NPPC Procurements	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Peninsula Conservation Authority
Public Works	Transportation Integrated Services	Equipment Procurements	Formal	Township of West Lincoln, City of Welland
Public Works	Transportation Integrated Services	Vehicle Procurements	Formal	Town of Pelham
Public Works	Transportation Integrated Services	Niagara Fleet Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln, Niagara Parks Commission
Public Works	Transportation Integrated Services	Niagara Asset Management Working Group	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Traffic Systems and Operations	Traffic Signal/PXO design, procurement, construction and maintenance	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Traffic Systems and Operations	Advanced Traffic Management System (ATMS) operation	Formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Traffic Systems and Operations	Streetlighting maintenance on Regional Roads- all LAMs Region wide	Semi-formal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln
Public Works	Traffic Systems and Operations	Sign manufacturing	Informal	City of Niagara Falls, City of Port Colborne, City of St. Catharines, City of Thorold, City of Welland, Town of Fort Erie, Town of Grimsby, Town of Lincoln, Town of Niagara-on-the-Lake, Town of Pelham, Township of Wainfleet, Township of West Lincoln

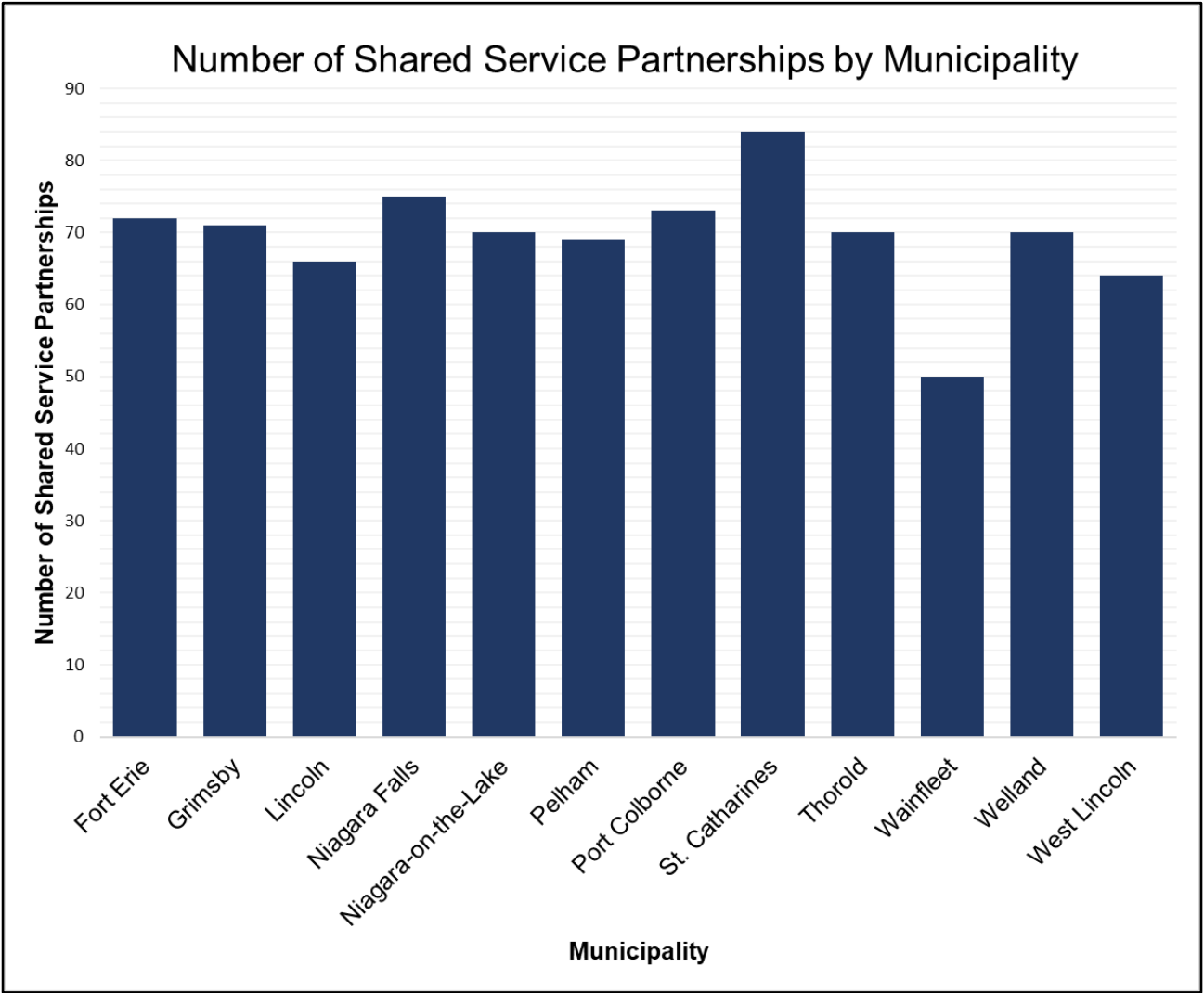


Figure 1: Number of Shared Service Partnerships by Municipality

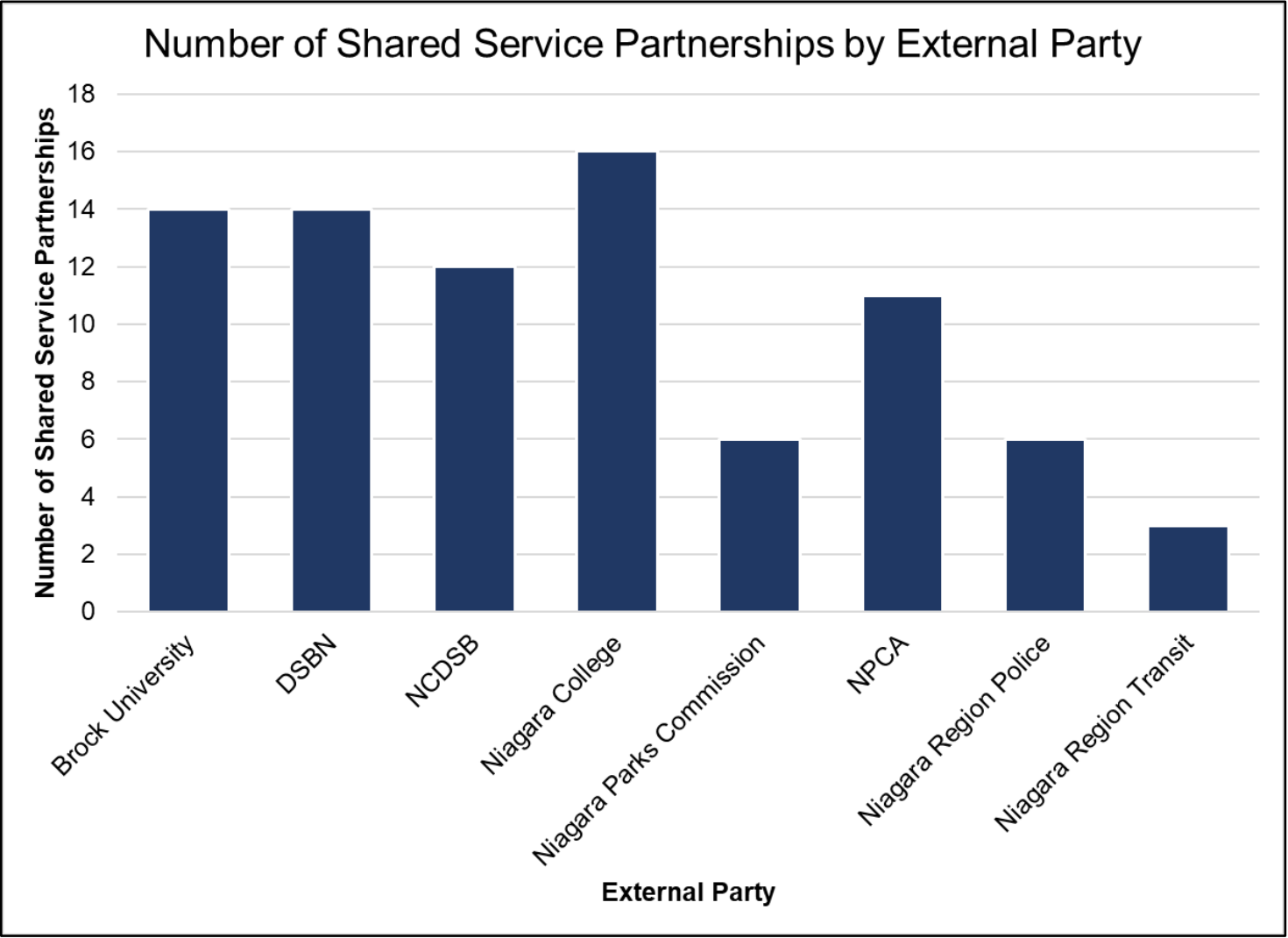


Figure 2: Number of Shared Service Partnerships by External Party